

START OF TRANSCRIPT

[00:00:32] THIS IS COMMISSION VICE PRESIDENT SAM  
[00:00:33] CHO CONVENING THE REGULAR MEETING OF  
[00:00:35] APRIL 26, 2020. THE TIME IS  
[00:00:39] 12:04 P.M.. WE'RE MEETING TODAY IN OUR  
[00:00:42] VERY FIRST HYBRID MEETING FORMAT,  
[00:00:44] MEANING WE'RE BACK IN THE PHYSICAL  
[00:00:46] MEETING ROOM HERE AT SEATTLE TACOMA  
[00:00:48] INTERNATIONAL AIRPORT CONFERENCE CENTER,  
[00:00:50] AS WELL AS ONLINE THROUGH THE TEAM'S  
[00:00:53] PLATFORM. PLEASE BEAR WITH US AS WE  
[00:00:56] ADDRESS ANY TECHNOLOGICAL ADJUSTMENTS  
[00:00:58] ALONG THE WAY AND SETTLE INTO THE NEW  
[00:01:01] MEETING FORMAT. I'LL ASK THE CLERK TO DO  
[00:01:03] A ROLL CALL WHILE COMMISSIONER IN  
[00:01:06] ATTENDANCE. CLERK HART, THANK YOU, MR.  
[00:01:09] COMMISSION VICE PRESIDENT BEGINNING  
[00:01:10] WITH COMMISSIONER FELLEMAN. PRESENT.  
[00:01:13] THANK YOU. COMMISSIONER HASEGAWA  
[00:01:15] PRESENT. THANK YOU. COMMISSIONER MOHAMED  
[00:01:17] PRESENT. THANK YOU. COMMISSIONER CALKINS.  
[00:01:25] COMMISSIONER CALKINS JOINING VIRTUALLY.  
[00:01:33] COMMISSIONER CHO PRESENT. THANK YOU.  
[00:01:36] YOU DO HAVE FOUR MEMBERS IN ATTENDANCE.  
[00:01:38] THANK YOU VERY MUCH. DUE TO THE  
[00:01:39] CONTINUED VIRTUAL COMPONENT OF  
[00:01:41] PARTICIPATION FOR OUR MEETINGS, WE HAVE  
[00:01:43] STAFF, EXTERNAL PRESENTERS AND MEMBERS  
[00:01:46] OF THE PUBLIC WHO MAY BE PARTICIPATING  
[00:01:48] ON THEIR PERSONAL DEVICES OR FROM THEIR  
[00:01:50] TELEPHONE. TODAY, WE'VE MADE  
[00:01:52] ARRANGEMENTS TO ACCOMMODATE THIS VIRTUAL  
[00:01:54] FORMAT. LATER, WE'LL TAKE PUBLIC COMMENT  
[00:01:57] FROM PEOPLE WHO ARE PARTICIPATING BY  
[00:01:59] TEAMS AS WELL AS IN PERSON AND HAVE  
[00:02:02] SIGNED UP TO SPEAK FOR ANYONE  
[00:02:05] PARTICIPATING ON MICROSOFT TEAMS.  
[00:02:07] PLEASE MUTE YOUR SPEAKERS WHEN NOT  
[00:02:09] ACTIVELY SPEAKING OR PRESENTING. PLEASE  
[00:02:12] KEEP YOUR CAMERAS OFF UNLESS YOU ARE A  
[00:02:14] MEMBER OF THE COMMISSION OR THE  
[00:02:15] EXECUTIVE DIRECTOR. YEAH, I'VE MUTED  
[00:02:18] MYSELF, BUT IT LOOKS LIKE EVERYONE IN  
[00:02:20] THE ROOM IS MUTED, TOO.  
[00:02:24] YOU JUST UNMUTED YOURSELF OR YOU  
[00:02:27] ADJUSTED THE COMMISSIONER FOR ANYONE AT  
[00:02:30] THE DIES HERE TODAY. PLEASE TURN OFF THE  
[00:02:32] SPEAKERS ON ANY COMPUTERS AND SILENCE  
[00:02:34] YOUR DEVICES. WHEN YOU ARE RECOGNIZED TO  
[00:02:36] SPEAK, YOU WILL PRESS THE BUTTON FROM  
[00:02:38] YOUR MICROPHONE TO BE AUDIBLE AND WE'LL  
[00:02:40] PRESS IT AGAIN TO SILENCE IT WHEN YOU  
[00:02:42] ARE NOT ACTIVELY SPEAKING. ALL THE ITEMS  
[00:02:45] NOTICED HERE WILL BETTER ENSURE A  
[00:02:47] SMOOTHER MEETING. SO THANK YOU SO MUCH  
[00:02:49] FOR COMPLYING. ALL VOTES TODAY WILL BE  
[00:02:52] TAKEN BY THE ROLL CALL METHOD SINCE  
[00:02:54] THERE IS A VIRTUAL COMPONENT MEETING,  
[00:02:55] SO IT IS CLEAR FOR EVERYONE  
[00:02:57] PARTICIPATING REMOTELY HOW THE VOTES ARE  
[00:03:00] CAST. COMMISSIONERS WILL SAY A OR I  
[00:03:04] OR NAY WHEN THEIR NAME IS CALLED TO BE

[00:03:06] EQUITABLE. I ASK THAT ALL COMMISSIONERS  
[00:03:08] WAIT TO BE RECOGNIZED BEFORE SPEAKING.  
[00:03:11] BEFORE WE START, I WANT TO ACKNOWLEDGE  
[00:03:13] THAT WE ARE MEETING ON THE ANCESTRAL  
[00:03:15] LANDS AND WATERS OF THE COSALISH  
[00:03:17] PEOPLE WITH WHOM WE SHARE A COMMITMENT  
[00:03:19] TO STEWARD THESE NATURAL RESOURCES FOR  
[00:03:21] FUTURE GENERATIONS. THIS MEETING IS  
[00:03:23] BEING DIGITALLY RECORDED AND MAY BE  
[00:03:26] REVIEWED OR VIEWED OR HEARD AT ANY TIME  
[00:03:29] ON THE PORT'S WEBSITE AND MAY BE  
[00:03:30] REBROADCAST BY KING COUNTY TELEVISION.  
[00:03:33] PLEASE STAND WITH ME IN JOINING US FOR  
[00:03:35] THE PLEDGE OF ALLEGIANCE,  
[00:03:41] PLEDGE OF LEGION.  
[00:03:56] BEFORE I PROCEED, LET ME JUST GIVE A  
[00:03:57] SHOUT OUT TO OUR TECH TEAM AND ALL OUR  
[00:03:58] STAFF. NONE OF THIS IS EASY. I SINCERELY  
[00:04:01] APPRECIATE ALL THE WORK THAT EVERYONE IS  
[00:04:04] DOING. WE'RE OBVIOUSLY LEARNING AS WE  
[00:04:06] GO, AND SO THANK YOU ALL. THANKS.  
[00:04:09] ALL RIGHT, GETTING BACK TO THE AGENDA.  
[00:04:11] FIRST ITEM OF TODAY'S BUSINESS TODAY IS  
[00:04:13] APPROVAL OF THE AGENDA. COMMISSIONER,  
[00:04:16] ARE THERE ANY MOTIONS TO REARRANGE THE  
[00:04:17] ORDERS OF THE DAY OR ANY ITEMS REMOVED  
[00:04:20] FROM THE CONSENT AGENDA? FOR SEPARATE  
[00:04:21] DISCUSSION, PLEASE LET ME KNOW IF YOU  
[00:04:23] WOULD LIKE TO SPEAK. IF SO,  
[00:04:26] COMMISSIONER CALKINS, CAN YOU HEAR US?  
[00:04:28] DO YOU HAVE ANY ITEMS TO REMOVE OR  
[00:04:31] REARRANGE ON THE AGENDA? CHECKING TO  
[00:04:35] MAKE SURE YOU CAN HEAR MY SOUND TOO,  
[00:04:36] RIGHT? I DON'T KNOW WHO JUST SPOKE, BUT  
[00:04:39] YES, WE CAN HEAR YOU. THAT'S ME. THAT'S  
[00:04:42] RIGHT. OH, HEY,  
[00:04:52] I DON'T HAVE ANY CHANGES TO THE AGENDA.  
[00:04:54] OKAY. ALL RIGHT,  
[00:04:59] GREAT. WITH NO CHANGES. COMMISSIONER,  
[00:05:01] THE QUESTION IS NOW ON APPROVAL OF THE  
[00:05:03] AGENDA. IS THERE A MOTION TO APPROVE THE  
[00:05:04] AGENDA SO MOVED? CAN I GET A SECOND?  
[00:05:08] GREAT. THE MOTION HAS BEEN MADE. AND  
[00:05:10] SECONDED, IS THERE ANY OBJECTION TO  
[00:05:12] APPROVAL OF THE AGENDA AS PRESENTED?  
[00:05:15] HEARING? NONE. THE AGENDA IS APPROVED AS  
[00:05:19] PRESENTED. OUR FIRST ORDER OF BUSINESS  
[00:05:21] DAY IS A SPECIAL ORDER OF THE DAY.  
[00:05:24] CLARK, PLEASE READ THE ITEM INTO THE  
[00:05:25] RECORD. WE'LL THEN HEAR FROM EXECUTIVE  
[00:05:27] DIRECTOR METRUCK TO INTRODUCE THE ITEMS.  
[00:05:30] THANK YOU. THIS IS AGENDA ITEM FOUR A.  
[00:05:32] THE HOLOCAUST REMEMBRANCE DAY  
[00:05:34] PROCLAMATION MISSIONS  
[00:05:39] THIS THURSDAY, APRIL 28, MARKS THE  
[00:05:41] SOMBER DAY OF REMEMBRANCE FOR JEWISH  
[00:05:43] PEOPLE. AS A MATTER OF FACT, EVERYONE IN  
[00:05:45] THE WORLD ALL COST REMEMBERED.  
[00:05:49] TODAY, KNOWN AS YOM HASHOAH, IS A JEWISH  
[00:05:52] COMMUNITY'S DAY TO RECOGNIZE THE  
[00:05:55] SYSTEMATIC STATE SPONSORED PERSECUTION  
[00:05:57] AND MURDER OF 6 MILLION JEWS BY THE NAZI  
[00:06:00] REGIME AND ITS ALLIES AND COLLABORATORS

[00:06:02] DURING WORLD WAR II. AS COMMISSIONER  
[00:06:04] FELLEMAN RECENTLY REFLECTED IN AYE. BLOG,  
[00:06:06] THE CURRENT WAR IN UKRAINE MAKES THIS  
[00:06:08] YEAR'S REMEMBRANCE PARTICULARLY  
[00:06:10] POIGNANT, ESPECIALLY AS PRESIDENT  
[00:06:12] ZELENSKY, WHO IS JEWISH, IS CALLED A  
[00:06:15] NAZI BY THE RUSSIAN GOVERNMENT. IN FACT,  
[00:06:17] RUSSIAN ATTACKS HAVE DAMAGED TO  
[00:06:19] UKRAINIAN HOLOCAUST MEMORIALS. IT CAN BE  
[00:06:22] DIFFICULT TO IMAGINE SUCH ATROCITIES  
[00:06:24] TAKING PLACE WHILE THE REST OF THE WORLD  
[00:06:25] STOOD BY, BUT IT IS AN IMPORTANT  
[00:06:27] REMINDER OF WHY THE PORT IS COMMITTED  
[00:06:30] TO ANTI RACISM AS ONE OF ITS RAISED  
[00:06:33] STATEMENT OF VALUES. IT IS NOT ENOUGH TO  
[00:06:36] REFRAIN YOURSELF FROM COMMITTING ACTS OF  
[00:06:37] HATE, BUT WE MUST ALSO BE PROACTIVE AND  
[00:06:40] WORKING TO COMBAT HATE, OPPRESSION AND  
[00:06:42] PREJUDICE WHEREVER WE SEE IT. I'M PROUD  
[00:06:45] OF THE PORT'S EFFORTS TO SPEAK OUT  
[00:06:46] AGAINST THE WAR IN UKRAINE AND SO MANY  
[00:06:48] OTHER EXAMPLES WHERE WE LIVE OUR VALUES.  
[00:06:51] AT THIS POINT, I'LL TURN IT OVER TO  
[00:06:52] BUDDHA NAYS AYE, OUR SENIOR DIRECTOR OF  
[00:06:55] THE OFFICE OF EQUITY DIVERSITY INCLUSION  
[00:06:57] FOR THIS PORTION OF THE PROCLAMATION.  
[00:07:01] THANK YOU. GOOD AFTERNOON,  
[00:07:03] COMMISSIONERS AND EXECUTIVE DIRECTOR  
[00:07:05] METRUCK. MY NAME IS BOOKDA GHEISAR AND I'M  
[00:07:09] THE SENIOR DIRECTOR OF OFFICE OF EQUITY  
[00:07:11] AT THE PORT FORT. TODAY I HAVE THE HONOR  
[00:07:14] OF PRESENTING WITH MY COLLEAGUES THE  
[00:07:16] HOLOCAUST REMEMBRANCE DAY PROCLAMATION.  
[00:07:22] IT CAN BE SO DIFFICULT TO REFLECT BACK  
[00:07:24] ON WORLD WAR II AND HOLOCAUST AND EVEN  
[00:07:28] IN THE CURRENT WAR WITH UKRAINE, AND  
[00:07:30] IMAGINE HOW SUCH ATROCITIES TOOK PLACE  
[00:07:34] WHILE THE REST OF THE WORLD JUST STOOD  
[00:07:36] BY. THAT IS WHY THIS DAY ALSO  
[00:07:40] SIGNIFIES THE MANTRA "NEVER AGAIN".  
[00:07:43] FOR US IN THIS COMMUNITY AND AT THE  
[00:07:45] PORT, HOLOCAUST REMEMBRANCE DAY IS AN  
[00:07:48] IMPORTANT REMINDER OF WHY THE PORT HAS  
[00:07:51] COMMITTED TO ANTI RACISM AS ONE OF OUR  
[00:07:53] MOST SIGNIFICANT VALUES FOR THE  
[00:07:56] ORGANIZATION. IT IS NOT ENOUGH FOR EACH  
[00:07:59] OF US TO REFRAIN FROM COMMITTING ACTS OF  
[00:08:01] HATE, BUT WE MUST ALL BE PROACTIVE IN  
[00:08:05] WORKING TO COMBAT OPPRESSION AND  
[00:08:07] PREJUDICE WHEREVER WE SEE IT. BEFORE WE  
[00:08:11] BEGIN READING THE PROCLAMATION, I WOULD  
[00:08:13] LIKE TO INTRODUCE ELANA CONE KENNEDY,  
[00:08:16] CHIEF OPERATING OFFICER FOR HOLOCAUST  
[00:08:18] CENTER FOR HUMANITY, TO OFFER THOUGHTS  
[00:08:21] AND REFLECTIONS. AND THEN WE'LL COME  
[00:08:23] BACK TO ME AND WE WILL READ THE  
[00:08:24] PROCLAMATION. ALANA,  
[00:08:28] THANK YOU SO MUCH. AND THANK YOU TO ALL  
[00:08:30] OF YOU FOR GIVING ME THE OPPORTUNITY TO  
[00:08:32] SPEAK TODAY. OUR NEWS FEEDS ARE FILLED  
[00:08:36] WITH PAINFUL AND HORRIFYING IMAGES  
[00:08:39] COMING FROM UKRAINE. MUSEUMS ARE BEARERS  
[00:08:42] OF HISTORY. BY HOUSING THE ARTIFACTS AND

[00:08:45] DOCUMENTS OF THE PAST, WE ENSURE THAT  
[00:08:48] THE TRUTH, BOTH NOBLE AND HORRIFIC, OF  
[00:08:51] WHAT HUMANITY HAS DONE REMAINS SHARED  
[00:08:54] AND ACCESSIBLE. THE STORIES WE TELL ARE  
[00:08:57] ONES OF DESTRUCTION AND PAIN AND OF THE  
[00:09:00] BRAVERY OF UPSTANDERS WHO RISKED THEIR  
[00:09:03] LIVES TO DO WHAT WAS RIGHT AND TO HELP  
[00:09:05] OTHERS. WE NOT ONLY AIM TO EDUCATE AND  
[00:09:08] TO HONOR OUR SURVIVORS WISHES THAT THEIR  
[00:09:11] STORIES ARE NOT FORGOTTEN, BUT TO MAKE A  
[00:09:13] BETTER FUTURE WHERE THE STORIES WE TELL  
[00:09:16] ARE NO LONGER REPEATED. WITH THIS  
[00:09:19] PROCLAMATION, IN HONOR OF HOLOCAUST  
[00:09:21] REMEMBRANCE DAY, THE PORT OF SEATTLE IS  
[00:09:23] SPEAKING OUT AND REMINDING US THAT OUR  
[00:09:25] ACTIONS MAKE A DIFFERENCE. I INVITE ALL  
[00:09:28] OF YOU TO COME AND VISIT THE HOLOCAUST  
[00:09:30] CENTER FOR HUMANITIES MUSEUMS. WE ARE  
[00:09:32] LOCATED DOWNTOWN SEATTLE ON SECOND IN  
[00:09:34] LENORA, AND ARE OPEN ON SUNDAYS FROM TEN  
[00:09:36] TO FOUR. WE WILL ALSO BE OPEN THIS  
[00:09:39] THURSDAY IN HONOR OF HOLOCAUST  
[00:09:41] REMEMBRANCE DAY. AND THIS THURSDAY  
[00:09:43] EVENING, WE ALSO HAVE A VERY SPECIAL  
[00:09:45] VIRTUAL PROGRAM PLAN FOR HOLOCAUST  
[00:09:48] REMEMBRANCE DAY. AT THIS PROGRAM, WE  
[00:09:50] WILL HAVE A PANEL OF THREE HOLOCAUST  
[00:09:52] SURVIVORS SHARING THEIR STORIES AND  
[00:09:55] TELLING US WHAT IT WAS LIKE FROM  
[00:09:57] FIRSTHAND EXPERIENCE. THE PROGRAM IS  
[00:09:59] FREE AND OPEN TO EVERYONE, AND YOU CAN  
[00:10:01] REGISTER ON OUR WEBSITE,  
[00:10:02] HOLOCAUSTCENTERSEATTLE.ORG. I HOPE TO  
[00:10:05] SEE YOU AT THE MUSEUM OR VIRTUALLY AT  
[00:10:08] OUR EVENING PROGRAM. AGAIN, A HUGE THANK  
[00:10:10] YOU TO THE PORT OF SEATTLE FOR BEING  
[00:10:12] ACTIVE PARTNERS IN THE FIGHT AGAINST  
[00:10:14] HATE AND VIOLENCE AND FOR WORKING  
[00:10:16] TOWARDS A WORLD WHERE NEVER AGAIN IS A  
[00:10:18] REALITY. THANK YOU SO MUCH. THANK YOU,  
[00:10:22] ELANA, FOR JOINING US. THANK YOU FOR  
[00:10:24] YOUR TIME TODAY, AND THANK YOU FOR ALL  
[00:10:27] OF THE IMPORTANT WORK THAT YOU'RE DOING  
[00:10:28] IN THIS COMMUNITY AND IN THE WORLD.  
[00:10:31] INDEED, OUR ACTIONS DO MAKE A  
[00:10:33] DIFFERENCE, AND WE APPRECIATE A REMINDER  
[00:10:35] OF THAT. AND WE WILL SEND LINKS TO  
[00:10:39] THE PROGRAM THAT YOU MENTIONED TO PORT  
[00:10:41] EMPLOYEES SO THAT THEY COULD BE REMINDED  
[00:10:43] AND JOIN. ALL RIGHT, SO WE WILL MOVE  
[00:10:46] FORWARD WITH READING THE PROCLAMATION.  
[00:10:49] I WANT TO INTRODUCE MY COLLEAGUES,  
[00:10:51] SANDY KILROY, SENIOR DIRECTOR OF  
[00:10:54] ENVIRONMENT SUSTAINABILITY AND  
[00:10:56] ENGINEERING, AND DAVE KAPLAN, LOCAL  
[00:10:58] GOVERNMENT RELATIONS MANAGER, WHO WILL  
[00:11:00] READ THE PROCLAMATION WITH ME.  
[00:11:06] PROCLAMATION OF THE PORT OF SEATTLE  
[00:11:08] COMMISSION. WHEREAS APRIL 28,  
[00:11:12] 2022, IS THE INTERNATIONALLY RECOGNIZED  
[00:11:14] DATE FOR THIS YEAR'S HOLOCAUST  
[00:11:17] REMEMBRANCE STAY KNOWN IN HEBREW AS YOM  
[00:11:21] HASHOAH. AND WHEREAS HOLOCAUST REMEMBRANCE

[00:11:24] DAY IS A DAY TO RECOGNIZE THE SYSTEMATIC  
[00:11:28] STATE SPONSORED PERSECUTION AND MURDER  
[00:11:31] OF 6 MILLION JEWS AND MILLIONS OF OTHERS  
[00:11:34] BY THE NAZI REGIME AND ITS ALLIES AND  
[00:11:37] COLLABORATORS DURING WORLD WAR II,  
[00:11:43] WHEREAS THE WAR IN UKRAINE HAS BROUGHT  
[00:11:45] MEMORIES OF AND REFERENCES TO THE  
[00:11:48] HOLOCAUST TO THE FOREFRONT IN MULTIPLE  
[00:11:50] WAYS, FROM ACCUSATIONS OF NAZISM TO THE  
[00:11:53] DESTRUCTION OF UKRAINIAN HOLOCAUST  
[00:11:55] MEMORIALS TO IMAGES OF REFUGEES FLEEING  
[00:11:59] ATTACK. AND WHEREAS, THE PORT OF SEATTLE  
[00:12:02] HAS COMMITTED TO UPHOLDING THE DIGNITY  
[00:12:04] AND VALUE OF EVERY PERSON AND  
[00:12:06] IDENTIFYING AND ADDRESSING THE ROOT  
[00:12:08] CAUSES OF INEQUITIES. AND WHEREAS THE  
[00:12:12] PORT ACKNOWLEDGES THE INCREASE IN HATE  
[00:12:14] CRIMES THAT ARE DIRECTED TOWARDS JEWISH  
[00:12:16] PEOPLE, ESPECIALLY BECAUSE, ACCORDING TO  
[00:12:18] THE ANTIDEFAMATION LEAD, THE NATIONAL  
[00:12:21] AVERAGE OF ANTISEMITIC INCIDENTS  
[00:12:23] REMAINED AT HISTORIC LEVELS IN 2021,  
[00:12:26] WITH A 27% INCREASE TARGETING JEWS AND  
[00:12:29] JEWISH INSTITUTIONS, AND WITH WASHINGTON  
[00:12:32] STATE HAVING THE FIFTH HIGHEST NUMBER OF  
[00:12:34] INCIDENTS IN THE NATION. ANNE WHEREAS  
[00:12:40] THE PORT REMAINS COMMITTED TO SUPPORTING  
[00:12:42] THE SAFETY, INCLUSION AND ENGAGEMENT OF  
[00:12:45] ALL MEMBERS OF OUR COMMUNITY, INCLUDING  
[00:12:48] OUR JEWISH EMPLOYEES AND JEWISH  
[00:12:50] RESIDENTS OF KING COUNTY. AND WHEREAS  
[00:12:53] THE PORT STRONGLY BELIEVES THAT WE MUST  
[00:12:55] ALL BE PROACTIVE IN WORKING TO COMBAT  
[00:12:57] OPPRESSION AND PREJUDICE WHEREVER WE SEE  
[00:13:00] IT AND DESCRIBE TO DO OUR PART TO ALIGN  
[00:13:03] WITH THAT COMMON YOM HASHOAH SENTIMENT  
[00:13:07] OF NEVER AGAIN. NOW, THEREFORE, THE PORT  
[00:13:10] OF SEATTLE COMMISSION HEREBY PROCLAIMS  
[00:13:12] THE START OF ITS HENCEFORTH ANNUAL  
[00:13:14] COMMITMENT TO COMMUNICATE THIS TRAGIC  
[00:13:16] HISTORY AND REFLECT ON THE LESSONS IT  
[00:13:19] HOLDS FOR OUR LIVES TODAY.  
[00:13:24] THANK YOU SO MUCH. I WANT TO THANK  
[00:13:25] STEVE, BOOKDA, SANDY AND DAVE FOR BEING  
[00:13:29] HERE WITH US TODAY AND FOR READING OUT  
[00:13:31] THE PROCLAMATION. I'LL GO AHEAD AND OPEN  
[00:13:33] UP THE FLOOR FOR COMMENTS FROM OUR  
[00:13:34] COMMISSIONER AT THIS TIME. PLEASE  
[00:13:35] INDICATE IF YOU WOULD LIKE TO BE  
[00:13:37] RECOGNIZED TO SPEAK. COMMISSIONER  
[00:13:40] FELLEMAN, PLEASE. WELL,  
[00:13:43] I'D ALSO LIKE TO EXPRESS MY APPRECIATION  
[00:13:46] FOR STEVE AND BOOKTA SANDY AND DAVE FOR  
[00:13:49] INTRODUCING THE PROCLAMATION TODAY, AND  
[00:13:52] ESPECIALLY FOR ALANA FROM THE HOLOCAUST  
[00:13:54] CENTER FOR HUMANITY, FOR BRINGING THE  
[00:13:58] PERTINENCE OF THIS TO LIGHT, ESPECIALLY  
[00:14:01] IN LIGHT OF WHAT'S GOING ON IN UKRAINE.  
[00:14:04] BUT OBVIOUSLY,  
[00:14:07] THAT MAKES THIS A TEACHABLE  
[00:14:10] MOMENT. BUT THIS YOUNG HASEGAWA HAS  
[00:14:14] REASONS TO BE CELEBRATED OR RECOGNIZED,  
[00:14:16] SHALL WE SAY, ON AN ANNUAL BASIS. AND I

[00:14:18] APPRECIATE THE FACT THAT THAT'S PART OF  
[00:14:21] THE MOTION OR PROCLAMATION TO DO SO.  
[00:14:25] I THINK IT'S ALSO INTERESTING TO NOTE  
[00:14:26] THAT UKRAINE WAS ONE OF THE SITES OF  
[00:14:29] SOME OF THE WORST ATROCITIES, BUT AT THE  
[00:14:31] SAME TIME, ALL THESE YEARS LATER, HAVE  
[00:14:34] ELECTED A JEWISH PRESIDENT WHO TURNS OUT  
[00:14:36] TO BE PROBABLY THE NEXT WHATEVER  
[00:14:42] PERSON OF THE YEAR, SHALL WE SAY? SO I  
[00:14:45] THINK THAT SHOWS THAT PEOPLE CAN CHANGE  
[00:14:47] AND WE ALL EVOLVE OVER TIME. AND I THINK  
[00:14:49] IT'S REALLY GREAT THAT THE PORT, IN ITS  
[00:14:54] DESIRE TO BE A WELCOMING PORT AND TO  
[00:14:57] RECOGNIZE THAT WE ALL HAVE CONTRIBUTIONS  
[00:15:00] TO MAKE THAT INTRODUCING THIS AS PART OF  
[00:15:04] WHO WE ARE AND TO  
[00:15:08] RECOGNIZE THAT THIS IS AN ONGOING ISSUE  
[00:15:11] BECAUSE THE MANTRA IS "NEVER AGAIN" AND  
[00:15:14] TO MAKE SURE THAT WE DON'T FORGET OUR  
[00:15:16] HISTORY SO WE DON'T HAVE TO REPEAT IT.  
[00:15:19] SO WITH THAT, I WILL CALL MY COLLEAGUES  
[00:15:22] TO SHARE THEIR THOUGHTS AS WELL.  
[00:15:26] COMMISSIONER MOHAMED. SURE. THANK YOU.  
[00:15:30] FIRST, I JUST WANT TO SAY, COMMISSIONER  
[00:15:32] FELLEMAN, THANK YOU FOR BRINGING THIS  
[00:15:33] MOTION FORWARD. I STAND IN  
[00:15:37] SOLIDARITY WITH OUR JEWISH BROTHERS AND  
[00:15:39] SISTERS HERE AND AROUND THE WORLD.  
[00:15:43] AND IT IS SO IMPORTANT IN  
[00:15:47] KING COUNTY THAT IS NAMED AFTER  
[00:15:50] MARTIN LUTHER KING JR. THAT WE SAY  
[00:15:52] INJUSTICE ANYWHERE IS A THREAT TO  
[00:15:55] JUSTICE EVERYWHERE. AND WE REFLECT ON  
[00:15:58] THIS HISTORY, THIS MOMENT TO ENSURE THAT  
[00:16:01] IT NEVER HAPPENS AGAIN. AND I'M PROUD TO  
[00:16:04] BE A PART OF THE PORT OF SEATTLE WHERE  
[00:16:07] WE CONTINUE TO RECOGNIZE THESE MOMENTS  
[00:16:09] AND THAT WE COMMIT OURSELVES TO JUSTICE  
[00:16:13] AND TO ALL OF OUR PORT STAFF WHO ARE  
[00:16:15] JEWISH, WE STAND IN SOLIDARITY WITH YOU  
[00:16:17] EVERY DAY. THANK YOU,  
[00:16:20] COMMISSIONER. HOW'S IT GOING?  
[00:16:23] THANK YOU, MR. VICE PRESIDENT. AND I'M  
[00:16:25] SO PROUD TO SPEAK IN SUPPORT OF TODAY'S  
[00:16:28] PROCLAMATION. IT IS  
[00:16:32] SO IMPORTANT THAT WE TAKE TO HEART THE  
[00:16:35] LESSONS OF THE PAST IN ORDER TO INFORM  
[00:16:38] THE PRESENT, TO ENSURE THAT THEY NEVER  
[00:16:40] HAPPEN AGAIN, ON OUR VIGILANCE, ON OUR  
[00:16:43] WATCH NOW OR IN THE FUTURE.  
[00:16:47] THIS IS AN ONGOING TIME OF  
[00:16:52] HATE AND VIOLENCE AND CALLOUSNESS WHERE  
[00:16:56] PEOPLE HERE AT HOME AND ACROSS THE WORLD  
[00:16:58] ARE TARGETED ON THE BASIS OF WHO THEY  
[00:17:01] ARE. THEY'RE NOT JUDGED FOR WHAT THEY'VE  
[00:17:04] DONE OR BY THE CONTENT OF THE CHARACTER.  
[00:17:08] AND IT IS  
[00:17:11] NOTEWORTHY THAT OVER THE PAST SEVEN  
[00:17:13] YEARS HERE IN WASHINGTON STATE,  
[00:17:16] HATE CRIMES TARGETING MEMBERS OF THE  
[00:17:18] JEWISH COMMUNITY HAVE BEEN ON THE RISE.  
[00:17:21] AND IT'S AN ONGOING FIGHT TO MAKE SURE  
[00:17:23] THAT WE ARE ADVANCING JUSTICE FOR PEOPLE



[00:17:25] EVERYWHERE. AND IT'S ALSO NOTEWORTHY  
[00:17:28] THAT NONETHELESS, DESPITE ONGOING  
[00:17:30] ANTISEMITISM, I HAVE FOUND THAT IT'S THE  
[00:17:33] LEWIS COUNTY THAT WILL BE THE FIRST TO  
[00:17:35] LEND ITS VOICE AND ITS SUPPORT TO PEOPLE  
[00:17:38] WHO ARE ALSO BEING PRESENT DAY VICTIMS  
[00:17:41] OF INJUSTICE, HATE AND BIGOTRY. WITH  
[00:17:45] THAT, I'D LIKE TO EXTEND MY GRATITUDE TO  
[00:17:47] THE MEMBERS OF STAFF, MEMBERS OF THE  
[00:17:49] COMMUNITY AND TO THE COMMISSIONER  
[00:17:50] FELLEMAN FOR THEIR LEADERSHIP IN PUSHING  
[00:17:52] FORWARD THIS PROCLAMATION, AND I WILL BE  
[00:17:56] VERY PLEASED TO VOTE IN SUPPORT OF IT.  
[00:17:58] THANK YOU. THANK YOU, COMMISSIONER,  
[00:17:59] HOW'S IT GOING TO  
[00:18:04] HEAR ME? YES, GREAT.  
[00:18:08] THE ONLY THING I WOULD ADD TO THE  
[00:18:10] REMARKS SHARED BY COMMISSIONERS AND  
[00:18:12] STAFF SO FAR IS THAT I THINK ANOTHER  
[00:18:14] REASON WHY THESE PROCLAMATIONS ARE SO  
[00:18:17] IMPORTANT IS BECAUSE OF SOMETHING WE'RE  
[00:18:20] SEEING QUITE A BIT THESE DAYS, WHICH IS  
[00:18:25] A MOVE OR INTENTION BY CERTAIN PEOPLE TO  
[00:18:28] TRY TO ERASE HISTORY. THAT'S  
[00:18:30] UNCOMFORTABLE. AND IT'S CRITICALLY  
[00:18:33] IMPORTANT FOR US, FOR THOSE OF US WHO  
[00:18:35] HAVE EVEN A SMALL SOAPBOX LIKE THE PORT  
[00:18:38] COMMISSIONERS, TO ELEVATE THESE  
[00:18:42] HISTORICAL EVENTS SO THAT WE'RE NEVER  
[00:18:44] DOOMED TO REPEAT THEM AGAIN. AND SO I'M  
[00:18:47] REALLY GRATEFUL FOR COMMISSIONER CALKINS  
[00:18:49] LEADERSHIP ON THIS, AND I'M GRATEFUL  
[00:18:52] IT'S GOING TO BECOME A PERMANENT PART OF  
[00:18:53] OUR CALENDAR AS REPORT.  
[00:18:57] THANK YOU, COMMISSIONER CALKINS HEARING  
[00:19:00] NO FURTHER COMMENTS ON THIS ITEM.  
[00:19:02] IS THERE A MOTION IN A SECOND TO ADOPT  
[00:19:04] THE PROPOSITION? IT'S NOW MOVED  
[00:19:06] SECONDED. EXCELLENT. FOR CAR, PLEASE  
[00:19:09] CALL THE ROLL FOR THE VOTE.  
[00:19:11] COMMISSIONER, PLEASE SAY I OR NAY WHEN  
[00:19:14] YOUR NAME IS CALLED. THANK YOU.  
[00:19:16] BEGINNING WITH COMMISSIONER FELLEMAN. AYE.  
[00:19:18] THANK YOU, COMMISSIONER HASEGAWA. AYE.  
[00:19:21] THANK YOU, MS. COMMISSIONER MOHAMED AYE.  
[00:19:23] THANK YOU, COMMISSIONER CHO. AYE. THANK  
[00:19:27] YOU, COMMISSIONER CALKINS. AYE.  
[00:19:30] THANK YOU. YOU HAVE FIVE AYES AND ZERO  
[00:19:32] NAYS FOR THIS ITEM. EXCELLENT. THE  
[00:19:33] MOTION PASSES. THANK YOU SO MUCH,  
[00:19:35] EVERYONE. NEXT ON OUR AGENDA IS THE  
[00:19:38] EXECUTIVE DIRECTOR SUPPORT. EXECUTIVE  
[00:19:40] DIRECTOR METRUCK. THE FLOOR IS YOURS.  
[00:19:46] COMMISSIONERS, GOOD AFTERNOON. IT'S VERY GOOD  
[00:19:50] TO SEE THE COMMISSION AND THE PUBLIC  
[00:19:51] MEETING TOGETHER IN PERSON FOR THE FIRST  
[00:19:53] TIME IN JUST OVER TWO YEARS BECAUSE SHE  
[00:19:56] HAD ANOTHER POSITIVE SIGN IN THE FIGHT  
[00:19:57] AGAINST THE COVID PANDEMIC.  
[00:19:59] UNFORTUNATELY, I'M NOT ABLE TO JOIN YOU  
[00:20:02] TODAY IN PERSON, BUT LOOK FORWARD TO  
[00:20:04] DOING SO VERY SOON. THANK YOU. TO SCCTV,  
[00:20:08] THE AIRPORT CONFERENCE CENTER STAFF AND

[00:20:10] ESPECIALLY THE COMMISSION RECORDS TEAM  
[00:20:11] AND COMMISSION CLERK MICHELLE HART FOR  
[00:20:14] ALL THEIR WORK IN SETTING UP THIS  
[00:20:15] COMPLICATED HYBRID MEETING. AND I DO  
[00:20:18] MEAN COMPLICATED. OUR HOPE IS THAT THE  
[00:20:20] HYBRID FORMAT WILL ENABLE US TO RETAIN  
[00:20:22] THE BEST ASPECTS OF BOTH THE VIRTUAL AND  
[00:20:25] IN PERSON MEETINGS GOING FORWARD. I WANT  
[00:20:27] TO BEGIN BY HIGHLIGHTING A VERY BIG WEEK  
[00:20:30] OF SIGNIFICANT DEVELOPMENTS AND PROGRESS  
[00:20:33] ON OUR PRIORITIES MOVING FORWARD. WE  
[00:20:36] REACHED A HUGE MILESTONE AT SEA LAST  
[00:20:38] TUESDAY AS WE PUT THE INTERNATIONAL  
[00:20:40] RIVALS FACILITY INTO OPERATIONS WITH  
[00:20:43] PAYING CUSTOMERS FOR THE VERY FIRST TIME  
[00:20:46] WITH THE ARRIVAL OF A DELTA AIRLINES  
[00:20:48] FLIGHT FROM INCHON, KOREA. WE LOOK  
[00:20:51] FORWARD TO FULL IF OPERATIONS STARTING  
[00:20:53] MAY 10 AND MORE ABOUT THAT FURTHER OUT  
[00:20:56] OF MY REMARKS. AND LAST SATURDAY, WE  
[00:20:58] KICKED OFF OUR BIGGEST ALASKA CRUISE  
[00:21:00] SEASON EVER WITH A CALL BY THE NORWEGIAN  
[00:21:03] BLISS APPEARS 66. A SPECIAL THANKS TO  
[00:21:07] COMMISSION PRESIDENT CALKINS, MAYOR  
[00:21:08] BRUCE NARROWS AND SEATTLE CITY COUNCIL  
[00:21:11] MEMBER SARAH NELSON AND MATT VENTOSA  
[00:21:14] OF THE ILWU LOCAL 19 FOR HELPING TO  
[00:21:18] LAUNCH THE SEASON AND SPEAKING  
[00:21:19] ENTHUSIASTICALLY ABOUT THE RETURN OF  
[00:21:21] CRUISE AND ITS BENEFITS TO THE REGION.  
[00:21:24] I HAVE MORE TO SAY ON THAT AS WELL  
[00:21:26] SHORTLY, REGARDING COVID-19,  
[00:21:30] AS YOU KNOW FROM THE NEWS AND FROM MY  
[00:21:31] UPDATE LAST WEEK, THE CDC AND TSA  
[00:21:34] FEDERAL MASK MANDATE REQUIRING DONNING A  
[00:21:37] MASK TO AT ALL TRANSPORTATION HUBS AND  
[00:21:40] WHILE IN PUBLIC MODES OF TRANSPORTATION  
[00:21:41] WAS STRUCK DOWN LAST WEEK BY A RULING  
[00:21:43] FROM A US DISTRICT JUDGE, A US DISTRICT  
[00:21:46] JUDGE IN FLORIDA. THE PORT FORT  
[00:21:49] RESPONDED BY MAKING MASS OPTIONAL AT  
[00:21:51] SEATTLE TACOMA INTERNATIONAL AIRPORT,  
[00:21:54] AND THEN IT'S PUBLIC MODES OF  
[00:21:55] TRANSPORTATION, SUCH AS RENTAL CAR AND  
[00:21:57] EMPLOYEE BUSES. IT IS REPORTED THAT THE  
[00:22:00] JUSTICE DEPARTMENT MAY APPEAL THIS  
[00:22:02] RULING, SO WE WILL CONTINUE TO MONITOR  
[00:22:04] THE SITUATION AND ANY DEVELOPMENTS  
[00:22:07] REGARDING TRENDS. COVID-19 VIRAL  
[00:22:10] ACTIVITIES INCREASING WITHIN THE STATE  
[00:22:12] KING COUNTY AS WELL AS EMPLOYEES AT THE  
[00:22:15] PORT SEATTLE KING COUNTY HAS REACHED  
[00:22:17] CDC'S MEDIUM COMMUNITIES TRANSMISSION  
[00:22:21] RATE WITH 199.4 NEW POSITIVE COVID  
[00:22:25] JUNETEENTH 15 CASES PIER 1000 RESIDENTS  
[00:22:28] IN THE LAST SEVEN DAYS. THIS REPRESENTS  
[00:22:31] A 19% INCREASE FROM THE PREVIOUS SEVEN  
[00:22:33] DAYS. THE GOOD NEWS IS THAT WHILE CASE  
[00:22:37] NUMBERS HAVE RISEN, HOSPITALIZATIONS AND  
[00:22:39] DEATHS REMAIN STEADY AND RELATIVELY LOW.  
[00:22:42] PUBLIC HEALTH OFFICIALS ARE CLOSELY  
[00:22:44] MONITORING VIRAL ACTIVITY. IT IS  
[00:22:46] EXPECTED THAT CASES WILL CONTINUE TO



[00:22:48] RISE, BUT NOT TO THE EXTENT SEEN IN  
[00:22:50] JANUARY AND FEBRUARY. HERE AT THE PORT,  
[00:22:52] EMPLOYEES, CONTRACTORS AND TENANTS HAVE  
[00:22:55] ALSO DEMONSTRATED A SMALL UPTICK OF  
[00:22:57] POSITIVE KOBE CASES IN APRIL, BUT THERE  
[00:22:59] HAVE BEEN NO REPORTED COMMUNITY  
[00:23:01] TRANSMISSIONS WITHIN THE WORKFORCE.  
[00:23:05] I WANT TO TAKE THIS OPPORTUNITY TO  
[00:23:07] EXPRESS MY GRATITUDE AND APPRECIATION  
[00:23:09] FOR THE STAFF ACROSS THE BOARD THAT  
[00:23:11] CONTRIBUTED TO A VERY BUSY AND  
[00:23:13] SUCCESSFUL WEEK AT THE AIRPORT.  
[00:23:16] NOT ONLY DID OUR STAFF HAVE TO RESPOND  
[00:23:18] TO THE END OF THE MASK MANDATE AT  
[00:23:20] TRANSPORTATION FACILITIES HAD TO PIVOT  
[00:23:22] QUICKLY, BUT THEY ALSO MANAGED THE  
[00:23:24] SUCCESSFUL FIRST FLIGHT AT AN  
[00:23:26] INTERNATIONAL RIVALS FACILITY WHILE  
[00:23:28] PREPARING FOR A VISIT BY PRESIDENT BIDEN  
[00:23:31] ABOARD AIR FORCE ONE. THAT'S A BUSY  
[00:23:34] WEEK. THE STELLAR TEAM, INCLUDING THE  
[00:23:36] AVIATION STAFF, THE POLICE DEPARTMENT  
[00:23:38] AND EXTERNAL RELATIONS MANAGE THESE  
[00:23:40] EVENTS SEAMLESSLY, AND WE SHOULD BE  
[00:23:41] PROUD OF THEIR SUCCESS. AS I MENTIONED,  
[00:23:44] THIS WAS A VERY BIG WEEK AS WELL FOR THE  
[00:23:46] MARITIME DIVISION AS THE NORWEGIAN BLISS  
[00:23:48] MADE ITS FIRST CALL FOR THE 2022 SEASON  
[00:23:51] AT PIER 66 ON SATURDAY. WE'RE EXPECTING  
[00:23:55] 1.2 MILLION REVENUE PASSENGERS AND 296  
[00:23:59] SHIP CALLS FOR THE 2022 SEASON, A  
[00:24:02] SIGNIFICANT TURNAROUND SINCE OUR LIMITED  
[00:24:04] OPERATIONS IN 2021 AND NO OPERATIONS IN  
[00:24:07] 2020. THE CRUISE INDUSTRY IN SEATTLE  
[00:24:11] PROVIDES NEARLY \$900 MILLION IN ECONOMIC  
[00:24:14] BENEFITS, SUPPORTING 5500 JOBS AND IS AN  
[00:24:17] IMPORTANT COMPONENT OF THE PORT  
[00:24:18] STRATEGIES TO EXPAND ECONOMIC  
[00:24:20] OPPORTUNITY. WE'RE EQUALLY EXCITED TO  
[00:24:23] PROVIDE VITAL SUPPORT FOR THE SEATTLE'S  
[00:24:25] MARITIME, TOURISM, SMALL BUSINESS AND  
[00:24:28] SUPPLIER SECTORS BY BEING ONE OF THE  
[00:24:30] MOST PROGRESSIVE HOME PORTS IN NORTH  
[00:24:32] AMERICA BY LEADING THE INDUSTRY IN  
[00:24:34] ENVIRONMENTAL EXCELLENCE.  
[00:24:36] CONGRATULATIONS TO THE ENTIRE MARITIME  
[00:24:38] DIVISION, CRUISE OPERATIONS,  
[00:24:39] MANAGEMENT, AND OUR LABOR PARTNERS AND  
[00:24:41] COMMUNITY STAKEHOLDERS FOR THE  
[00:24:44] SUCCESSFUL KICKOFF UNTIL THE 2022 CRUISE  
[00:24:46] SEASON. I LOOK FORWARD TO SHARING MORE  
[00:24:49] ABOUT AN ENVIRONMENTAL COMMITMENT AND  
[00:24:50] THE ECONOMIC IMPACT ACROSS THE REGION AT  
[00:24:53] THE UPCOMING CRUISE STUDY SESSION  
[00:24:54] SCHEDULED FOR MAY 10. SPEAKING OF AN  
[00:24:58] ENVIRONMENTAL COMMITMENT, I'D LIKE TO  
[00:24:59] TALK ABOUT BIRTHDAY, WHICH WAS  
[00:25:01] CELEBRATED LAST FRIDAY, APRIL 22. I'D  
[00:25:05] LIKE TO ACKNOWLEDGE THE GREAT WORK  
[00:25:06] ACROSS ALL OUR TEAMS, ESPECIALLY OUR  
[00:25:08] ENVIRONMENTAL TEAM, TO MAKE THE PORT OF  
[00:25:10] SEATTLE ONE OF THE MOST ENVIRONMENTALLY  
[00:25:11] PROGRESSIVE PORTS IN NORTH AMERICA.

[00:25:16] THROUGH THEIR HARD WORK AND UNDER YOUR  
[00:25:18] LEADERSHIP, WE CONTINUE TO ADOPT NEW  
[00:25:19] TECHNOLOGIES AND PRACTICES TO ADDRESS  
[00:25:21] CLIMATE CHANGE, ELIMINATE POLLUTION,  
[00:25:23] REDUCE WASTE, IMPROVE WATER QUALITY,  
[00:25:26] AND PROTECT HABITAT. NOW MORE THAN EVER,  
[00:25:28] THE PORT APPROACHES THIS WORK WITH AN  
[00:25:30] UNDERSTANDING THAT CLIMATE CHANGE AND  
[00:25:32] POLLUTION IMPACT US ALL, AND THAT THE  
[00:25:34] COMMUNITIES CLOSEST TO OUR OPERATIONS  
[00:25:36] AND COMMUNITIES OF COLOR HAVE  
[00:25:38] HISTORICALLY BEEN IMPACTED THE MOST.  
[00:25:40] 2021 WAS A YEAR OF EXTRAORDINARY  
[00:25:42] PROGRESS HERE AT THE PORT, AND OUR  
[00:25:44] HARDWORKING ENVIRONMENTAL AND  
[00:25:46] ENGINEERING TEAM RELEASED A GREAT  
[00:25:48] SUMMARY OUTLINING THEIR 2021  
[00:25:49] ACCOMPLISHMENTS THAT HAS BEEN POSTED ON  
[00:25:51] THE PORT WEBSITE. I WISH I HAD TIME TO  
[00:25:54] GO OVER THOSE MANY ACCOMPLISHMENTS, BUT  
[00:25:55] THEY ARE TOO LENGTHY TO DO IT HERE. THE  
[00:25:58] TAKEAWAY IS THAT ACROSS EIGHT DIFFERENT  
[00:26:00] CATEGORIES, WE CONTINUE TO PUSH THE BAR  
[00:26:02] HIGHER TOWARDS OUR CENTURY AGENDA GOAL  
[00:26:04] TO BE THE GREENEST, MOST ENERGY  
[00:26:06] EFFICIENT PORT IN NORTH AMERICA.  
[00:26:09] ALL OF ENVIRONMENTAL PROGRESS DEPENDS ON  
[00:26:11] THE COMMITMENT INVESTMENT OF OUR  
[00:26:12] COMMUNITY, INDUSTRY ADVOCATES AND  
[00:26:15] GOVERNMENT PARTNERS. LATER TODAY,  
[00:26:17] YOU'LL HEAR AN UPDATE ON THE SUSTAINABLE  
[00:26:19] CENTURY AND FLY CHOIR AWARDS, WHICH  
[00:26:21] RECOGNIZE MEASURABLE CONTRIBUTIONS TO  
[00:26:23] THE ENVIRONMENT BY OUR PARTNERS.  
[00:26:26] LAST WEEK ON EARTH DAY, WE CELEBRATED  
[00:26:28] THESE INDUSTRY PARTNERS AND RECOGNIZE  
[00:26:30] THAT THE COMMUNITY PLAYS AN ESSENTIAL  
[00:26:32] ROLE IN OUR ENVIRONMENTAL AGENDA. THIS  
[00:26:34] PAST FRIDAY, OUR PORT STAFF PARTICIPATED  
[00:26:36] IN A SIDEWALK OBJECT DEBRIS SOD  
[00:26:40] WALK TO PICK UP TRASH IN FRONT OF THE  
[00:26:42] PORT ON PACIFIC HIGHWAY. THIS KEEPS OUR  
[00:26:45] HOST CITY, SEATAC, A CLEAN AND WELCOMING  
[00:26:47] PART OF COMING TO SEA. FURTHERMORE, WE  
[00:26:51] WERE PLEASED TO ANNOUNCE WITH THE  
[00:26:52] DUWAMISH RIVER COMMUNITY COALITION THAT  
[00:26:55] THE NEW DUWAMISH RIVER PEOPLES PARK,  
[00:26:57] ONE OF THE MOST SIGNIFICANT REMEDIATION  
[00:26:59] PROJECTS ON THE DUWAMISH RIVER IN A  
[00:27:00] GENERATION, WILL OPEN TO THE PUBLIC ON  
[00:27:03] JULY 16. VERY MUCH LOOK FORWARD TO THAT  
[00:27:06] CELEBRATION THIS SUMMER. AS YOU CAN SEE,  
[00:27:08] THERE'S A LOT GOING ON AND WE HAVE A LOT  
[00:27:10] TO BE PROUD OF. THESE ARE JUST SOME OF  
[00:27:12] THE HIGHLIGHTS. THE GREAT WORK IS BEING  
[00:27:13] DONE EVERY DAY HERE AT THE PORT.  
[00:27:17] TURNING TO HAPPEN HERE AT THE PORT.  
[00:27:19] TOMORROW, WE CELEBRATE ADMINISTRATIVE  
[00:27:20] PROFESSIONALS DAY. ADMINISTRATIVE  
[00:27:22] PROFESSIONALS ARE VITAL  
[00:27:26] TO THE OPERATION OF EVERY FACET OF THE  
[00:27:27] PORT. THEY MANAGE THE MYRIAD DETAILS TO  
[00:27:31] KEEP THE AVIATION, CORPORATE, ECONOMIC

[00:27:33] DEVELOPMENT, AND MARITIME DIVISIONS  
[00:27:34] RUNNING SMOOTHLY. OVER 100 EMPLOYEES  
[00:27:37] HERE AT THE PORT, ADMIN PROFESSIONALS  
[00:27:40] ARE TRULY THE GREASE THAT KEEPS THE  
[00:27:42] GEARS OF THE PORT TURNING. IMPORTANTLY,  
[00:27:44] THEY POSSESS THE KNOWLEDGE AND  
[00:27:45] HISTORICAL MEMORY TO MAKE SURE THAT WE  
[00:27:47] ADHERE TO PROPER POLICIES AND PROCEDURES  
[00:27:49] TO KEEP THE PORT MOVING FORWARD. I'M  
[00:27:52] GLAD THAT WE HAVE A SPECIFIC DAY FOR  
[00:27:53] CELEBRATING THE ADMINISTRATIVE  
[00:27:54] PROFESSIONALS. HOWEVER, IT'S IMPORTANT  
[00:27:56] TO MAKE SURE WE HONOR THE PORT EVERY  
[00:27:58] DAY. WE CAN TALK ABOUT  
[00:28:01] OUR VALUABLE STAFF ACROSS THE COUNTRY.  
[00:28:04] PUBLIC ORGANIZATIONS AND AGENCIES  
[00:28:06] CELEBRATE NATIONAL PUBLIC SERVICE  
[00:28:08] RECOGNITION WEEK, THE FIRST WEEK OF MAY  
[00:28:10] TO HONOR ALL OF THOSE WHO HAVE DEDICATED  
[00:28:12] THEIR TIME TO SERVE OUR NATION AS  
[00:28:14] FEDERAL, STATE, COUNTY AND LOCAL  
[00:28:16] GOVERNMENT EMPLOYEES. AS I'VE SAID  
[00:28:18] BEFORE, PUBLIC SERVICE TO ME IS MORE  
[00:28:20] THAN A JOB IT IS A CALLING, A TRUE  
[00:28:22] VOCATION. THOSE IN PUBLIC SERVICE KNOW  
[00:28:25] AND VALUED THAT WE'RE CONTRIBUTING TO  
[00:28:26] SOMETHING BIGGER THAN THEMSELVES AND THE  
[00:28:29] BOTTOM LINE. WE ENCOURAGE ALL EMPLOYEES  
[00:28:32] TO CELEBRATE IN A WAY THAT YOU CAN  
[00:28:35] CELEBRATE ANY WAY YOU CAN, WHETHER  
[00:28:37] YOU'RE WORKING IN PERSON OR REMOTELY.  
[00:28:39] THIS YEAR, WE'LL HAVE A SPIRIT WEEK WITH  
[00:28:41] TEAM NAYS. I ENCOURAGE EVERYONE TO  
[00:28:42] PARTICIPATE IF YOU'RE ABLE.  
[00:28:46] WE WILL ALSO TAKE THE EXECUTIVE  
[00:28:47] LEADERSHIP TEAM ON THE ROAD THROUGHOUT  
[00:28:49] THE PORT TO DO VISITS AT VARIOUS PORT  
[00:28:51] SITES WITH SPECIAL  
[00:28:56] GIFTS FOR THE STAFF. AND AS YOU CAN TELL  
[00:28:58] BY THIS REPORT, OUR EMPLOYEES ARE WHAT  
[00:29:00] MAKES THE PORT GREAT, AND I THANK THEM  
[00:29:02] FOR THEIR SERVICE EVERY DAY. MOVING TO  
[00:29:06] TODAY'S COMMISSIONER MEETING, I WOULD  
[00:29:07] LIKE TO HIGHLIGHT A FEW ITEMS. ITEM AI  
[00:29:10] ON A CASSANDRA GENDER IS AN ACTION  
[00:29:12] RELATED TO THE NECESSARY REPAIRS TO THE  
[00:29:14] SEA PARKING GARAGE RESULTING FROM THE  
[00:29:16] 2021 FIRE. IT'S WORTH NOTING THAT AN  
[00:29:19] INDEPENDENT KING COUNTY FIRE  
[00:29:20] INVESTIGATOR DID NOT FIND ANYTHING THAT  
[00:29:22] WILL CONCLUDE ARSON OR MALICIOUS  
[00:29:24] ACTIVITY WAS THE CAUSE. WE ALSO HAVE  
[00:29:27] SEVERAL ITEMS ON THE AGENDA TODAY THAT  
[00:29:29] REFLECT OUR COMMITMENT TO THE  
[00:29:30] ENVIRONMENT AND SUSTAINABILITY. ITEM  
[00:29:32] EIGHT C IS CONSENT AGENDA IS AN ACTION  
[00:29:34] RELATED TO THE EMERGENCY MANAGEMENT  
[00:29:36] SYSTEM, AND ITEM TEN B IS AN ACTION  
[00:29:38] AUTHORIZING FUNDING TO STUDY LARGE SCALE  
[00:29:41] CLEAN HYDROGEN STORAGE IN THE PORT IN  
[00:29:43] URBAN INDUSTRIAL SETTINGS. AND LASTLY,  
[00:29:46] I WANT TO KNOW ITEM TEN C, AN ACTION ON  
[00:29:48] KELP. I HAVE MORE TO SAY ABOUT THIS

[00:29:50] DURING THE INTRODUCTION OF THAT ITEM.  
[00:29:52] COMMISSIONER, THIS CONCLUDES MY REMARKS.  
[00:29:54] THANK YOU. THANK YOU FOR THAT REPORT.  
[00:29:56] EXECUTIVE DIRECTOR METRUCK. I ALSO WANT  
[00:29:58] TO JUST GIVE A QUICK SHOUT OUT TO ALL  
[00:30:00] THE AIRPORT STAFF AND LANCE LITTLE FOR  
[00:30:03] ACCOMMODATING POTUS AND AIR FORCE ONE.  
[00:30:06] IT IS NOT AN EASY FEAT, TRUST ME.  
[00:30:09] AS FAR AS I KNOW, WE EXECUTED PERFECTLY  
[00:30:12] AND WITHOUT A HITCH. SO I REALLY  
[00:30:14] APPRECIATE ALL THOSE ON THE GROUND WHO  
[00:30:16] HELP WITH THAT EFFORT. WE'LL MOVE ON TO  
[00:30:18] COMMITTEE REPORTS. ARE THERE ANY  
[00:30:20] COMMITTEE REPORTS? MS CHUNG?  
[00:30:31] GOOD AFTERNOON, COMMISSIONERS. THERE IS  
[00:30:34] ONE COMMITTEE REPORT TODAY  
[00:30:36] SUSTAINABILITY, ENVIRONMENT AND CLIMATE  
[00:30:38] COMMITTEE CONVENED BY COMMISSIONERS  
[00:30:40] CALKINS HASEGAWA MET LAST WEEK. ON APRIL  
[00:30:42] 20, COMMISSIONER RECEIVED A BRIEFING ON  
[00:30:45] CHARTING THE COURSE TO ZERO PORT OF  
[00:30:47] SEATTLE'S MARITIME CLIMATE AND AIR  
[00:30:49] ACTION PLAQUE ACTION PLAN. MCAP STAFF  
[00:30:53] SHARED THAT THE MCAP IDENTIFIED  
[00:30:54] STRATEGIES AND ACTIONS TO REDUCE AIR AND  
[00:30:57] GREENHOUSE GAS EMISSIONS 50%  
[00:31:00] REDUCTION BY 2030 AND WORKS TOWARDS THE  
[00:31:03] NORTHWEST PORT CLEAN AIR STRATEGY VISION  
[00:31:06] TO PHASE OUT EMISSIONS FROM ALL SEAPORT  
[00:31:08] RELATED ACTIVITIES BY 2050. STAFF  
[00:31:11] HIGHLIGHTED NEAR TERM PROJECTS INCLUDING  
[00:31:13] THE SEATTLE WATERFRONT CLEAN ENERGY  
[00:31:15] STRATEGY, PILOTING GREEN LEASE TERMS,  
[00:31:18] LED LIGHTING AND PLANNING FOR ELECTRIC  
[00:31:20] VEHICLE CHARGING. COMMISSIONERS STRESSED  
[00:31:22] THE IMPORTANCE OF CONTINUING TO ENGAGE  
[00:31:24] ALL STAKEHOLDERS TO WORK TOWARDS A ZERO  
[00:31:27] MISSION TRANSITION IN THE MARITIME  
[00:31:28] SECTOR. COMMISSIONER ALSO ENCOURAGE  
[00:31:30] STAFF TO BE BOLD IN LEADING MARITIME  
[00:31:33] ENVIRONMENTAL INNOVATION EFFORTS AND TO  
[00:31:35] SUPPORT THE CRUISE INDUSTRY WITH BETTER  
[00:31:37] ENVIRONMENTAL PROGRESS AND TO USE CRUISE  
[00:31:39] AS A TOOL TO LEAD THE WAY TO REDUCE  
[00:31:41] GREENHOUSE GASSES ACROSS THE MARITIME  
[00:31:43] INDUSTRY. THIS CONCLUDES MY REPORT.  
[00:31:45] THANK YOU. EXCELLENT. THE COMMISSIONER,  
[00:31:48] IF I MAY JUST. YES, GO AHEAD AS WELL. I  
[00:31:51] JUST WANT TO RECOGNIZE THAT WE DO HAVE  
[00:31:54] AT LEAST ONE OF OUR NEW ETHICS COMMITTEE  
[00:31:57] APPOINTEES ONLINE, AND WE MAY BE JOINED  
[00:31:59] BY TWO TODAY. WE'RE ON THE CONSENT  
[00:32:02] AGENDA. WE HAVE WILLIAM M. R. BARRETT  
[00:32:05] AND JOSH FRIEDMAN JOINING A FORMER  
[00:32:08] SUPREME COURT CHIEF JUSTICE, JERRY  
[00:32:11] ALEXANDER, ON OUR ETHICS COMMITTEE. SO I  
[00:32:13] JUST WANT TO RECOGNIZE THEM AND  
[00:32:15] RECOGNIZE TYLER EMSKI AND MICHELLE HART  
[00:32:17] FOR THEIR BROAD AND DEEP SEARCH THEY DID  
[00:32:19] TO FIND THESE EXTREMELY QUALIFIED  
[00:32:21] CANDIDATES. I'M REALLY PLEASED WITH OUR  
[00:32:23] RESULTS, AND I THANK YOU FOR VOTING FOR  
[00:32:25] THAT ON CONSENT TODAY. THANK YOU.

[00:32:27] EXCELLENT. THANK YOU TO BOTH OF YOU FOR  
[00:32:30] JOINING US AND VOLUNTEERING YOUR TIME.  
[00:32:33] THANK YOU, MS. CHUNK, FOR YOUR REPORT.  
[00:32:35] ARE THERE ANY FOLLOW UP QUESTIONS  
[00:32:36] REGARDING COMMITTEES? IF SO, PLEASE  
[00:32:37] INDICATE YOU WOULD LIKE TO BE RECOGNIZED  
[00:32:39] TO SPEAK. ALL RIGHT.  
[00:32:43] SEEING NONE, WE WILL MOVE ON TO THE NEXT  
[00:32:46] ITEM ON THE AGENDA, ITEM SEVEN, WHICH IS  
[00:32:48] PUBLIC COMMENT. THE COMMISSION WILL NOW  
[00:32:51] ACCEPT GENERAL PUBLIC COMMENT FROM THOSE  
[00:32:53] WHO SIGNED UP TO SPEAK ON ITEMS RELATED  
[00:32:54] TO THE PORT. WRITTEN MATERIALS PROVIDED  
[00:32:57] TO THE CLERK WILL BE INCLUDED IN TODAY'S  
[00:32:58] MEETING RECORD. THE CLERK HAS A LIST OF  
[00:33:01] ALL OF THOSE PREPARED TO SPEAK. WE ARE  
[00:33:04] TAKING COMMENTS FROM ANYONE WHO HAS  
[00:33:05] SIGNED UP TO SPEAK VIRTUALLY, AS WELL AS  
[00:33:08] FROM ANYONE WHO HAS JOINED US IN THE  
[00:33:09] CHAMBERS. AS THE CLERK CALLS YOUR NAME,  
[00:33:12] IF YOU ARE JOINING REMOTELY, PLEASE  
[00:33:13] UNMUTE YOURSELF. THEN PLEASE REPEAT YOUR  
[00:33:16] NAME FOR THE RECORD. IF YOU'RE ON THE  
[00:33:18] TEAM'S MEETING AND YOU ARE ALSO  
[00:33:20] STREAMING THE MEETING ON THE WEBSITE,  
[00:33:22] PLEASE MUTED THE WEBSITE STREAM TO AVOID  
[00:33:24] ANY FEEDBACK. COMMENT TIME WILL BE  
[00:33:27] LIMITED TO TWO MINUTES PER PERSON. I'M  
[00:33:30] GOING TO START WITH ANYONE WHO'S BEEN  
[00:33:32] WHO CAME HERE IN PERSON FIRST. I THINK  
[00:33:33] IT'S ONLY FAIR. AND I'M GOING TO START  
[00:33:36] WITH JODY TOFT WITH THE PUGET SOUND  
[00:33:40] RESTORATION FUND. THANK YOU SO MUCH.  
[00:33:42] MS. TOFT, THE FLOOR IS YOURS. YOU HAVE  
[00:33:44] TWO MINUTES. THANK YOU. THANK YOU.  
[00:33:49] HELLO. THANK YOU, COMMISSIONER. THANK  
[00:33:51] YOU, COMMISSION STAFF, FOR TAKING MY  
[00:33:53] PUBLIC COMMENT TODAY. I'M JODY TOFT,  
[00:33:55] CHIEF FROM THE UNIVERSITY OF WASHINGTON  
[00:33:57] AND FISHERIES SCIENCES, AND I'M HERE ON  
[00:33:59] BEHALF OF MY ORGANIZATION, PUGET SOUND  
[00:34:01] RESTORATION FUND, WHERE I SERVE AS THE  
[00:34:03] DEPUTY DIRECTOR. I AM HERE TO SPEAK TO  
[00:34:07] AGENDA ITEM TEN C, AND I WANT TO SHARE  
[00:34:09] MY SUPPORT AND THANKS FOR THE COMMISSION  
[00:34:11] FOR TAKING ACTION TO CONSERVE AND  
[00:34:13] RESTORE AND RESEARCH AND UNDERSTAND OUR  
[00:34:15] KELP FORESTS, PARTICULARLY THOSE IN THE  
[00:34:17] URBAN ENVIRONMENT. WHAT I WANT TO  
[00:34:19] HIGHLIGHT HERE IS REALLY THE IMPORTANCE  
[00:34:21] OF KELP AND THE IMPORTANCE OF THE  
[00:34:23] PARTNERSHIP THAT THE COMMISSIONER IS  
[00:34:24] INVESTING IN, THE IMPORTANCE OF KELP IN  
[00:34:26] AND OF ITSELF. THESE ARE WASHINGTON'S  
[00:34:28] MARINE FORESTS, THE FOREST WE DON'T SEE  
[00:34:30] AS MUCH, BUT THESE ARE THE FORESTS THAT  
[00:34:32] EAT UP THE CARBON THAT WE WORK SO HARD  
[00:34:34] TO DEAL WITH. AS A POLLUTER, HE'S HELPED  
[00:34:37] FOR US PROVIDE IMPORTANT FORAGE FISH  
[00:34:39] HABITAT, IMPORTANT HABITAT FOR SALMON.  
[00:34:42] THEY'RE VITAL TO OUR NEAR SHORE  
[00:34:43] ECOSYSTEM. THEY'RE VITAL TO OUR PUGET  
[00:34:45] SOUND ECOSYSTEM. THEY AYE VITAL TO THE

[00:34:47] TRIBAL COMMUNITIES THAT CALL THIS PLACE  
[00:34:48] HOME AND HAVE CALLED THIS PLACE HOME FOR  
[00:34:50] TIME IMMEMORIAL. THE INVESTMENT THAT THE  
[00:34:53] PORT OF SEATTLE IS MAKING HERE WITH THE  
[00:34:55] SEATTLE CRIME IS AN ESSENTIAL PART OF A  
[00:34:57] BROADER PARTNERSHIP THAT IS UNDERWAY.  
[00:35:00] SO THAT BROADER PARTNERSHIP IS IN  
[00:35:02] SERVICE OF UNDERSTANDING, CONSERVING,  
[00:35:04] PROTECTING, RESTORING THESE MARINE  
[00:35:06] FORESTS IN WASHINGTON WATERS AND BEYOND.  
[00:35:09] THIS PARTNERSHIP INCLUDES TRIBAL NATIONS  
[00:35:12] FROM THE TIP OF OUR STATE'S WATERS OUT  
[00:35:15] IN NEAH BAY, THROUGH THE NORTHERN PART OF  
[00:35:18] THE SALISH SEA AND BRITISH COLUMBIA  
[00:35:19] WATERS, THROUGH THE SAN JUAN ISLANDS,  
[00:35:21] ALL THE WAY DOWN TO SOUTHERN PUGET  
[00:35:22] SOUND. IT INCLUDES STATE AND FEDERAL  
[00:35:25] AGENCIES, RESEARCHERS, NONPROFITS. IT  
[00:35:29] INCLUDES THE PORT OF SEATTLE. IT  
[00:35:30] INCLUDES A SEATTLE AQUARIUM. IN THE 20  
[00:35:32] YEARS THAT I'VE BEEN INVOLVED IN MARINE  
[00:35:34] CONSERVATION RESEARCH AND RESTORATION,  
[00:35:36] AS AN AUTHOR OF THE [inaudible 00:35:39] KELP  
[00:35:39] CONSERVATION AND RECOVERY PLAN, AS A  
[00:35:41] GLOBAL HANDBOOK FOR KELP RESTORATION AND  
[00:35:44] MANY OTHER EFFORTS, I CAN WHOLEHEARTEDLY  
[00:35:46] SAY THAT COLLABORATION IS AT THE CORE OF  
[00:35:49] SUCCESS IN THIS REALM. AND IT'S NOT JUST  
[00:35:51] COLLABORATION, IT'S COLLABORATION WITH  
[00:35:53] THE RIGHT PARTNERS IN THE RIGHT PLACES.  
[00:35:55] THIS IS WHERE THE PORT IN SEATTLE IS A  
[00:35:57] TAG TEAM THAT IS REALLY HARD TO BEAT  
[00:35:59] BECAUSE WE HAVE THRIVING, BEAUTIFUL KELP  
[00:36:02] FORESTS ALONG THE SEATTLE WATERFRONT  
[00:36:04] WHERE WE DO NOT RIGHT ACROSS THE WATER  
[00:36:06] AT BAINBRIDGE ISLAND, WHERE WE LOST ALL  
[00:36:08] OF THE KELP FOREST AS OF 2015. IT'S A  
[00:36:10] PARTNERSHIP BETWEEN THE PORT OF SEATTLE,  
[00:36:12] WHICH HAS GREAT ACCESS TO ALL SORTS OF  
[00:36:14] EXPERTISE AND ET CETERA, IS IMPORTANT,  
[00:36:18] AS IS THAT OF THE SEATTLE FRAME. AND I  
[00:36:20] WANT TO TAKE A MOMENT TO REALLY CALL  
[00:36:21] OUT. THANKS TO COMMISSIONER FELLEMAN FOR  
[00:36:23] CREATIVE LEADERSHIP AND INVESTMENT IN  
[00:36:25] THE SPACE OVER THE YEARS. THANK YOU.  
[00:36:28] THANK YOU SO MUCH FOR COMING IN TODAY IN  
[00:36:30] PERSON. MS. TAFF, I APPRECIATE YOUR  
[00:36:32] TESTIMONY. WE'RE NOW GOING TO MOVE ON TO  
[00:36:34] VIRTUAL PARTICIPANTS OF PUBLIC COMMENTS  
[00:36:37] AND FIRST SPEAKER WILL BE CARLA HART.  
[00:36:40] MS. HART, ARE YOU WITH US? YES, I AM.  
[00:36:44] CAN YOU HEAR ME? YES, WE CAN. YOU HAVE  
[00:36:45] TWO MINUTES. GO AHEAD. THANK YOU. MY  
[00:36:48] NAME IS KARLA HART AND I'M CALLING FROM  
[00:36:50] JUNEAU. SEATTLE PORT PLAYS A CRITICAL  
[00:36:53] ROLE IN MY LIFE. I GO THROUGH WHEN I  
[00:36:55] TRAVEL TO THE LOWER 48 AND ALMOST  
[00:36:57] EVERYTHING I BUY COMES FROM THE PORT OF  
[00:36:59] SEATTLE. SEATTLE PORT ALSO PLAYS A  
[00:37:02] CRITICAL ROLE IN MY LIFE AS THE  
[00:37:03] OVERWHELMING GROWTH OF THE ALASKA CRUISE  
[00:37:05] INDUSTRY HAS BEEN POSSIBLE BECAUSE OF  
[00:37:07] CONGRESS ALLOWING YOU TO SERVE AS A



[00:37:09] HOMEPORT FOR ALASKA CRUISES. WITHOUT  
[00:37:12] THIS CHANGE IN LAW, THERE WAS A LIKELY  
[00:37:14] CAP IN CAPACITY FROM VANCOUVER.  
[00:37:16] ALASKA IS SUFFERING FROM OVER TOURISM  
[00:37:19] FROM THE CRUISE INDUSTRY. SEATTLE IS A  
[00:37:23] MUCH MORE POPULAR AND CONVENIENT PORT  
[00:37:25] FOR AMERICANS TO CRUISE FROM IN  
[00:37:27] VANCOUVER. YOU HAVE A VALUABLE RESOURCE  
[00:37:29] AND CAN AND SHOULD LEVERAGE THAT BY  
[00:37:32] PUTTING CONDITIONS ON THE USE OF THE  
[00:37:33] SEATTLE COURT. I'M GOING TO SPEAK TO  
[00:37:36] THREE MEASURES THAT YOU CAN IMPLEMENT  
[00:37:38] NOW USING A MODEL THAT GLACIER BAY  
[00:37:41] NATIONAL PARK SERVICE HAS FOUND TO  
[00:37:43] SECURE VOLUNTARY ENVIRONMENTAL  
[00:37:45] REQUIREMENTS THERE. THEY INCLUDE BURNING  
[00:37:48] ONLY LOW SULFUR FUEL AND HAVING NO  
[00:37:51] DISCHARGES IN GLACIER BAY. THEY  
[00:37:53] NEGOTIATE THESE CONDITIONS AS ASSOCIATED  
[00:37:55] WITH THEIR PERMIT. YOU, WITH YOUR  
[00:37:58] VALUABLE DOCKING ACCESS, COULD DO THE  
[00:38:00] SAME IN NEGOTIATING WITH THE CRUISE  
[00:38:02] LINES TO MEET CONDITIONS IN ADDITION TO  
[00:38:06] PAYING THEIR FEES FOR DOCKING. FIRST, I  
[00:38:09] WOULD ASK YOU TO REQUIRE CRUISE SHIPS  
[00:38:11] USING SEATTLE PORT TO BE USING FUEL A  
[00:38:13] .1% OR LOWER SULFUR CONTENT FOR THEIR  
[00:38:17] ENTIRE CRUISE, NOT JUST WELL, AT DOCKS  
[00:38:20] OR IN PUGET SOUND. BURNING OF HIGH  
[00:38:22] SULFUR FUEL AND SUBSEQUENT DUMPING OF  
[00:38:24] SCRUBBER WASTE INTO WATERS IS OF GREAT  
[00:38:26] CONCERN. I ALSO WOULD ASK THAT YOU  
[00:38:29] REQUIRE PUBLIC DISCLOSURE IN A READILY  
[00:38:31] AVAILABLE AND REAL TIME DASHBOARD THAT  
[00:38:34] INCLUDES THE NUMBER OF PASSENGERS AND  
[00:38:36] CREW ON BOARD THE SHIP AND THE NUMBER  
[00:38:38] AND TYPE OF INFECTIOUS DISEASES ON  
[00:38:40] BOARD. COVID ISN'T THE ONLY CONTAGIOUS  
[00:38:43] DISEASE OF CONCERN FOR COMMUNITY HEALTH,  
[00:38:46] NOROVIRUS INFLUENZA CONCESSIONNAIRES  
[00:38:49] DISEASE AND PREVENTABLE DISEASES LIKE  
[00:38:52] CHICKENPOX ALL COME INTO TOWNS THROUGH  
[00:38:56] THE CRUISE SHIP. A FRIEND WHO'S AN ER  
[00:38:58] PHYSICIAN IN JUNEAU MENTIONED LONG  
[00:39:00] BEFORE COVID THAT WE'D BE SURPRISED TO  
[00:39:02] KNOW THE INTERESTING DISEASES SHE SEES  
[00:39:05] DURING THE CRUISE SEASON. AND FINALLY,  
[00:39:07] I'D LIKE TO ASK YOU TO PUSH FOR AN  
[00:39:09] EXPANSION OF YOUR LIFE.  
[00:39:21] I'M SORRY. I'LL LET YOU FINISH YOUR  
[00:39:22] SENTENCE. GO AHEAD. THANK YOU.  
[00:39:26] THE ALASKA OCEAN RANGER PROGRAM HAS BEEN  
[00:39:29] SUCCESSFUL IN ALASKA IN SERVING AS A  
[00:39:31] DETERRENT AND PREVENTION FOR CRUISE  
[00:39:33] POLLUTION. AND ALASKA, WASHINGTON AND  
[00:39:37] BC SHOULD GET TOGETHER AND HAVE AN OCEAN  
[00:39:40] RANGER PROGRAM FOR THE ENTIRE ROUTE.  
[00:39:42] THANK YOU. THANK YOU SO MUCH. THE NEXT  
[00:39:44] SPEAKER OR COMMENTATOR WE HAVE TODAY IS  
[00:39:47] MARY STEVENSON. MARY AYE, YOU WITH US.  
[00:39:50] YES, I AM. EXCELLENT. YOU HAVE TWO  
[00:39:52] MINUTES. THE FOUR IS YOURS. MY NAME  
[00:39:55] IS MARY STEVENSON. I RESIDE IN

[00:39:59] KETCHIKAN, ALASKA. I SUBMITTED MY  
[00:40:02] COMMENTS FOR THE LAST COMMISSIONER  
[00:40:04] MEETING. THEY SHOULD BE THERE ON RECORD  
[00:40:06] TODAY. THE SOUTHEAST ALASKA  
[00:40:10] SEAPORTS DO NOT HAVE THE FINANCIAL  
[00:40:13] ABILITY NOR WHEREWITHAL TO FIGHT THE  
[00:40:17] BIG CRUISE SHIPS. IT HAS TO COME FROM  
[00:40:20] SEATTLE, VICTORIA AND VANCOUVER WHO SETS  
[00:40:23] THE REGULATIONS FOR SUSTAINABILITY.  
[00:40:26] ONCE THOSE SHIPS COME THROUGH YOUR  
[00:40:28] HARBORS, THEN THEY SHOULD BE ABLE  
[00:40:32] TO BE REGULATED INTO OUR SEAPORT  
[00:40:36] SUBSEQUENTLY, THEREAFTER, I'M ENCOURAGED  
[00:40:39] TO HEAR THE COMMISSIONER REPORTS TODAY  
[00:40:42] THAT SEATTLE IS ON TARGET TO BE HITTING  
[00:40:44] SOME ENVIRONMENTAL ISSUES. THAT'S  
[00:40:47] CRITICAL BECAUSE ONCE THAT SHIP HAS BEEN  
[00:40:50] OUTFITTED WITH THE PROPER EQUIPMENT AND  
[00:40:53] TO BE ABLE TO BE SUSTAINABLE  
[00:40:57] IN OUR COMMUNITY, WE WELCOME TOURISM  
[00:41:00] VERY MUCH LIKE TIMBER OF THE EARLY  
[00:41:04] 1900, WHERE THE TIMBER WAS QUIETLY PUT  
[00:41:07] ON FREIGHTERS AND SHIPS TO GO OUTBOUND.  
[00:41:11] WE'RE STUCK WITH THE HUMAN CARGO,  
[00:41:14] AND THEY'RE EXPECTING UP LAND AMENITIES  
[00:41:17] THAT WE AS A SMALL SEAPORT CANNOT  
[00:41:20] FINANCIALLY, BUDGET, CANNOT FINANCIALLY  
[00:41:24] GET INTO OUR BUDGETS  
[00:41:28] AND SUBSEQUENTLY, WE NEED LIMITS,  
[00:41:32] WE NEED CAPS. WE NEED TO HAVE  
[00:41:35] THAT DISCUSSION AS TO HOW MANY ARE  
[00:41:37] PERMITTED ON A SHIP. IT DOESN'T HAVE TO  
[00:41:40] BE 4,250 WORLD CLASS NUMBERS.  
[00:41:45] IT CAN BE CONSERVATIVE WHERE EVERYONE  
[00:41:48] CAN MAKE A PROFIT. AND WE APPRECIATE  
[00:41:51] LOOKING AT SEATTLE PORT COMMISSION TO  
[00:41:54] HELPING US WITH THAT. THANK YOU.  
[00:41:58] THANK YOU, MS. STEVENSON. NEXT ON THE  
[00:42:01] LIST IS ELIZABETH BURTON. ELIZABETH,  
[00:42:03] CAN YOU HEAR ME? YES. AYE, CAN YOU  
[00:42:07] HEAR ME? YES, WE CAN. CAN YOU HEAR ME?  
[00:42:09] GOT TWO MINUTES. TERRIFIC. THANK YOU.  
[00:42:12] GOOD AFTERNOON. I'M ELIZABETH BURTON.  
[00:42:15] YOUR INTERNATIONAL MARKETING STAFF  
[00:42:16] RECENTLY GAVE A PRESENTATION ABOUT  
[00:42:18] PROMOTING SEATTLE'S CRUISES IN EUROPE  
[00:42:21] AND THE UK. COMMISSIONERS EXCITEDLY  
[00:42:23] ASKED IF THESE EFFORTS COULD BE EXPANDED  
[00:42:25] TO ASIA, THE MIDDLE EAST AND AFRICA.  
[00:42:28] THERE SEEMS TO BE NO AWARENESS THAT  
[00:42:30] EVERY ONE OF THESE TENS OF THOUSANDS OF  
[00:42:33] FLIGHTS ACCELERATES THE CLIMATE CRISIS.  
[00:42:35] THERE ARE NO ZERO EMISSIONS  
[00:42:37] INTERCONTINENTAL FLIGHTS. THE EMISSIONS  
[00:42:40] FROM JUST ONE OF THESE FLIGHTS EXCEEDS  
[00:42:42] THE ANNUAL AMOUNT THAT WOULD BE  
[00:42:44] COMPATIBLE WITH A LIVABLE CLIMATE. THIS  
[00:42:46] IS AN EQUITY ISSUE. FOR EXAMPLE, AS YOU  
[00:42:49] CONSIDER AFRICA AS A POTENTIAL SOURCE OF  
[00:42:51] NEW CRUISE CUSTOMERS, PLEASE CONSIDER  
[00:42:53] THE LATEST IPCC REPORT. BY 2030,  
[00:42:57] ABOUT 250,000,000 PEOPLE MAY EXPERIENCE  
[00:43:00] HIGH WATER STRESS IN AFRICA, WITH UP TO

[00:43:03] 700 MILLION PEOPLE DISPLACED AS A  
[00:43:05] RESULT. THIS IS HALF THE POPULATION OF  
[00:43:09] THE CONTINENT. MORE FROM THE REPORT.  
[00:43:11] MOST AFRICAN COUNTRIES WILL ENTER  
[00:43:13] UNPRECEDENTED HIGH TEMPERATURE CLIMATES  
[00:43:15] EARLIER IN THE CENTURY THAN GENERALLY  
[00:43:18] WEALTHIER, HIGHER LATITUDE COUNTRIES.  
[00:43:20] CLIMATE CHANGE POSES A SIGNIFICANT  
[00:43:22] THREAT TO AFRICAN MARINE AND FRESHWATER  
[00:43:24] FISHERIES, WHICH PROVIDE THE MAIN SOURCE  
[00:43:26] OF PROTEIN FOR ABOUT 30% OF AFRICA'S  
[00:43:28] POPULATION AND SUPPORT THE LIVELIHOODS  
[00:43:30] OF 12.3 MILLION PEOPLE. THERE ARE  
[00:43:33] SIMILAR HORRORS HAPPENING THROUGHOUT THE  
[00:43:35] WORLD AND EVERYWHERE THEY AYE. THE MOST  
[00:43:37] VULNERABLE AND MARGINALIZED COMMUNITIES  
[00:43:40] FIRST AND HARDEST. RIGHT NOW, OVER A  
[00:43:42] BILLION PEOPLE IN INDIA AND PAKISTAN ARE  
[00:43:45] EXPERIENCING MULTIPLE DAYS OF EXTREME  
[00:43:47] HEAT RISING AS HIGH AS 120 DEGREES  
[00:43:49] FAHRENHEIT. YOUR CRUISE OPERATIONS HAVE  
[00:43:53] A GLOBAL IMPACT, AND YOUR COMMITMENT TO  
[00:43:55] EQUITY NEEDS TO REFLECT THAT FACT. THE  
[00:43:58] VERY MONEY THAT YOU ARE USING TO CREATE  
[00:44:00] JOB TRAINING FOR VULNERABLE COMMUNITIES  
[00:44:02] HERE AT HOME COMES FROM ACTIVITIES THAT  
[00:44:05] ARE DEVASTATING VULNERABLE COMMUNITIES  
[00:44:07] THE WORLD OVER. THANK YOU. THANK YOU  
[00:44:11] SO MUCH. THE NEXT SPEAKER ON OUR LIST IS  
[00:44:14] NEIL ANDERSON. NEIL, CAN YOU HEAR ME?  
[00:44:21] YES, I CAN HEAR YOU. GREAT. TWO MINUTES.  
[00:44:24] THE FOUR IS YOURS.  
[00:44:27] HI. MY NAME IS NEIL ANDERSON, AND I'M  
[00:44:30] HERE BECAUSE I'M CONCERNED ABOUT THE  
[00:44:31] CLIMATE IMPACTS OF THE CRUISE INDUSTRY.  
[00:44:33] IN ADDITION TO CARBON DIOXIDE, THESE  
[00:44:35] SHIPS EMIT LARGE AMOUNTS OF BLACK CARBON  
[00:44:37] RIGHT ALONGSIDE THE GLACIERS, WHERE IT'S  
[00:44:39] DEPOSITED DIRECTLY ONTO THE SURFACE,  
[00:44:41] ACCELERATING THE MELTING OF THE ICE.  
[00:44:44] THE ARCTIC IS ALREADY WARMING THREE  
[00:44:45] TIMES FASTER THAN THE REST OF THE  
[00:44:47] PLANET, MAINLY DUE TO LOSS OF ICE,  
[00:44:49] WHICH ALLOWS THE OCEAN TO ABSORB MORE  
[00:44:51] SUNLIGHT. THESE SHIPS HAVE MORE LAYERS  
[00:44:53] OF HEAT, TRAPPING SOOT ONTO THE  
[00:44:55] REMAINING ICE WITH EVERY CRUISE. BUT  
[00:44:58] RATHER THAN GOING THROUGH MORE REASONS  
[00:44:59] WHY CRUISE IS SO HARMFUL, I WANT TO  
[00:45:01] RESPOND TO TWO POINTS RAISED AT THE LAST  
[00:45:03] MEETING. ONE WAS THAT WE'RE ALREADY  
[00:45:05] MITIGATING THE CRUISE SHIP EMISSIONS BY  
[00:45:07] REQUIRING THEM TO CONNECT TO SHORE POWER  
[00:45:09] WHILE THEY'RE IN PORT. AND THE OTHER IS  
[00:45:11] THAT IF WE DIDN'T ALLOW THEM TO DOCK  
[00:45:12] HERE, THEY WOULD JUST GO SOMEWHERE ELSE  
[00:45:14] IN ANOTHER COMMUNITY WOULD GET THE  
[00:45:15] REVENUE. IT'S PROBABLY TRUE THAT IF WE  
[00:45:18] DENY THEM ACCESS TO SEATTLE SPORT, THEY  
[00:45:20] WOULD BE ABLE TO FIND ANOTHER ONE. BUT  
[00:45:22] THAT'S NOT A JUSTIFICATION. IF A DRUG  
[00:45:24] DEALER WAS SELLING TO KIDS AT A LOCAL  
[00:45:26] SCHOOL, AND AYE. ARGUMENT WAS THAT IF HE

[00:45:28] WASN'T DOING IT, THEN SOMEONE ELSE WOULD  
[00:45:29] BE, WOULD YOU ACCEPT THAT AS AN  
[00:45:31] ETHICALLY SOUND POSITION? OF COURSE NOT.  
[00:45:33] IF YOU KNOW SOMETHING IS WRONG, THEN  
[00:45:35] CLAIMING THAT IT WOULD STILL HAPPEN  
[00:45:36] ANYWAY DOESN'T MAKE IT RIGHT. AND I  
[00:45:39] THINK THE ANALOGY ALSO EXTENDS TO THE  
[00:45:40] OTHER POINT ABOUT MITIGATING EMISSIONS  
[00:45:42] BY REQUIRING SHORE POWER WHILE THEY'RE  
[00:45:43] IN PORT. WE KNOW THAT THE VAST MAJORITY  
[00:45:46] OF EMISSIONS HAPPEN WHILE THEY'RE AT  
[00:45:47] SEA, AND THAT THE MOST DANGEROUS  
[00:45:49] EMISSIONS HAPPEN WHEN THEY'RE NEAR THE  
[00:45:51] GLACIERS. SO IF SOMEONE ALLOWS THE DRUG  
[00:45:53] DEALER TO PARK IN THEIR DRIVEWAY TO HAVE  
[00:45:55] ACCESS TO THE SCHOOL, WOULD YOU ACCEPT  
[00:45:57] THAT AS LONG AS THEY DON'T ALLOW DRIVES  
[00:45:58] TO BE SOLD ON THEIR PROPERTY AND THEY'RE  
[00:46:00] NOT DOING ANYTHING WRONG? AGAIN, THIS IS  
[00:46:02] CLEARLY RATIONALIZATION, AND NO ONE  
[00:46:04] WOULD ACCEPT THAT PARTICIPATING IN  
[00:46:06] SOMETHING HARMFUL IS OKAY AS LONG AS  
[00:46:08] THAT HARM HAPPENS OUTSIDE OF YOUR  
[00:46:09] PROPERTY LINE. WE KNOW THAT THE ARCTIC  
[00:46:12] HAS AN EXTREMELY FRAGILE ENVIRONMENT AND  
[00:46:14] THAT CRUISE SHIPS ARE ACTIVELY HARMING  
[00:46:16] IT. LET'S NOT PRETEND WE CAN PROFIT FROM  
[00:46:18] IT WITHOUT BEING COMPLICIT IN THAT HARM.  
[00:46:20] THANK YOU. THANK YOU, NEIL.  
[00:46:24] THE NEXT PERSON ON OUR SPEAKER LIST IS  
[00:46:27] CARRIE MOON. CARRIE HILL,  
[00:46:31] CAN YOU HEAR ME? YES, WE CAN. TWO  
[00:46:34] MINUTES. ALL RIGHT. THANK YOU. I'M HERE  
[00:46:36] TO EXPRESS CONCERN ABOUT THE HARMS OF  
[00:46:38] THE CRUISE INDUSTRY AND ASK YOU TO USE  
[00:46:41] YOUR POWER TO CHANGE COURSE TO A GREENER  
[00:46:43] AND MORE JUST FUTURE. I HAVE THREE  
[00:46:45] SPECIFIC REQUESTS. FIRST, GET REAL DATA  
[00:46:48] ABOUT THE HARMS OF THE CRUISE INDUSTRY  
[00:46:50] ON THE SAILORS, THE ECOSYSTEM, HOW  
[00:46:52] EMISSIONS ARE DESTROYING OCEAN LIFE,  
[00:46:54] AND HOW THE CRUISE INDUSTRY EXPLOITS  
[00:46:56] WORKERS ON THE SHIPS. HOW CAN YOU MAKE  
[00:46:58] INFORMED DECISIONS IF YOU'RE BEING FED  
[00:47:00] PARTIAL AND BIASED DATA BY THE CRUISE  
[00:47:02] INDUSTRY? PLEASE STOP REPEATING THE  
[00:47:04] GREEN WASHING AND GET THE FULL TRUTH.  
[00:47:06] SECOND, WE NEED YOU TO BUILD A FUTURE  
[00:47:09] VISION FOR SEATTLE'S, A LEADER IN A  
[00:47:12] CLEAN ECONOMY THAT PUTS PEOPLE AND THE  
[00:47:13] HEALTH OF NATURE. FIRST, THE IPCC REPORT  
[00:47:17] SHOWS SOMETHING STUNNING. AND IF WE  
[00:47:18] FOCUS ON WHAT PEOPLE NEED TO LIVE THEIR  
[00:47:20] LIVES AND NOT WHAT THE OIL INDUSTRY  
[00:47:22] WANTS TO SELL US, WE COULD CUT EMISSIONS  
[00:47:25] 50% TO 80%. WE CAN DO THIS, BUT HOW CAN  
[00:47:28] WE TRANSFORM TO RENEWABLE ENERGY, SHIFT  
[00:47:30] TO LOW CARBON MANUFACTURING? PUGET  
[00:47:32] PEOPLE TO WORK IN GOOD JOBS, RESTORING  
[00:47:34] ECOSYSTEMS, BUILDING TRANSIT AND COMPACT  
[00:47:37] WALKABLE COMMUNITIES. WE NEED A GREEN  
[00:47:39] NEW DEAL FOR OUR REGION. WE NEED  
[00:47:41] AVIATION. AND YOU, AS ELECTED LEADERS,

[00:47:43] NEED TO LEAD IT. THIRD, IDENTIFY WHAT  
[00:47:46] THE PORT MUST STOP DOING AND COULD START  
[00:47:48] DOING INSTEAD TO MAKE THE RAPID  
[00:47:50] TRANSITION WE NEED. THE ECONOMY DOESN'T  
[00:47:52] JUST HAPPEN. IT'S SHAPED BY POLICIES AND  
[00:47:54] PRACTICES AND INVESTMENTS MADE BY  
[00:47:56] LEADERS LIKE YOU IN INSTITUTIONS LIKE  
[00:47:58] THE PORT. I'LL SEND MORE IN WRITING ON  
[00:48:01] THIS ONE. IF YOU'VE READ THE LATEST SITE  
[00:48:03] PCC REPORT, YOU KNOW THE WINDOW FOR  
[00:48:05] INCREMENTAL CHANGE HAS CLOSED. WE ARE ON  
[00:48:07] COURSE TO LEAVE A TOXIC LEGACY FOR OUR  
[00:48:09] CHILDREN AND INFLECTING THE WORST SUFFERING  
[00:48:11] ON POOR AND RACIALIZED COMMUNITIES. WE  
[00:48:13] AYE THE GENERATION THAT HAS TO SOLVE THE  
[00:48:15] CLIMATE CRISIS. I GET IT THAT YOU FEEL  
[00:48:18] POWERLESS. YOU DON'T CONTROL WHAT GOES  
[00:48:19] ON IN THE OIL INDUSTRY OR DC. BUT YOU DO  
[00:48:21] CONTROL MORE THAN ANYONE WHAT HAPPENS IN  
[00:48:24] THE SALISH SEA. YOU SHAPE THE ECONOMIC  
[00:48:26] ACTIVITIES WE PARTICIPATE IN, WHO WE  
[00:48:29] LEASE THE DOCKS TO. YOU SHAPE THE  
[00:48:30] INFRASTRUCTURE FOR OUR REGION. WHAT WE  
[00:48:32] DO IN SEATTLE GETS NOTICED ON THE GLOBAL  
[00:48:34] STAGE WHEN WE ACT WITH INTEGRITY.  
[00:48:40] GO TO FISH, KERRY. SORRY, BUT ONLY IF  
[00:48:43] YOU FIND THE COURAGE TO STOP ENABLING  
[00:48:45] HARM, STOP BEING COMPLICIT WITH  
[00:48:47] POLLUTERS AND USE YOUR POWER TO SET  
[00:48:49] COURSE FOR A DIFFERENT FUTURE. THANK YOU  
[00:48:51] SO MUCH FOR YOUR SERVICE. THANK YOU,  
[00:48:53] CARRIE. NEXT SPEAKER ON OUR LIST IS FRED  
[00:48:57] PARODY OF THE HUNA TOTEM CORP. I HOPE  
[00:49:00] I SAID THAT RIGHT. FRED, CAN YOU HEAR  
[00:49:01] ME? YES, SIR. GOOD AFTERNOON. MY NAME  
[00:49:05] IS FRED. PARDON? I'M THE CHIEF OPERATING  
[00:49:07] OFFICER OF THE HUNA TOTEM CORPORATION.  
[00:49:09] WE ARE THE ALASKA VILLAGE NATIVE  
[00:49:12] CORPORATION FOR THE VILLAGE OF HUNA IN  
[00:49:14] SOUTHEAST ALASKA. HUNA IS REMOTE.  
[00:49:17] WE ARE NOT CONNECTED TO ANY OTHER  
[00:49:19] COMMUNITY BY ROAD. WE RUN SIGNIFICANTLY  
[00:49:22] ON DIESEL POWER. WE HAVE LIMITED  
[00:49:24] ECONOMIC OPPORTUNITY, ECONOMIC  
[00:49:27] ACTIVITIES THAT DEFINE THE LOCAL ECONOMY  
[00:49:29] IN THE LAST CENTURY. EXCUSE ME. TIMBER  
[00:49:32] AND FISHING ARE AT A LOW END. WE  
[00:49:35] OPERATE. I SEE STRAIGHT POINT, THE ONLY  
[00:49:37] INDIGENOUSLY OWNED, ALL INCLUSIVE CRUISE  
[00:49:40] SHIP PORT IN THE UNITED STATES. TODAY,  
[00:49:43] HUNA HAS AN ECONOMIC HEARTBEAT AND A  
[00:49:46] BRIGHT FUTURE DIRECTLY TIED TO THE PORT  
[00:49:48] OF SEATTLE VIA THE CRUISE SHIP INDUSTRY  
[00:49:51] THAT SAILS FROM YOUR PORT TO OURS.  
[00:49:54] THE ECONOMIC AND SOCIAL IMPACT OF  
[00:49:56] SUSTAINABLE TOURISM IN HUNA IS IMMENSE.  
[00:49:58] HUNA TOTEM PROVIDES 85% OF THE TAX  
[00:50:01] BASE TO THE CITY OF HUNA. WE EMPLOY OVER  
[00:50:04] 220 PEOPLE. I WAS INTERESTED IN YOUR  
[00:50:07] DIRECTOR'S 5500 NUMBER FOR THE PORT  
[00:50:10] WITH 80% LOCAL AND NATIVE HIRE, AN  
[00:50:13] ENORMOUS SECONDARY ECONOMIC ACTIVITY,  
[00:50:16] ALL IN A VILLAGE OF LESS THAN 800

[00:50:18] PEOPLE. WHICH BRINGS US BACK TO OUR  
[00:50:21] TESTIMONY TODAY TO THE COMMISSION. WE  
[00:50:24] WANT TO SAY GUINNESS. CHIEF, THANK YOU  
[00:50:26] FOR THE PORT OF SEATTLE'S ROLE AS A  
[00:50:28] SOURCE OF CRUISING TO ALASKA FOR ALL THE  
[00:50:30] GUESTS YOU SENT NORTH TO US AND TO OUR  
[00:50:32] REGION. THANKS TO THE PORT OF SEATTLE.  
[00:50:35] WE HAVE BEEN ABLE TO ADVANCE OUR MUTUAL  
[00:50:37] INTEREST IN SUSTAINABLE TOURISM  
[00:50:41] IN A SUSTAINABLE FUTURE BY SECURELY  
[00:50:43] PRESERVING 6783 ACRES OF OUR OLD  
[00:50:47] GROWTH FOREST AIR CARGO SEQUESTRATION.  
[00:50:50] THE RESOURCES AND VISIONS TO ACCOMPLISH  
[00:50:53] THIS WERE BORN OF OUR COMPANY'S ECONOMIC  
[00:50:55] SUCCESS IN SUSTAINABLE TOURISM. WE'VE  
[00:50:58] BEEN ABLE TO WORK WITH INLAND PASSAGE  
[00:51:00] ELECTRICAL COOPERATIVE TO DEVELOP LOCAL  
[00:51:03] RUN OF THE RIVER HYDROPOWER TO LOWER  
[00:51:05] ELECTRIC COSTS IN OUR VILLAGE AND AVOID  
[00:51:07] DIESEL. GO AHEAD AND FINISH  
[00:51:11] YOUR SENTENCE. ONE OF THE MAIN TENETS OF  
[00:51:14] ECOLOGY IS THAT ALL THINGS ARE  
[00:51:15] INTERCONNECTED. WE ARE CONNECTED TO THE  
[00:51:17] SEATTLE REGION, TO THE PORT, WHICH IN  
[00:51:19] TURN BENEFITS FROM THEIR ABILITY TO  
[00:51:21] GENERATE ECONOMIC INTERACTION WITH  
[00:51:23] ALASKA. OUR COMMUNITY HAS BENEFITED FROM  
[00:51:26] YOUR VISION AND DEVELOPMENT, AND SO I  
[00:51:27] WILL CLOSE BY SAYING THANK YOU. THANK  
[00:51:30] YOU, FRED. OUR NEXT SPEAKER IS CHARLES  
[00:51:33] CASTANZO. CHARLES,  
[00:51:39] THANK YOU FOR ALLOWING ME TO SPEAK  
[00:51:40] TODAY. CHARLES COSTANZO ON BEHALF OF  
[00:51:43] PUGET SOUND PILOTS ORGANIZATION THAT  
[00:51:45] PROVIDES STATE MANDATED PILOTTED SERVICES  
[00:51:47] TO US AND FOREIGN FLAG VESSELS CALLING  
[00:51:50] FUGITIVE SOUND. WE REPRESENT  
[00:51:51] APPROXIMATELY 50 MASTER MARINERS THAT  
[00:51:53] PROVIDE THESE SERVICES TO PROTECT THE  
[00:51:55] PORT AND THE ENVIRONMENT FROM THE THREAT  
[00:51:57] OF MARINE CASUALTY AND TO ENSURE THE  
[00:51:59] SAFE AND ORDERLY FLOW OF MARITIME  
[00:52:01] COMMERCE INTO OUR WATERS. PUGET SOUND  
[00:52:03] PILOTS SERVE THE ENTIRE DIVERSE MIX OF  
[00:52:05] SHIPS ENTERING AND EXITING PUGET SOUND  
[00:52:07] CONTAINER SHIPS, BULK CARGO CARRIERS,  
[00:52:09] LARGE FISHING AND PROCESSOR VESSELS,  
[00:52:11] AND OF COURSE, CRUISE SHIPS. WE WORK  
[00:52:13] CLOSELY WITH THE CRUISE INDUSTRY AND  
[00:52:15] SOME OF OUR PILOTS ARE FORMER CRUISE  
[00:52:16] SHIP CAPTAINS. THE MARITIME INDUSTRY IS  
[00:52:18] AN ENGINE OF ECONOMIC DIVERSITY IN OUR  
[00:52:20] REGION. AN ENVIRONMENTALLY SUSTAINABLE  
[00:52:22] CRUISE IS A VITAL COMPONENT. CRUISE  
[00:52:24] SHIPS NEED MARITIME SERVICES FOR  
[00:52:26] EXAMPLE, SHIPYARDS, FUELING, LAUNCH,  
[00:52:28] AND SHORE SIDE SERVICES. THIS ACTIVITY  
[00:52:31] HELPS THE ROUGHLY 65,000 MARITIME JOBS  
[00:52:34] THAT PAY AN AVERAGE OF \$70,000 PER YEAR,  
[00:52:36] WELL ABOVE THE STATE AVERAGE. OUR  
[00:52:38] MARITIME INDUSTRIAL ECONOMY HELPS  
[00:52:40] PROTECT OUR REGION FROM OVER RELIANCE ON  
[00:52:42] OTHER SECTORS AND PROVIDES PATHWAYS OF



[00:52:44] OPPORTUNITIES FOR PROFESSIONALS WHO MAY  
[00:52:46] NOT HAVE ACCESS TO COSTLY EDUCATION OR  
[00:52:49] OTHER PROFESSIONAL OPPORTUNITIES. I'M  
[00:52:51] GRATEFUL TO REMIND THIS COMMISSION OF  
[00:52:52] THE VITAL ROLE THAT THE CRUISE INDUSTRY  
[00:52:54] PLAYS IN OUR BROADER MARITIME ECONOMY.  
[00:52:56] THANK YOU FOR YOUR TIME TODAY. THANK  
[00:52:58] YOU, CHARLES. NEXT ON OUR LIST IS JORDAN  
[00:53:01] VANVOST JORDAN.  
[00:53:05] GOOD AFTERNOON, COMMISSIONERS. MY NAME  
[00:53:07] IS JORDAN VANVOST. IN LIGHT OF THE  
[00:53:09] CLIMATE EMERGENCY, PLEASE RETHINK PORT  
[00:53:12] BUSINESS STRATEGIES WHICH CONTINUE TO  
[00:53:14] EMPHASIZE HIGH CARBON EMISSION  
[00:53:16] ACTIVITIES, NAMELY CRUISE SHIPS BASED ON  
[00:53:19] REVENUE GOALS WITHOUT ADEQUATELY  
[00:53:21] FACTORING LONG TERM SCIENTIFIC OUTCOMES.  
[00:53:25] ON SATURDAY, A CLIMATE ACTIVIST  
[00:53:27] SELF IMMOLATED OUTSIDE THE SUPREME COURT.  
[00:53:30] WHILE I DO NOT CONDONE HIS TRAGIC METHOD  
[00:53:33] OF EXPRESSION, I MENTION HIM. BECAUSE  
[00:53:35] PEOPLE AND ENTIRE ECOSYSTEMS ARE DYING  
[00:53:38] WITHOUT ANY CHOICE. DUE TO OUR CONTINUED  
[00:53:41] RELIANCE AND INVESTMENTS IN THE CARBON  
[00:53:43] INTENSIVE ECONOMY. MOST PEOPLE  
[00:53:45] UNDERSTAND THAT MASS TRANSIT SERVICES  
[00:53:47] ARE A CRITICALLY IMPORTANT MEANS TO  
[00:53:49] REDUCE OUR REGION'S DEPENDENCE ON SINGLE  
[00:53:52] OCCUPANCY VEHICLES AND THEIR IMPACT ON  
[00:53:55] CLIMATE. AND YET, AS A RECENT STORY IN  
[00:53:58] THE URBANIST POINTS OUT THE PORT'S ROLE  
[00:54:00] AS A FOUNDING MEMBER OF SUPER YACHTS  
[00:54:02] NORTHWEST STANDS IN OPPOSITION TO SOUND  
[00:54:05] TRANSIT'S MOST PREFERRED OPTION FOR THE  
[00:54:08] PLANNED BALLARD LIGHT RAIL STATION.  
[00:54:10] WHY? BECAUSE THE COAST GUARD, AT THE  
[00:54:12] BEHEST OF THE SUPER YACHT COMMUNITY, IS  
[00:54:15] DEMANDING A 205 FOOT HEIGHT CLEARANCE  
[00:54:18] FOR ANY BALLARD BRIDGE REPLACEMENT IN  
[00:54:20] ORDER TO ACCOMMODATE THE TOYS OF THE  
[00:54:22] ULTRA RICH. IS THE POTENTIAL REVENUE  
[00:54:25] FROM COURTING WEALTHY OLIGARCHS VIA THE  
[00:54:28] SUPER YACHT INDUSTRY MORE IMPORTANT TO  
[00:54:30] THE PORT THAN INCENTIVIZING RIDERSHIP  
[00:54:33] AND MASS TRANSIT? THE PORT SHOULD  
[00:54:35] IMMEDIATELY USE ITS INFLUENCE TO WORK IN  
[00:54:37] COLLABORATION WITH SOUND TRANSIT INSTEAD  
[00:54:40] OF CATERING TO A VERY SMALL HANDFUL OF  
[00:54:42] INDIVIDUALS WHOSE CARBON INTENSIVE  
[00:54:45] LIFESTYLES SET A POOR EXAMPLE FOR THE  
[00:54:47] CHANGES WE NEED IN OUR WORLD. NOW, THE  
[00:54:50] PORT IN SEATTLE'S MISSION IS TO PROMOTE  
[00:54:52] ECONOMIC OPPORTUNITIES AND QUALITY OF  
[00:54:54] LIFE IN AN EQUITABLE, ACCOUNTABLE AND  
[00:54:56] ENVIRONMENTALLY RESPONSIBLE MANNER. I  
[00:54:59] APPRECIATE THE DIFFICULTY OF YOUR TASK  
[00:55:01] IN TRANSITIONING OUR REGION TO A  
[00:55:03] SUSTAINABLE FUTURE AND LOOK FORWARD TO  
[00:55:05] SUPPORTING THE COMMISSION IN WHATEVER  
[00:55:06] WAY THAT I'M ABLE. THANK YOU. THANK YOU,  
[00:55:10] JORDAN. NEXT ON OUR LIST IS PATRICK  
[00:55:12] BANNON FROM THE BELLEVUE DOWNTOWN  
[00:55:14] ASSOCIATION. PATRICK, THE FLOOR IS

[00:55:16] YOURS.  
[00:55:22] PATRICK, CAN YOU HEAR US?  
[00:55:26] OKAY, WE'LL COME BACK TO PATRICK. NEXT  
[00:55:29] ON THE LIST IS ANDREA OR O FERAL.  
[00:55:36] ANDREA, CAN YOU HEAR US?  
[00:55:39] IF YOU'RE ON THE TELEPHONE, IT'S STAR  
[00:55:41] SIX TO UNMUTE.  
[00:55:44] OKAY, WE'LL COME BACK TO ANDREA AS WELL.  
[00:55:46] NEXT ON THE LIST IS ANNA MARIE DOOLEY.  
[00:55:53] MY NAME IS ANNA MARIE DOOLEY. I'M A  
[00:55:55] DOCTOR AND A MEMBER OF WASHINGTON  
[00:55:57] PHYSICIANS FOR SOCIAL RESPONSIBILITY.  
[00:56:00] CRUISE SHIPS ARE REALLY BAD FOR PUBLIC  
[00:56:02] HEALTH, AND FOR YEARS, WE'VE TURNED A  
[00:56:04] BLIND DIET TO THEIR FAIRLY TOXIC  
[00:56:06] POLLUTION. YOU ALREADY KNOW THIS. NO ONE  
[00:56:09] IN THE PUGET SOUND WILL DIE IF A CRUISE  
[00:56:11] SHIP FAILS TO DOCK. THEY CARRY NO  
[00:56:14] MEDICAL SUPPLIES OR MEDICINES. THEY  
[00:56:16] CARRY ONLY TOXINS THAT, WHEN RELEASED,  
[00:56:18] DAMAGE OUR ENVIRONMENT AND OUR LUNGS,  
[00:56:20] ESPECIALLY THE DEVELOPING LUNGS OF  
[00:56:23] CHILDREN, BECAUSE THERE'S NO SAFE AMOUNT  
[00:56:25] OF SMALL PARTICULATE MATTER. AND WE MUST  
[00:56:27] STOP SAYING THAT IT'S ACCEPTABLE TO  
[00:56:29] SACRIFICE THE HEALTH AND LIVES OF PEOPLE  
[00:56:32] FOR JOBS. IN THESE PAST TWO YEARS, I'VE  
[00:56:35] OFTEN HAD TO CHOOSE BETWEEN THOSE WHO  
[00:56:37] MIGHT LIVE AND THOSE WHO MIGHT DIE  
[00:56:39] BECAUSE OF A LACK OF STAFF. AS PORT  
[00:56:41] COMMISSIONERS, YOU REALLY DON'T GET TO  
[00:56:43] DO THAT. AND THIS IS A PUBLIC PORT. IF  
[00:56:46] IT WAS A PRIVATE PORT, WE'D HAVE TO  
[00:56:48] ACCEPT THAT WHAT'S GOOD FOR THE CRUISE  
[00:56:50] INDUSTRY IS GOOD FOR THE PUBLIC, AND  
[00:56:53] WHAT'S GOOD FOR THE CRUISE INDUSTRY  
[00:56:54] SEEMS TO BE POLLUTING OUR AIR AND  
[00:56:56] ILLEGALLY DUMPING SEWAGE. THERE'S NO WAY  
[00:56:59] TO GLEAN THAT SORT OF TERMINAL ACTIVITY.  
[00:57:01] AND ALREADY THIS YEAR, CARNIVAL BEGAN  
[00:57:04] CONVICTED IN COURT FOR VIOLATING THE  
[00:57:05] TERMS OF THEIR PROBATION. YET WE INVITE  
[00:57:08] THESE PUBLIC AND REPEAT OFFENDERS BACK  
[00:57:11] TO THE PUGET SOUND TO PUT ALL OUR HEALTH  
[00:57:14] AT RISK. WE REALLY NEED TO CHART A  
[00:57:17] DIFFERENT FORCE. PLEASE STOP PRESENTING  
[00:57:20] A FALSE CHOICE BETWEEN JOBS AND HEALTH.  
[00:57:23] WE MUST AND CAN CHOOSE BOTH. THANK YOU  
[00:57:26] VERY MUCH FOR YOUR TIME. THANK YOU,  
[00:57:29] ANNA MARIE. STACEY OAKS.  
[00:57:33] STACEY, ARE YOU WITH US?  
[00:57:39] STACEY, CAN YOU HEAR ME?  
[00:57:42] YES, THANK YOU. MY NAME IS STACEY OAKS.  
[00:57:45] YOU KNOW, WHEN I READ OR LISTENED TO THE  
[00:57:47] PORT OF SEATTLE RESPONSES REGARDING THE  
[00:57:49] IMPACT OF MASSIVE CRUISE SHIPS, I CAN'T  
[00:57:52] GET THE MOVIE. DON'T LOOK UP OUT OF MY  
[00:57:54] MIND. THE PROMISE, AS MANY OF YOU KNOW,  
[00:57:56] IS THAT SCIENTISTS DISCOVER A METEOR  
[00:57:58] HEADED FOR EARTH BIG ENOUGH TO CAUSE  
[00:58:01] AN EXTINCTION LEVEL EVENT. SO THERE'S  
[00:58:04] INITIALLY TIME TO ACT. THE GOVERNMENT  
[00:58:06] DRAGS ITS FEET. THE GENERAL PUBLIC

[00:58:09] DOESN'T WANT TO BELIEVE OR FACE THE  
[00:58:11] SCARY TRUTH. AND WEALTHY BUSINESS  
[00:58:13] INVESTORS CONVINCED THOSE IN POWER THAT  
[00:58:15] THERE'S MONEY TO BE MADE OFF THE  
[00:58:16] MATERIALS IN THE METEOR. IF WE WAIT TO  
[00:58:19] ACT, WE DO FACE AN EXTINCTION LEVEL  
[00:58:22] EVENT AND WE DO STILL HAVE TIME TO ACT.  
[00:58:26] BUT EVERY DAY, EVERY CONTINUED  
[00:58:28] INVESTMENT AND INCREASE OF FOSSIL FUEL  
[00:58:30] INTENSIVE ACTIVITIES BRINGS THE METEOR  
[00:58:33] OF IRREVERSIBLE TIPPING POINTS CLOSER TO  
[00:58:35] US. OUR IMPENDING DOOM CONTINUES  
[00:58:37] SPEEDING TOWARDS US. THE BATTLE CRY OF  
[00:58:40] WE'RE FOR THE JOB THE METEOR WILL  
[00:58:42] PROVIDE, DROWNING OUT THE VOICES OF  
[00:58:44] REASON AND THE SCIENTIFIC DATA. SPOILER  
[00:58:48] ALERT. IN THE MOVIE, THEY WAIT TOO LONG.  
[00:58:51] THEY PUT TOO MUCH TRUST IN THE PROMISES  
[00:58:53] OF THOSE TRYING TO PROFIT. AND THE  
[00:58:55] DEVASTATION IS TOTAL.  
[00:58:58] WE ARE CURRENTLY ON TRACK TO LOSE IT  
[00:59:00] ALL. THE LAUGHTER OF CHILDREN, THE  
[00:59:03] BEAUTIFUL FORESTS AND RIVERS, THE  
[00:59:05] FOURLEGGED AND THE WINGED, FLOWERS AND  
[00:59:08] ORCAS, HOMES AND FAMILIES. WE NEED YOU  
[00:59:12] TO LOOK UP. WE NEED YOU TO ACT.  
[00:59:15] THANK YOU FOR YOUR TIME. THANK YOU.  
[00:59:18] STACEY, WE'RE GOING TO LOOP BACK AROUND  
[00:59:20] AND SEE IF PATRICK BANNON IS WITH US  
[00:59:22] WITH THE BELLEVUE AVIATION. PATRICK,  
[00:59:23] CAN YOU HEAR ME?  
[00:59:28] PATRICK? OKAY. AND THEN  
[00:59:31] WE'RE GOING TO GO BACK TO ANDREA.  
[00:59:35] ANDREA, CAN YOU HEAR ME?  
[00:59:40] NO. OKAY. ALL RIGHT. WELL, I HOPE FOR  
[00:59:43] THE TWO FOLKS WHO SIGNED UP, I COULDN'T  
[00:59:45] TESTIFY VERBALLY. YOU ALL SUBMIT YOUR  
[00:59:47] WRITTEN TESTIMONIES FOR THE RECORD,  
[00:59:51] BUT WITH THAT, THAT CONCLUDES OUR SIGN  
[00:59:53] UPS FOR TODAY. IS THERE ANYONE ELSE  
[00:59:55] PRESENT ON THE TEAM'S CALL WHO DIDN'T  
[00:59:57] SIGN UP, WHO WISHES TO ADDRESS THE  
[00:59:58] COMMISSIONER? IF SO, PLEASE STATE AND  
[01:00:01] SPELL YOUR NAME FOR THE RECORD. I'LL  
[01:00:02] GIVE IT A SECOND HERE. GOING ONCE,  
[01:00:06] GOING TWICE. OKAY. AND IS THERE ANYONE  
[01:00:09] IN THE ROOM WHO DIDN'T SIGN UP WHO  
[01:00:11] WISHES TO ADDRESS THE COMMISSIONER? IF SO,  
[01:00:12] PLEASE COME TO THE TESTIMONY TABLE AND  
[01:00:14] STATE AND SPELL YOUR LAST NAME FOR THE  
[01:00:15] RECORD. ALL RIGHT. SEEING NONE.  
[01:00:22] CLERK HART, WE GET A QUICK SYNOPSIS OF  
[01:00:24] ANY TESTIMONY AND WRITTEN COMMENT  
[01:00:28] WE MAY HAVE RECEIVED. THANK YOU, MR.  
[01:00:30] COMMISSION VICE PRESIDENT. THE FIRST  
[01:00:32] COMES FROM ERIN MEYER, DIRECTOR OF  
[01:00:34] CONSERVATION PROGRAMS AND PARTNERSHIPS,  
[01:00:35] SEATTLE AQUARIUM, WHO WRITES IN SUPPORT  
[01:00:37] OF AGENDA ITEM TEN C. THIS IS THE  
[01:00:40] AGREEMENT WITH THE SEATTLE AQUARIUM FOR  
[01:00:41] A PROJECT INVESTIGATING URBAN KELP  
[01:00:45] FOREST. IRIS ANTMAN, MEMBER OF SEATTLE  
[01:00:47] CRUISE CONTROL RIGHTS REGARDING THE

[01:00:49] PORT'S CONTINUED SUPPORT OF CRUISE AND  
[01:00:51] EXPANSION OF CRUISING OPINION. THE PORT  
[01:00:53] IS NOT MITIGATING THE ENVIRONMENTAL  
[01:00:55] IMPACT OF CRUISE, BUT RATHER  
[01:00:56] EXASPERATING THEM SHORE POWER AND  
[01:00:58] SCRUBBERS AND BANNING DUMPING OF ANY  
[01:01:00] WASTE AND PUGET SOUND ISN'T MAKING A  
[01:01:02] SIGNIFICANT ENOUGH DIFFERENCE TO OFFSET  
[01:01:04] INCREASING GHG EMISSIONS, WATER AND AIR  
[01:01:06] POLLUTION, AND DAMAGE TO OCEANS AND  
[01:01:08] MARINE LIFE. THESE MITIGATION EFFORTS SO  
[01:01:11] HELPFUL ACCOUNT FOR A FRACTION OF THE  
[01:01:13] GHG EMISSIONS. SHE NOTES THAT THE PORT  
[01:01:15] NEEDS TO FIND ANOTHER SOURCE OF REVENUE  
[01:01:18] RATHER THAN USING THIS AS JUSTIFICATION  
[01:01:19] TO CONTINUE AND EXPAND THE CRUISING  
[01:01:21] INDUSTRY. ROBIN BRIGGS WRITES TO SPEAK  
[01:01:24] REGARDING THE CLIMATE EFFECTS OF CRUISE  
[01:01:26] SHIPS AND A PINE. THERE IS A NEED FOR A  
[01:01:27] MEANINGFUL MITIGATION EFFORT. MARY L.  
[01:01:31] STEVENSON, ELIZABETH BURTON AND JORDAN  
[01:01:32] VAN DER SUBMITTED WRITTEN COMMENTS IN  
[01:01:34] SUPPORT OF THEIR SPOKEN COMMENTS HERE  
[01:01:36] TODAY, AND THAT CONCLUDES THE WRITTEN  
[01:01:37] COMMENTS WE'VE RECEIVED. THESE HAVE ALL  
[01:01:39] BEEN DISTRIBUTED PRIOR TO MEMBERS OF THE  
[01:01:41] COMMISSION AND THEY WILL BECOME A PART  
[01:01:42] OF THE PUBLIC RECORD FOR THIS MEETING.  
[01:01:44] THANK YOU. EXCELLENT. THANK YOU. CLERK  
[01:01:46] HART NO FOR THE POPE TESTIMONY, WE WILL  
[01:01:48] MOVE ON TO THE CONSENT AGENDA.  
[01:01:51] ITEMS ON THE CONSENT AGENDA ARE  
[01:01:53] CONSIDERED ROUTINE AND WILL BE ADOPTED  
[01:01:55] BY ONE MOTION. ITEMS REMOVED FROM THE  
[01:01:57] CONSENT AGENDA WILL BE CONSIDERED  
[01:01:58] SEPARATELY IMMEDIATELY AFTER ADOPTION OF  
[01:02:00] THE REMAINING CONSENT AGENDA ITEMS.  
[01:02:03] WE'VE HEARD OF NO ITEMS TO BE PULLED  
[01:02:05] TODAY, SO AT THIS TIME, THE CHAIR WILL  
[01:02:08] ENTERTAIN A MOTION TO APPROVE THE  
[01:02:10] CONSENT AGENDA ITEMS COVERING EIGHT.  
[01:02:13] A-B-C-D-E-F-G.  
[01:02:16] EXCUSE ME.  
[01:02:17] E-F-A-G-H-I-J-N-A-K-A-M-N-A-N.  
[01:02:24] PRETTY MUCH HALF THE ALPHABET. CAN I GET  
[01:02:27] A MOTION IN A SECOND. SO MOVED.  
[01:02:31] MOTION IN A SECOND.  
[01:02:35] GREAT. COMMISSIONER, SAY I OR NAY  
[01:02:39] WHEN YOUR NAME IS CALLED CLARK.  
[01:02:41] BEGINNING WITH COMMISSIONER FELLEMAN  
[01:02:43] AYE. THANK YOU. COMMISSIONER HASEGAWA  
[01:02:46] AYE. THANK YOU. COMMISSIONER MOHAMED  
[01:02:49] AYE. THANK YOU. COMMISSIONER CALKINS  
[01:02:52] AYE. THANK YOU. COMMISSIONER CHO AYE.  
[01:02:56] THANK YOU. THERE ARE FIVE AYES AND ZERO  
[01:02:57] NAYS FOR THIS ITEM. GREAT. THE MOTION  
[01:02:59] PASSES.  
[01:03:10] 19. GO TO PAGE 19.  
[01:03:21] ALL RIGHT, MOVING ON IN THE AGENDA, WE  
[01:03:23] HAVE THREE NEW BUSINESS ITEMS TODAY.  
[01:03:25] CLERK HART, PLEASE READ THE FIRST ITEM INTO  
[01:03:26] THE RECORD. THANK YOU. THIS IS AGENDA  
[01:03:30] ITEM TEN A. INDUSTRIAL DEVELOPMENT

[01:03:32] CORPORATION ANNUAL MEETING, APPROVAL OF  
[01:03:34] MINUTES, DESIGNATION OF OFFICERS AND  
[01:03:35] ANNUAL REPORT FOR 2021.  
[01:03:49] SO JUST GIVE ME A SECOND HERE. PROVIDER  
[01:03:53] COMMENTS AT THE BOTTOM OF PAGE 19. RED  
[01:03:56] TEXT. GOT IT. THE COMMISSION WILL NOW  
[01:03:58] RECESS, CONDUCT THE ANNUAL MEETING OF  
[01:04:00] THE INDUSTRIAL DEVELOPMENT CORPORATION  
[01:04:02] OF THE PORT OF SEATTLE. THE TIME IS 100  
[01:04:04] AND 13:00 P.M..  
[01:04:12] OKAY. I'LL NOW CONVENE THE MEETING OF  
[01:04:15] THE INDUSTRIAL DEVELOPMENT CORPORATION.  
[01:04:16] ALL MEMBERS OF THE IDC ARE PRESENT IN  
[01:04:18] ATTENDANCE TODAY. THE IDC IS A SPECIAL  
[01:04:21] CORPORATION MAINTAINED BY THE PORT OF  
[01:04:23] SEATTLE FOR THE ECONOMIC DEVELOPMENT  
[01:04:24] PURPOSES DEFINED BY STATE LAW AND THE  
[01:04:27] CORPORATION'S CHARTER. ALTHOUGH IT'S  
[01:04:29] BEEN SEVERAL YEARS SINCE THERE WAS A NEW  
[01:04:31] INVESTMENT ACTIVITY IN THE IDC, WE HOLD  
[01:04:34] THIS MEETING TO RECEIVE AN ANNUAL  
[01:04:35] REPORT, CONFIRM OFFICERS AND APPROVE  
[01:04:37] MINUTES. DURING THIS MEETING.  
[01:04:39] COMMISSIONER WILL BE ACTING AS DIRECTOR  
[01:04:41] OF THE CORPORATION. EXECUTIVE DIRECTOR  
[01:04:44] METRUCK, PLEASE INTRODUCE THIS ITEM.  
[01:04:48] THANK YOU, DIRECTOR CHO. DIRECTORS, AS  
[01:04:51] YOU KNOW, FOR THE BENEFIT OF THE PUBLIC,  
[01:04:54] THE IDC IS A SPECIAL PURPOSE GOVERNMENT  
[01:04:56] WITH LIMITED POWERS AND WAS ESTABLISHED  
[01:04:58] TO FACILITATE INDUSTRIAL EXPANSION  
[01:05:00] THROUGH TAX EXEMPT FINANCING. THINK OF  
[01:05:03] IT AS FINANCING SUBSIDIARY. THERE WAS NO  
[01:05:06] IDC FINANCING IN 2021. SCOTT BURNHAM,  
[01:05:10] THE MANAGER OF CORPORATE FINANCIAL  
[01:05:12] ANALYSIS, HAS PREVIOUSLY PROVIDED THIS  
[01:05:15] REPORT. HE WILL INTRODUCE IAN BURKE.  
[01:05:17] FINANCIAL ANALYSIS WILL BE OUR PRESENTER  
[01:05:19] FOR THE IDC MEETING TODAY. BUT FIRST, I  
[01:05:23] BELIEVE THE DIRECTORS HAVE SOME  
[01:05:24] ORGANIZING BUSINESS TO ATTEND TO, SO  
[01:05:26] I'LL TURN IT BACK OVER TO DIRECTOR CHO.  
[01:05:30] ALL RIGHT. I'LL NOW ACCEPT A MOTION TO  
[01:05:33] APPROVE THE IDC MINUTES STATED MAY 11,  
[01:05:37] 2021, PROVIDED IN YOUR MEETING PACKET.  
[01:05:40] SO MOVED. CAN I GET A SECOND?  
[01:05:46] 2ND. GREAT. THANK YOU SO MUCH. THE  
[01:05:48] MOTION HAS BEEN MADE. AND SECOND,  
[01:05:50] DIRECTORS, PLEASE SAY I OR NAY WHEN YOUR  
[01:05:52] NAME IS CALLED. CLERK HART. SPEAKING  
[01:05:57] WITH DIRECTOR FELLEMAN. AYE.  
[01:06:00] THANK YOU, DIRECTOR HASEGAWA. I'LL ABSTAIN  
[01:06:03] AS I WASN'T THERE.  
[01:06:08] WE DON'T HAVE ABSTAINSIONS OUR BYLAWS.  
[01:06:13] I LOOK INTO THE PEOPLE WHO WERE.  
[01:06:17] DIRECTOR MOHAMED HI.  
[01:06:20] THANK YOU. DIRECTOR CALKINS HI.  
[01:06:25] THANK YOU. I ACTUALLY WANT TO TAKE BACK  
[01:06:29] WHAT I JUST SAID. WE ARE IN THE IDC  
[01:06:31] MEETING, NOT IN THE COMMISSIONER  
[01:06:33] MEETING. SO I ACTUALLY DON'T HAVE THAT  
[01:06:36] LEVEL OF REVIEW FOR YOU. THANK YOU.  
[01:06:40] DIRECTOR CHAD HI.

[01:06:44] THERE ARE FIVE A AND ZERO O'S FOR THIS  
[01:06:45] ITEM. ALRIGHT. THE MOTION PASSES. I'LL  
[01:06:48] NOW ACCEPT THE MOTION TO CONFIRM THE IDC  
[01:06:51] OFFICES FOR THIS YEAR. THE SLATE OF  
[01:06:53] CANDIDATES FOR 2022 ARE AS FOLLOWS.  
[01:06:56] RYAN CALKINS FOR PRESIDENT, SAM CHO,  
[01:06:58] VICE PRESIDENT TOSHIKO HASEGAWA AS  
[01:07:01] SECRETARY, FRED FELLEMAN AS DIRECTOR,  
[01:07:03] AND HAMDY MOHAMED AS DIRECTOR. IS THERE  
[01:07:05] A MOTION IN A SECOND.  
[01:07:15] A SECOND MOTION. THANK YOU SO MUCH.  
[01:07:17] THE MOTION HAS BEEN MADE. AND SECONDED  
[01:07:19] DIRECTORS, PLEASE SAY I OR NAY WHEN YOUR  
[01:07:21] NAME IS CALLED. CLERK CARTER. THANK YOU.  
[01:07:24] BEGINNING WITH DIRECTOR PALMER AYE.  
[01:07:27] THANK YOU, DIRECTOR HASEGAWA AYE. THANK  
[01:07:29] YOU, DIRECTOR MOHAMED AYE. THANK YOU,  
[01:07:32] DIRECTOR CALKINS HI. THANK YOU,  
[01:07:35] DIRECTOR CHO. AYE. THANK YOU. THERE ARE  
[01:07:37] FIVE AYES AND ZERO NOS FOR THIS ITEM.  
[01:07:40] GREAT. THE MOTION PASSES AT THIS TIME.  
[01:07:43] I'LL ASK SCOTT BERTRAM AND IAN BURKE TO  
[01:07:45] CONTINUE WITH THE IDC REPORT.  
[01:07:50] THANK YOU, COMMISSIONER SHOW. GOOD  
[01:07:51] AFTERNOON. I'D LIKE TO TAKE JUST A  
[01:07:53] MINUTE TO INTRODUCE MY COLLEAGUE, IAN  
[01:07:55] BURKE. IAN HAS BEEN A KEY MEMBER IN OUR  
[01:07:58] CORPORATE FINANCE DEPARTMENT FOR THE  
[01:07:59] PAST FIVE YEARS AND DOES A LOT OF THE  
[01:08:01] REALLY GREAT WORK THAT GOES ON BEHIND  
[01:08:04] THE SCENES, INCLUDING HELP ON THE PORT  
[01:08:06] FINANCING, MANAGING THE TAX LEVY FUND,  
[01:08:09] PREPARING THE ANNUAL BUDGET, ETC. IAN  
[01:08:12] WILL ALSO NOW BE ASSISTING WITH THIS IDC  
[01:08:14] BRIEFING GOING FORWARD. HAVING SAID  
[01:08:18] THAT, I'LL NOW TURN IT OVER TO IAN.  
[01:08:20] HE'S GOT A FEW SUMMARY COMMENTS ON THIS  
[01:08:22] YEAR'S I'D BRIEFING SPECIFICALLY IAN.  
[01:08:26] THANK YOU, SCOTT. GOOD AFTERNOON,  
[01:08:28] COMMISSIONERS. YOU SHOULD HAVE ALL  
[01:08:30] RECEIVED THE IDC'S 2021 ANNUAL REPORT.  
[01:08:34] IN YOUR PACKETS. THIS REPORT HAS ALSO  
[01:08:36] BEEN POSTED ONLINE FOR THE GENERAL  
[01:08:38] PUBLIC. THE REPORT CONTAINS DETAILED  
[01:08:40] BACKGROUND INFORMATION ON THE IDC AS  
[01:08:43] WELL AS ITS LIMITED FINANCIAL ACTIVITY  
[01:08:45] IN 2021, INCLUDING THE FINAL PAY DOWN OF  
[01:08:48] CROWLEY MARINE SERVICES IDC DEBT IN  
[01:08:50] DECEMBER OF 2021. JUST AS A REFRESHER,  
[01:08:53] THE PORT IDC WAS ESTABLISHED IN 1982  
[01:08:57] TO FACILITATE INDUSTRIAL DEVELOPMENT IN  
[01:09:00] KING COUNTY BY EFFECTIVELY PROVIDING A  
[01:09:03] VEHICLE THROUGH WHICH A PRIVATE COMPANY  
[01:09:05] CAN ACCESS THE TAX EXEMPT MUNICIPAL  
[01:09:07] MARKET. THINK OF THE IDC AS SORT OF A  
[01:09:10] CONDUIT TO THE TAX EXEMPT MARKET. THE IDC  
[01:09:14] ITSELF DOES NOT LEND ANY MONEY, AND ALL  
[01:09:16] THAT ISSUED BY A PRIVATE BUSINESS  
[01:09:18] THROUGH THE IDC IS NON RECOURSE TO THE  
[01:09:21] PORT AND THE IDC.  
[01:09:24] AS NOTED IN THE REPORT, FEDERAL TAX LAW,  
[01:09:28] PARTICULARLY THE TAX REFORM ACT OF 1986,  
[01:09:31] HAS GREATLY LIMITED THE TYPES OF



[01:09:33] PROJECTS AND FACILITIES THAT QUALIFY FOR  
[01:09:35] TAX EXEMPT FINANCING. AS A RESULT, THE  
[01:09:38] PORT IDC AND IDCS IN GENERAL HAVE SEEN  
[01:09:42] VERY LITTLE IN THE WAY OF NEW FINANCING  
[01:09:44] ACTIVITY. WE HAD 15 PROJECTS FUNDED  
[01:09:47] THROUGH THE IDC BETWEEN 1982 AND 1986,  
[01:09:51] BUT WE'VE ONLY HAD TWO SINCE THAT TIME.  
[01:09:54] AS OF DECEMBER 31, 2021, THERE REMAINS  
[01:09:58] ONLY ONE COMPANY WITH OUTSTANDING DEBT  
[01:10:00] FUNDED THROUGH THE IDC WITH A FINAL  
[01:10:03] MATURITY SCHEDULED FOR 2030. UNLESS YOU  
[01:10:07] HAVE ANY SPECIFIC QUESTIONS, THIS  
[01:10:09] CONCLUDES MY PRESENTATION FOR THE IDC.  
[01:10:12] THANK YOU, IAN. I'LL GO AHEAD AND OPEN  
[01:10:15] UP FOR COMMENTS FROM OUR DIRECTORS TO  
[01:10:16] MR. BURKE AT THIS TIME. PLEASE INDICATE  
[01:10:18] IF YOU WOULD LIKE TO BE RECOGNIZED TO  
[01:10:20] SPEAK. ARE THERE ANYONE DIES HERE WANTS  
[01:10:23] TO ASK ME A QUESTION OR MAKE COMMENTS?  
[01:10:27] COMMISSIONER FELLEMAN. GO AHEAD. SO IT'S  
[01:10:29] JUST DELTA THAT'S GOT ANYWHERE AN  
[01:10:30] OUTSTANDING I DON'T KNOW WHERE TO LOOK  
[01:10:34] PRESENTERS. SO ITSELF  
[01:10:38] AS OUTSTANDING DEBT AT THIS POINT AND IT  
[01:10:40] LOOKS LIKE IT WENT DOWN LIKE \$20  
[01:10:44] MILLION. I THINK FROM THE ORIGINAL FROM  
[01:10:49] THE PAST YEAR TO THIS YEAR, IT WENT DOWN  
[01:10:53] TO WHAT, 60? FROM 60.  
[01:10:56] WHAT WAS THE REDUCTION IN THE  
[01:11:00] BALANCE FROM THIS PAST YEAR?  
[01:11:06] THIS IS SCOTT, IS YOUR QUESTION. THE  
[01:11:08] REDUCTION IN DELTA'S OUTSTANDING BALANCE  
[01:11:11] FROM LAST? I DON'T THINK IT WENT DOWN AT  
[01:11:13] ALL. AND YOU CAN JUMP IT ON. I THINK THE  
[01:11:14] ONLY DEBT THAT WENT DOWN WAS CROWLEY.  
[01:11:17] THEY HAD OUTSTANDING DEBT, IF I BELIEVE  
[01:11:19] IT WAS 8.7 MILLION, THAT WAS PAID DOWN  
[01:11:21] IN FULL AS ANTICIPATED IN 2021. I THINK  
[01:11:24] DELTA'S OUTSTANDING DEBT IS A BULLET  
[01:11:27] MATURITY IN 2030, BUT WE CAN GET BACK TO  
[01:11:30] YOU ON THAT. SO IT WAS AN \$8 MILLION  
[01:11:33] REDUCTION OVER THE PAST YEAR? THAT'S  
[01:11:36] CORRECT. THANKS. THE REMAINS OUTSTANDING  
[01:11:41] AT 66 MILLION, CORRECT.  
[01:11:45] THANK YOU. FOR ANYTHING ELSE? NO.  
[01:11:47] ANYTHING ELSE? PERMISSION. HOW'S IT  
[01:11:49] GOING? THANK YOU. VICE PRESIDENT CHO  
[01:11:52] WAIT. YES. VICE PRESIDENT FOR THIS BODY.  
[01:11:55] DIRECTOR. YOU CAN CALL ME SAM.  
[01:11:59] WHAT WERE THE THREE PROJECTS THAT WERE  
[01:12:01] FUNDED? COULD YOU TELL US WHAT THEY  
[01:12:03] WERE? THERE WERE TWO PROJECTS THAT HAVE  
[01:12:07] BEEN FUNDED RECENTLY. ONE WAS WITH  
[01:12:09] CROWLEY MARINE SERVICES. THAT WAS IN  
[01:12:11] 2001. AND THAT PROJECT,  
[01:12:14] THEY JUST PAID DOWN THE LAST PORTION OF  
[01:12:16] DEBT THIS PAST DECEMBER. BUT THAT WAS  
[01:12:19] FOR DOCK IMPROVEMENTS AT PIER 16 AND 17,  
[01:12:23] WHICH ARE OWNED BY THE PORT. AND THE  
[01:12:25] OTHER PROJECT IS WITH DELTA AIRLINES.  
[01:12:27] THAT WAS ALSO 2001. THAT PROJECT WAS  
[01:12:30] DONE IT WAS DONE BY NORTHWEST AIRLINES  
[01:12:33] AT THE TIME FOR A TWO BAY HANGAR

[01:12:36] AND CARGO HANDLING FACILITIES AT SEATAC  
[01:12:39] AIRPORT. AND THEN IT WAS REFINANCED BY  
[01:12:42] DELTA WHEN THEY TOOK OVER NORTHWEST  
[01:12:44] AIRLINES WHEN THEY ACQUIRED NORTHWEST  
[01:12:45] AIRLINES.  
[01:12:52] COMMISSIONER MOHAMED. THANK YOU.  
[01:12:54] DIRECTOR CHO, IS THERE A TIMELINE FOR  
[01:12:57] WHEN THAT DEBT IS EXPECTED TO BE PAID?  
[01:13:00] WHAT IS THE PROCESS FOR THAT? YEAH.  
[01:13:04] SO IT'S THE FINAL BULLET MATURITY IN  
[01:13:06] 2030. SO IT WILL GET PAID DOWN IN 2030.  
[01:13:12] GREAT. THANK YOU. I'LL ADD ONE QUICK  
[01:13:15] NOTE TO THAT AS WELL. SORRY TO JUMP IN.  
[01:13:17] THOSE BONDS ARE ACTUALLY CALLABLE, I  
[01:13:20] BELIEVE, NEXT APRIL. SO THERE'S A  
[01:13:22] POTENTIAL I HAVEN'T HEARD ONE WAY OR THE  
[01:13:24] OTHER THAT THEY MAY BE REFINANCED.  
[01:13:26] MAYBE NOT, BUT IAN IS CORRECT. IT'S A  
[01:13:28] FINAL MATURITY OF 2030.  
[01:13:33] HERE WE KNOW FURTHER BUSINESS OF THE  
[01:13:35] PORT OF SALE INDUSTRIAL DEVELOPMENT  
[01:13:37] CORPORATION. THE IDC ANNUAL MEETING IS  
[01:13:40] NOW ADJOURNED. THE TIME IS 01:22 P.M..  
[01:13:43] THE PORT OF SEATTLE COMMISSION MEETING  
[01:13:46] IS NOW RECONVENED. AND I JUST WANT TO  
[01:13:47] NOTE THAT I'M NOT IGNORING RYAN CALKINS.  
[01:13:49] HE AND I HAVE AN AGREEMENT THAT IF HE  
[01:13:51] TURNS ON HIS VIDEO, IT MEANS HE WANTS TO  
[01:13:53] SPEAK. SO I'M NOT ACTIVELY CALLING ON  
[01:13:56] HIM. UNLESS I SEE HIM. MOVING ON,  
[01:13:59] SAM. I'M GOOD. ALL RIGHT. THANK YOU.  
[01:14:02] CLERK HAR. PLEASE READ THE NEXT ITEM INTO  
[01:14:04] THE RECORD. WE'LL THEN HEAR FROM  
[01:14:06] EXECUTIVE DIRECTOR METRUCK TO INTRODUCE  
[01:14:08] THE ITEM. THANK YOU. THIS IS AGENDA ITEM  
[01:14:12] TEN B, AUTHORIZATION FOR THE EXECUTIVE  
[01:14:14] DIRECTOR TO EXECUTE A COOPERATIVE  
[01:14:15] RESEARCH AND DEVELOPMENT AGREEMENT WITH  
[01:14:17] PACIFIC NORTHWEST NATIONAL LABS, SANDIA  
[01:14:19] NATIONAL LABS, AND SEATTLE CITY LIGHT TO  
[01:14:22] STUDY RISK ASSESSMENT OF LARGE SCALE  
[01:14:24] HYDROGEN STORAGE IN A PORT ENVIRONMENT  
[01:14:26] AND AN AMOUNT NOT TO EXCEED \$35,000  
[01:14:29] TOWARD A TOTAL ESTIMATED PROJECT COST OF  
[01:14:31] \$1,100,000.  
[01:14:35] COMMISSIONERS. THIS AGREEMENT IS ONE PART OF  
[01:14:38] OUR SEATTLE WATERFRONT CLEAN ENERGY  
[01:14:40] STRATEGY, MARITIME CLIMATE AND AIR  
[01:14:43] ACTION PLAN, AND NORTHWEST PORTS CLEAN  
[01:14:45] AIR STRATEGY. THE FINAL REPORT ON RISK  
[01:14:47] ASSESSMENT FOR LARGE SCALE CLEAN  
[01:14:49] HYDROGEN STORAGE IN THE PORT IN URBAN  
[01:14:51] INDUSTRIAL SETTINGS IS EXPECTED  
[01:14:55] TO THE DEPARTMENT OF ENERGY BY QUARTER  
[01:14:58] ONE OF 2024. OUR PRESENTERS ARE SARAH  
[01:15:02] OJ, DIRECTOR OF MARITIME ENVIRONMENT  
[01:15:04] SUSTAINABILITY, DAVID FUJIMOTO,  
[01:15:07] SENIOR ENVIRONMENTAL PROGRAM MANAGER,  
[01:15:10] AND PHILIP JENSEN, ENGINEER TEAM LEAD  
[01:15:13] FROM OPERATIONS SYSTEMS ENGINEERING. SO  
[01:15:15] WITH THAT, I BELIEVE. SARAH, I'M TURNING  
[01:15:16] IT OVER TO YOU. THANK YOU.  
[01:15:20] EXECUTIVE METRUCK. YES. SARAH JAY,

[01:15:22] DIRECTOR OF MARITIME ENVIRONMENT  
[01:15:24] SUSTAINABILITY. WE'RE REALLY EXCITED TO  
[01:15:26] BRING THIS AGENDA ITEM BEFORE YOU TODAY  
[01:15:29] FOR THE COMMISSIONER CONSIDERATION.  
[01:15:31] THIS COOPERATIVE RESEARCH AND  
[01:15:32] DEVELOPMENT AGREEMENTS IS REALLY AN  
[01:15:33] OUTGROWTH OF THE PORT ONGOING  
[01:15:35] PARTNERSHIP WITH SEATTLE CITY LIGHT.  
[01:15:37] AND OUR PLAN FOR WATERFRONT  
[01:15:39] DECARBONISATION AND LOOKING AT  
[01:15:41] INNOVATIVE TECHNOLOGIES REPRESENTS AN  
[01:15:44] OPPORTUNITY TO ALIGN THE PORT FORD'S  
[01:15:45] EMISSION REDUCTION INTEREST WITH FEDERAL  
[01:15:48] CLEAN ENERGY STRATEGIES, AND IT ALSO  
[01:15:50] REALLY LEVERAGES THE EXPERTISE OF THESE  
[01:15:52] TWO NATIONAL LABS TO HELP THE PORT AND  
[01:15:54] OUR POWER UTILITY BETTER UNDERSTAND THE  
[01:15:56] RISKS ASSOCIATED WITH HYDROGEN STORAGE  
[01:15:58] IN AN INDUSTRIAL ENVIRONMENT, WHICH WILL  
[01:16:00] REALLY HELP INFORM OUR CLEAN ENERGY  
[01:16:02] PLANNING AS WELL AS OTHER EFFORTS  
[01:16:03] NATIONALLY. SO PLEASE PROVIDE YOU WITH  
[01:16:07] THIS INFORMATION TODAY. I'D LIKE TO HAND  
[01:16:08] IT OVER TO DAVID, WHO WILL RUN THROUGH  
[01:16:11] THE PRESENTATION FOR YOU TODAY.  
[01:16:12] THANK YOU.  
[01:16:16] GREAT. THANK YOU VERY MUCH, SARAH. AND  
[01:16:18] GOOD AFTERNOON, COMMISSIONERS. I AM  
[01:16:21] DAVID FUJIMOTO, SENIOR ENVIRONMENTAL  
[01:16:23] PROGRAM MANAGER WITH THE MARITIME  
[01:16:24] ENVIRONMENT AND SUSTAINABILITY TEAM.  
[01:16:27] I'M HERE TO SPEAK FURTHER ABOUT THE  
[01:16:28] HYDROGEN STORAGE COOPERATIVE RESEARCH  
[01:16:30] AND DEVELOPMENT AGREEMENT FOR CRATER.  
[01:16:33] ALSO JOINING IS PHIL JENSEN, WHO IS THE  
[01:16:35] TEAM LEAD WITH THE OPERATIONAL SYSTEMS  
[01:16:37] ENGINEERING GROUP WITH THE PACIFIC  
[01:16:38] NORTHWEST NATIONAL LAB, OR PNNL. PNL IS  
[01:16:42] THE LEAD AGENCY ON THE PROJECT WE WILL  
[01:16:44] BE DISCUSSING TODAY. IF I CAN GET THE  
[01:16:46] NEXT SLIDE, PLEASE.  
[01:16:50] AS AN OVERVIEW OF THE REQUESTED ACTION  
[01:16:52] TODAY, WE ARE SEEKING AUTHORIZATION FOR  
[01:16:54] THE EXECUTIVE DIRECTOR TO ENTER INTO AN  
[01:16:57] INTERAGENCY COOPERATIVE RESEARCH AND  
[01:16:59] DEVELOPMENT AGREEMENT FOR A HYDROGEN  
[01:17:01] STORAGE RISK ASSESSMENT WITH PACIFIC  
[01:17:03] NORTHWEST NATIONAL LAB, SANDIA NATIONAL  
[01:17:05] LAB, AND CL CITY LIGHT. NEXT SLIDE,  
[01:17:08] PLEASE. AS A POINT  
[01:17:12] OF BACKGROUND, A CRATER IS AN AGREEMENT  
[01:17:14] BETWEEN FEDERAL FACILITIES AND  
[01:17:16] NONFEDERAL PARTIES, IN THIS CASE THE  
[01:17:18] NATIONAL LABS, THE PORT, NCL CITY LIKE  
[01:17:22] THIS ALLOWS LABS TO WORK TOGETHER AND TO  
[01:17:24] PROVIDE US WITH THE PERSONNEL,  
[01:17:25] SERVICES, EQUIPMENT, AND OTHER RESOURCES  
[01:17:28] TO CONDUCT SPECIFIC RESEARCH AND  
[01:17:29] DEVELOPMENT EFFORTS. THIS CRATER IS  
[01:17:32] FUNDED THROUGH THE US DEPARTMENT OF  
[01:17:33] ENERGY, OR DOE, AS A PART OF THEIR  
[01:17:36] HYDROGEN AT SCALE PROGRAM AND ALSO  
[01:17:38] RELATES TO THEIR HYDROGEN EARTH SHOTS

[01:17:40] INITIATIVE, WHICH SEEKS TO REDUCE THE  
[01:17:42] COST OF DEPLOYING CLEAN HYDROGEN BY 80%  
[01:17:45] OVER THE NEXT DECADE. HYDROGEN AT SCALE  
[01:17:48] IS DOE'S INITIATIVE TO ADVANCE  
[01:17:51] AFFORDABLE HYDROGEN PRODUCTION,  
[01:17:53] TRANSPORT, STORAGE, AND USE. THE IMAGE  
[01:17:55] ON THE RIGHT OF YOUR SCREEN HERE  
[01:17:57] DESCRIBES THIS GUIDING FRAMEWORK AS WELL  
[01:18:00] AS THE POTENTIAL FOR CLEANING HYDROGEN  
[01:18:02] TO MEET EXISTING AND NEW MARKET DEMANDS  
[01:18:04] FOR ENERGY ACROSS MULTIPLE SECTORS, AND  
[01:18:07] IT CAN BE A KEY ENABLER FOR  
[01:18:09] DECARBONIZATION. WITHIN THIS FRAMEWORK,  
[01:18:11] PORTS ARE UNIQUE FOCAL POINTS FOR A  
[01:18:14] DIVERSE RANGE OF END USES, INCLUDING  
[01:18:15] ONES THAT ARE TYPICALLY THOUGHT OF AS  
[01:18:17] HARD TO DECARBONISE FOR POTENTIAL  
[01:18:21] HYDROGEN APPLICATIONS. STORAGE IS  
[01:18:23] ANTICIPATED TO BE AN IMPORTANT  
[01:18:24] CONSIDERATION. THIS CRATER WOULD PROVIDE  
[01:18:27] FOR A TOTAL OF 1.1 MILLION IN TOTAL  
[01:18:29] COSTS, WITH DIRECT PARTNER CONTRIBUTIONS  
[01:18:31] FROM THE PORT AT \$35,000 AND FROM CLC  
[01:18:35] LIGHT AT \$75,000. THE AGREEMENT WOULD  
[01:18:38] BEGIN FOLLOWING AUTHORIZATION BY ALL  
[01:18:39] PARTIES THIS SPRING AND WOULD RUN FOR  
[01:18:42] APPROXIMATELY 24 MONTHS. NEXT SLIDE,  
[01:18:45] PLEASE. A LITTLE BIT MORE BACKGROUND  
[01:18:49] AND CONTEXT. THIS EFFORT IS A PART OF  
[01:18:51] THE PORT'S OVERALL APPROACH TO CLEAN  
[01:18:53] ENERGY AND CLEAN FUEL. THE MARITIME  
[01:18:55] CLIMATE AND AIR ACTION PLAN, OR MCAP,  
[01:18:58] AS WAS MENTIONED PREVIOUSLY, WAS ADOPTED  
[01:19:00] IN NOVEMBER 2021 AND PROVIDES THE  
[01:19:03] IMPLEMENTATION PLAN FOR REGIONAL EFFORTS  
[01:19:05] UNDER THE NORTHWEST PORTS CLEAN AIR  
[01:19:06] STRATEGY. THE SEATTLE WATERFRONT CLEAN  
[01:19:09] ENERGY STRATEGY IS A KEY ACTION UNDER  
[01:19:11] THE MCAP TO PLAN FOR AND PUT IN PLACE  
[01:19:14] THE ENABLING INFRASTRUCTURE TO HELP THE  
[01:19:16] PORT AND OUR MARITIME PARTNERS PHASE OUT  
[01:19:19] EMISSIONS BY MID CENTURY. THERE IS AN  
[01:19:21] OPPORTUNITY HERE TO THINK ABOUT PORTS AS  
[01:19:23] CLEAN ENERGY HUBS. AS NOTED PREVIOUSLY,  
[01:19:26] PORTS ARE FOCAL POINTS FOR A HIGH  
[01:19:28] CONCENTRATION OF DIVERSE AND A DIVERSE  
[01:19:31] SET OF ENERGY END USERS WITH THE  
[01:19:34] POTENTIAL TO SERVE AS A HUB, IF YOU  
[01:19:36] WILL, FOR CLEAN ENERGY FOR BOTH LAND AND  
[01:19:38] WATERSIDE APPLICATIONS. AS A PART OF THE  
[01:19:41] WATERFRONT STRATEGY, THERE ARE  
[01:19:42] COMPLEMENTARY STUDIES UNDERWAY WITH THE  
[01:19:44] NATIONAL LABS. THESE INCLUDE  
[01:19:46] CONSIDERATION OF NETWORK MICROGRIDS AS A  
[01:19:48] MEANS OF EVALUATING DISTRIBUTION SYSTEM  
[01:19:50] EFFICIENCIES AND MODULAR MULTIPURPOSE  
[01:19:53] HYDROGEN REFUELING NODES FOR HEAVY DUTY  
[01:19:55] TRANSPORTATION. THE HYDROGEN STORAGE  
[01:19:58] RISK ASSESSMENT WE'RE TALKING ABOUT HERE  
[01:20:00] EXPANDS UPON THESE EFFORTS AND PROVIDES  
[01:20:02] A FOCUS ON HYDROGEN STORAGE IN LARGE  
[01:20:04] VOLUMES AND FOR A VARIETY OF END USES.  
[01:20:07] EACH OF THESE STUDIES HELP TO SUPPORT

[01:20:09] THE OVERALL WATERFRONT CLEAN ENERGY  
[01:20:10] STRATEGY AND HELP TO IDENTIFY SOLUTIONS  
[01:20:13] TO SUPPLY CLEAN ENERGY TO OUR  
[01:20:15] WATERFRONT. NEXT SLIDE, PLEASE.  
[01:20:20] AS NOTED, THE ENERGY STORES NEAR AND USE  
[01:20:23] LOCATIONS IS A KEY COMPONENT FOR  
[01:20:25] DEVELOPMENT OF HYDROGEN SOLUTIONS. THE  
[01:20:28] SCOPE OF WORK WITH PNNL AND SNL WILL  
[01:20:31] CONDUCT A RISK ASSESSMENT OF LARGE  
[01:20:33] VOLUME HYDROGEN STORAGE IN AN URBAN  
[01:20:35] INDUSTRIAL PORT SETTING. THE POTENTIAL  
[01:20:38] BENEFITS OF HYDROGEN IN THIS SETTING  
[01:20:39] INCLUDE VEHICLE EQUIPMENT AND VESSEL  
[01:20:41] FUELING, POWER STORAGE, POWER  
[01:20:44] GENERATION, ARBITRAGE DISTRIBUTION  
[01:20:47] SYSTEM, AND RESILIENCY OR  
[01:20:51] RELIABILITY. MANY RISK ASSESSMENTS HAVE  
[01:20:54] NOT CONSIDERED THIS DIVERSE RANGE OF  
[01:20:56] USES SUCH AS THIS.  
[01:20:59] SO GOING FORWARD, THIS RISK ASSESSMENT  
[01:21:00] WILL INCLUDE STORAGE TECHNOLOGIES, A  
[01:21:03] VARIETY OF OPERATIONAL USE CASE  
[01:21:04] CONDITIONS, AND HOW THIS MAY AFFECT  
[01:21:07] STORAGE UNDER THOSE CONDITIONS.  
[01:21:10] SCALABILITY OF THE ASSESSMENT, A  
[01:21:12] CYBERSECURITY ASSESSMENT, AND THEN  
[01:21:15] FINALLY IT WILL CONSIDER HOW TOOLS AND  
[01:21:17] RESOURCES FROM THE RISK ASSESSMENT CAN  
[01:21:19] BE USED FOR EDUCATION AND STAKEHOLDER  
[01:21:21] ENGAGEMENT ON HYDROGEN, WHICH WE THINK  
[01:21:23] WILL BE A KEY PART OF FUTURE HYDROGEN  
[01:21:25] WORK. THE RISK ASSESSMENT WILL  
[01:21:27] INVESTIGATE THE MANY USES OF HYDROGEN AT  
[01:21:29] THE PORT AND THE PORT, AND THE UTILITY  
[01:21:31] WILL SERVICE CASE STUDY, ALLOWING FOR  
[01:21:33] THE INPUT OF SITE CHARACTERISTICS AND  
[01:21:36] OPERATIONAL REQUIREMENTS. NEXT SLIDE,  
[01:21:39] PLEASE. IN TERMS OF THE PROCESS  
[01:21:42] GOING FORWARD, WORK IS EXPECTED TO  
[01:21:45] COMMENCE THIS SPRING ONCE AUTHORIZATIONS  
[01:21:47] ARE SECURED FOR THE AGREEMENT. FIRST  
[01:21:50] YEAR ACTIVITIES WOULD INCLUDE DATA  
[01:21:51] COLLECTION AND DEVELOPMENT OF THE RISK  
[01:21:53] MODEL, FOLLOWED BY A WORKSHOP WITH  
[01:21:55] PARTNER AGENCIES TO REVIEW METHODS. IN  
[01:21:58] THE SECOND YEAR, RISK ANALYSIS WOULD BE  
[01:22:00] COMPLETED AND THE RESULTS COMPILED AND  
[01:22:02] SHARED. AND THEN LASTLY, A FILE REPORT  
[01:22:05] WOULD BE PROVIDED TO THE DEPARTMENT OF  
[01:22:07] ENERGY WITH THAT THAT CONCLUDES OUR  
[01:22:09] PRESENTATION AND WE'RE HAPPY TO ANSWER  
[01:22:11] ANY QUESTIONS. EXCELLENT. THIS IS VERY  
[01:22:14] EXCITING. THANK YOU SO MUCH TO SARAH,  
[01:22:16] DAVID AND PHILIP FOR PRESENTING THIS  
[01:22:19] ITEM TO US TODAY. I'LL GO AHEAD AND OPEN  
[01:22:21] UP COMMENTS FROM OUR COMMISSIONER AT  
[01:22:23] THIS TIME. FOR QUESTIONS OF STAFF,  
[01:22:25] PLEASE INDICATE IF YOU WOULD LIKE TO BE  
[01:22:27] RECOGNIZED TO SPEAK.  
[01:22:30] COMMISSIONER FELLEMAN.  
[01:22:35] WELL, THANK YOU VERY MUCH FOR THE  
[01:22:37] PRESENTATION. LIKE EVERYBODY ELSE ON  
[01:22:40] THE COMMISSION, VERY EXCITED TO SEE US

[01:22:42] MOVING TO ALTERNATIVE FUELS. AND I WAS  
[01:22:44] JUST HAD TWO QUESTIONS. ONE WAS THIS  
[01:22:47] IS EXCLUSIVELY STORAGE QUESTIONS.  
[01:22:51] SO IT IS AGNOSTIC  
[01:22:55] AS TO THE SOURCE OF THE HYDROGEN, I  
[01:22:57] WOULD IMAGINE, AND THEREFORE ALSO NOT  
[01:23:01] DEALING WITH THE TRANSPORTATION OF THE  
[01:23:02] HYDROGEN TO THE STORAGE SITE OR EITHER  
[01:23:05] OF THESE THINGS BEING CONSIDERED.  
[01:23:11] I'LL TAKE A STAB AT THAT. THANK YOU,  
[01:23:13] COMMISSIONER FELLEMAN, FOR THAT  
[01:23:15] QUESTION. IN THE CONDITION THAT WE'RE  
[01:23:18] LOOKING AT HERE, WE'RE ENVISIONING THAT  
[01:23:19] THERE'S A MULTIPURPOSE FACILITY  
[01:23:22] POTENTIALLY ATTACHED TO THE STORAGE,  
[01:23:24] WHICH WOULD BE THE PART THAT SEAL CITY  
[01:23:26] LIGHT IS INTERESTED IN. SO THE BENEFIT  
[01:23:29] THERE IS THAT SEA ALL CITY LIGHT DOES  
[01:23:31] HAVE A VERY CLEAN POWER SYSTEM. AND SO  
[01:23:33] POTENTIALLY THAT WOULD MEAN THAT YOU  
[01:23:35] WOULD HAVE VERY CLEAN PRODUCTION OF  
[01:23:37] HYDROGEN IN THIS CASE AS WELL.  
[01:23:41] AND SO YOU'RE ENVISIONING IT BEING  
[01:23:43] PRODUCED ON SITE, NOT JUST STORED ON  
[01:23:46] SITE. SO THE  
[01:23:50] ANALYSIS WILL INCLUDE HOW PRODUCTION  
[01:23:54] WOULD AFFECT THE VARIOUS USES COULD  
[01:23:59] INFORM THE STORAGE, I BELIEVE, IN LOS  
[01:24:03] ANGELES, IF YOU CAN ADD TO THIS AS WELL.  
[01:24:04] BUT IT ALSO COULD LOOK AT STORAGE THAT'S  
[01:24:08] FROM HYDROGEN TRANSPORT TO THE LOCATION.  
[01:24:11] YES, WE'RE ALREADY IN THE PARK. THANK  
[01:24:14] YOU, DAVID. BY THE WAY, PHIL JENSEN,  
[01:24:16] PACIFIC NORTHWEST NATIONAL LAB. WE'RE  
[01:24:19] CURRENTLY PARTNERED WITH PORT OF SEATTLE  
[01:24:21] AND SEATTLE CITY LIGHT ON AN EXISTING  
[01:24:23] PROJECT LOOKING AT THE DEPLOYMENT OF  
[01:24:26] WHAT A TYPICAL DEPLOYMENT WOULD LOOK  
[01:24:28] LIKE FOR A HYDROGEN NODE. AND THAT  
[01:24:31] PROJECT LOOKS AT GENERATION AND HOW IT  
[01:24:34] CAN BE PAIRED WITH TRANSPORTATION  
[01:24:36] SYSTEMS AND OTHER ONES. THIS CRATER WILL  
[01:24:38] BE AN OFFSHOOT OF THAT WORK. SO IT COULD  
[01:24:42] ENVISION THE GENERATION OF HYDROGEN  
[01:24:45] ON SITE. BUT THE MAIN GOAL OF IT IS TO  
[01:24:47] LOOK AT THE RISKS ASSOCIATED WITH LARGE  
[01:24:51] SCALE STORAGE. AND LARGE SCALE STORAGE  
[01:24:53] IS IMPORTANT BECAUSE MANY OF THESE  
[01:24:56] DECARBONISATION GOALS THAT ARE TALKED  
[01:24:58] ABOUT ARE PREDICATED ON HAVING A  
[01:25:02] LARGE AMOUNT OF HYDROGEN ON HAND. SO  
[01:25:05] DOING THE STORAGE ASPECT LETS YOU  
[01:25:07] UNDERSTAND WHAT RISKS ARE ASSOCIATED  
[01:25:08] WITH THAT STORAGE. BUT, YES, WE  
[01:25:10] CURRENTLY HAVE ONE PROJECT WITH YOU  
[01:25:12] ALREADY THAT'S GOING FANTASTIC. LOOK  
[01:25:14] THAT WE'RE LOOKING AT HAS ELECTROLYZERS  
[01:25:16] AND FUEL CELLS AS A PART OF IT, AND THIS  
[01:25:19] WORK WILL BE AN OFFSHOOT OF THAT. THANK  
[01:25:21] YOU. YOU'RE WELCOME. THANK YOU,  
[01:25:24] COMMISSIONER. HOW'S IT GOING?  
[01:25:29] THANK YOU, COMMISSIONER CHO. SO I'M  
[01:25:30] REALLY EXCITED ABOUT THIS CONVERSATION,



[01:25:32] TOO. AND I THINK IT'S SUCH AN EXCITING  
[01:25:34] EXERCISE TO IMAGINE THE ROLE THAT THE  
[01:25:36] PORT OF SEATTLE AND OUR REGION CAN PLAY  
[01:25:38] IN TAPPING INTO THE SUPPLY CHAIN TO  
[01:25:41] BE ABLE TO GENERATE BE ABLE TO STORE,  
[01:25:45] MOVE, USE, DARE I SAY, SELL ALTERNATIVE  
[01:25:48] FUELS, INCLUDING HYDROGEN. AND SO I HAVE  
[01:25:50] A COUPLE OF QUESTIONS. LET'S START FROM  
[01:25:53] THE BARE BASICS, AND YOU'LL HAVE TO  
[01:25:54] FORGIVE ME BECAUSE IT'S NOT IN MY NOTES  
[01:25:56] HERE. BUT, MR. ADAMS, CAN YOU TELL ME  
[01:25:59] WHAT ME AND S IS YOUR  
[01:26:03] ORGANIZATION,  
[01:26:10] I THINK WE'RE TALKING ABOUT THE MARITIME  
[01:26:12] ENVIRONMENT AND SUSTAINABILITY  
[01:26:14] DEPARTMENT. OKAY.  
[01:26:21] I'M STILL CHALLENGED BY THE ACRONYMS  
[01:26:24] HERE AT THE PORT OF SEATTLE. THIS IS MY  
[01:26:27] PUBLIC PLEA FOR NO MORE ACRONYMS.  
[01:26:30] THANK YOU SO MUCH FOR THAT  
[01:26:32] CLARIFICATION. OKAY. SO MY SECOND  
[01:26:34] QUESTION IS IN THE SCOPE OF THIS WORK,  
[01:26:40] WHAT'S THE POTENTIAL OR WHAT'S THE  
[01:26:42] REASON FOR NOT INCORPORATING BUILDINGS  
[01:26:45] AS PART OF THE OPERATIONAL USE CASE  
[01:26:47] ANALYSIS?  
[01:26:55] I DON'T THINK WE WERE SPECIFICALLY  
[01:26:57] EXCLUDING BUILDINGS, BUT WE HAVE BEEN  
[01:26:58] FOCUSED ON SOME OF THE INDUSTRIES WHERE  
[01:27:01] THAT HAVE BEEN HARD TO DECARBONIZE FROM  
[01:27:04] SOME OF THE MAJOR BIDDERS AND WHERE  
[01:27:06] WE'RE SEEING SOME OPPORTUNITIES WITH  
[01:27:09] EMISSIONS ON THE WATERFRONT. THAT JUST  
[01:27:13] HASN'T BEEN KIND OF A PART OF THE FOCUS  
[01:27:16] UP UNTIL THE PORT.  
[01:27:19] OKAY. THAT CONCLUDES MY QUESTIONS.  
[01:27:23] THANK YOU, COMMISSIONER MOHAMED. AND  
[01:27:26] THEN WE'LL GO TO COMMISSIONER CALKINS.  
[01:27:28] THANK YOU, COMMISSIONER CHO. I'M ALSO  
[01:27:31] REALLY EXCITED ABOUT THIS PROJECT AND  
[01:27:32] I'M ALWAYS EXCITED TO SEE PROJECTS AND  
[01:27:34] COLLABORATION BETWEEN THE PORT OF  
[01:27:36] SEATTLE AND THE CITY OF SEATTLE.  
[01:27:39] MY QUESTION IS IN AVIATION TO THE  
[01:27:44] WORK SCOPE AND THE RISK ASSESSMENTS.  
[01:27:47] I BELIEVE SOMEONE SAID SOMETHING ABOUT  
[01:27:50] THE RISK ASSESSMENTS OBVIOUSLY IS GOING  
[01:27:52] TO DEFINE WHAT SOME OF THE MAYBE FUTURE  
[01:27:55] CHALLENGES MAY BE. I'M WONDERING IF  
[01:27:58] THAT'S GOING TO CHANGE YOUR WORK SCOPE  
[01:28:00] AT SOME POINT WHERE IT WILL BE  
[01:28:02] REPRESENTED TO US AND IF THAT WOULD ALSO  
[01:28:05] CHANGE THE FUNDING AMOUNT. I SEE THE  
[01:28:07] PORT OF SEATTLE IS INVESTING 35,000 IN  
[01:28:10] THE CITY OF SEATTLE IS INVESTING 75,000.  
[01:28:12] I WONDER WHEN YOU MAYBE DISCOVER SOME  
[01:28:16] NEW CHALLENGES AROUND SOME OF THAT  
[01:28:18] ASSESSMENT, IF WE'LL BE PRESENTED WITH  
[01:28:21] THAT INFORMATION AND IF THAT WOULD MEAN  
[01:28:24] THAT THE FUNDING AMOUNTS WOULD ALSO  
[01:28:26] CHANGE.  
[01:28:29] DAVID, CAN YOU RESPOND TO HOW WE DEAL  
[01:28:32] WITH CHANGES IN SCOPE? SURE.

[01:28:36] I CAN ALSO ASK PHIL TO TALK A LITTLE BIT  
[01:28:38] ABOUT FROM A PROJECT MANAGEMENT  
[01:28:39] PERSPECTIVE AT PNNL. I THINK WE'RE NOT  
[01:28:42] ANTICIPATING SOME ADJUSTMENTS TO THE  
[01:28:45] OVERALL SCOPE OF WORK. THERE IS THERE  
[01:28:49] ARE TIME FRAMES THAT I BELIEVE ARE BUILT  
[01:28:50] INTO THE PROJECT SCHEDULE WHICH WILL  
[01:28:52] ALLOW FOR ASSESSMENT OF PROGRESS AND  
[01:28:55] WORK TO MAKE ADJUSTMENTS. WE CERTAINLY  
[01:28:59] WOULD HAVE AN OPPORTUNITY TO SHARE  
[01:29:00] INFORMATION ABOUT THE PROGRESS OF THE  
[01:29:02] PROJECT, THE COMMISSIONER'S INTEREST AS  
[01:29:05] WE PROCEED WITH THE PROJECT OVER THE  
[01:29:07] COURSE OF THE NEXT TWO YEARS, AND THEN  
[01:29:10] MAYBE WE COULD TALK A BIT FROM A PROJECT  
[01:29:11] MANAGEMENT STANDPOINT. YEAH. SO THIS IS  
[01:29:14] A CRATER PROJECT, AND THE CRATER IS OUR  
[01:29:16] DEALER PROGRAM WHERE WE AT PACIFIC  
[01:29:19] NORTHWEST NATIONAL LAB HAVE VERY CLEARLY  
[01:29:21] DEFINED ROLES AND BUDGETS AND THINGS  
[01:29:24] LIKE THAT. THE GIST IS THIS WAS A  
[01:29:27] PROPOSAL WE SENT IN PARTNERSHIP WITH  
[01:29:30] SEATTLE CITY LIGHT AND PORT OF SEATTLE  
[01:29:32] TO THE DOE WITH A DEFINED BUDGET,  
[01:29:35] AND WE'RE LUCKY ENOUGH TO WIN, WHICH IS  
[01:29:37] FANTASTIC. BUT THAT BASICALLY MEANS THAT  
[01:29:41] WE'RE TIED TO THE BUDGET WE GAVE DOE  
[01:29:43] BECAUSE THE WORD AMOUNT CANNOT CHANGE.  
[01:29:45] SO THUS THE CASH AND COST SHARE PORTION  
[01:29:48] THAT BOTH SEATTLE CITY LIGHT AND PORT OF  
[01:29:51] SEATTLE WILL PROVIDE CANNOT CHANGE.  
[01:29:55] NOW NEW OPPORTUNITIES MIGHT COME UP IN  
[01:29:57] THE FUTURE WHERE WE COULD WRITE NEW  
[01:29:59] PROPOSALS AND LOOK FOR NEW WAYS FOR OUR  
[01:30:02] ORGANIZATIONS TO PARTNER, WHICH TO BE  
[01:30:04] HONEST, I WOULD THINK WOULD BE GREAT IN  
[01:30:06] MY MIND, BUT THAT WOULD HAVE TO BE A  
[01:30:08] SEPARATE PROPOSAL OPPORTUNITY THAT WE  
[01:30:10] RESPOND TO. DOES THAT ANSWER YOUR  
[01:30:13] QUESTION? THAT DOES ANSWER MY QUESTION.  
[01:30:15] AND IF THERE WAS ADDITIONAL FUNDING,  
[01:30:17] WOULD YOU SAY THAT THIS 2024 TIMELINE  
[01:30:20] WOULD CHANGE AND YOU GUYS COULD MOVE  
[01:30:22] THAT UP?  
[01:30:27] NO, UNFORTUNATELY, I CAN'T, BECAUSE THE  
[01:30:31] TIMELINE THE CRATER AS IT WAS, THE  
[01:30:33] DEALER PROPOSAL WAS WRITTEN. IT WAS A  
[01:30:36] TWO YEAR CRATER. SO THERE WILL BE IN  
[01:30:40] OUR FIRST YEAR, WE'LL HAVE THE  
[01:30:42] PRELIMINARY FRAMEWORK OF HOW WE BUILD  
[01:30:44] THE RISK ANALYSIS, AND THERE WILL BE A  
[01:30:46] YEAR ONE REPORT THAT PROVIDES  
[01:30:49] PRELIMINARY DATA ON THE RISK ANALYSIS.  
[01:30:50] AND THE SECOND YEAR, WE'RE GOING TO  
[01:30:52] FLESH THAT OUT AND FORMALIZE THE RISK  
[01:30:55] ANALYSIS. SO THE SCHEDULE IS TIED TO A  
[01:30:58] TWO YEAR SCHEDULE, THOUGH. THAT'S REALLY  
[01:31:00] HELPFUL. THANK YOU. YOU'RE WELCOME.  
[01:31:03] THANK YOU. QUESTIONS? THANK YOU,  
[01:31:04] COMMISSIONER MOHAMED. COMMISSIONER  
[01:31:06] CALKINS BEFORE IS YOURS.  
[01:31:09] THANKS. YEAH. FIRST, I JUST WANT TO SAY  
[01:31:12] IT'S HELPFUL FOR ME TO THINK OF

[01:31:15] ANALOGIES TO UNDERSTAND KIND OF THE  
[01:31:17] MOMENT WE'RE AT IN TERMS OF  
[01:31:21] TECHNOLOGICAL INNOVATION AND THE IMPACTS  
[01:31:24] IT WILL HAVE FOR THE PORT AND FOR OUR  
[01:31:26] REGION AT LARGE. AND I THINK THIS IS  
[01:31:28] AKIN TO THAT MOMENT A  
[01:31:31] CENTURY AGO WHEN OUR ECONOMY WAS  
[01:31:33] SHIFTING FROM ONE THAT RELIED LARGELY  
[01:31:36] FOR TRANSPORTATION AND MANUFACTURING  
[01:31:39] OTHER ON STEAM THAT WAS PRODUCED  
[01:31:43] BY BURNING COAL OR OTHER COMBUSTIBLES  
[01:31:45] AND SHIFTING TO AN INTERNAL COMBUSTION  
[01:31:49] ENGINE ECONOMY OR TRANSPORTATION NETWORK  
[01:31:51] IN PARTICULAR, BUT FOR OTHER THINGS AS  
[01:31:53] WELL REQUIRED NOT JUST THE  
[01:31:57] ENGINE IN THE VEHICLE, BUT THE ENTIRE  
[01:32:00] INFRASTRUCTURE AROUND IT, WHETHER IT'S  
[01:32:03] PULLING THE FOSSIL FUELS OUT OF THE  
[01:32:05] GROUND OR TRANSPORTING THEM OR STORING  
[01:32:07] THEM. AND I THINK COMMISSIONER FELLEMAN'S  
[01:32:10] COMMENTS SPOKE TO THAT PARTICULAR  
[01:32:13] DETAIL. BUT THE FACT IS IT IS GOING TO  
[01:32:16] TAKE EVERYONE PULLING IN THE SAME  
[01:32:18] DIRECTION TO MOVE FROM THIS FOSSIL FUEL  
[01:32:21] BASED INTERNAL COMBUSTION ENGINE ECONOMY  
[01:32:23] TO ONE IN WHICH MUCH OF OUR PARTICULARLY  
[01:32:27] HEAVY TRANSPORTATION AND VERY POWER  
[01:32:29] INTENSIVE OR ENERGY INTENSIVE INDUSTRIES  
[01:32:31] ARE RUN BY CLEAN FUELS. AND SO WITH  
[01:32:35] THAT IN MIND, NO SINGLE ACTOR, EVEN A  
[01:32:38] BIG AGENCY, WILL BE ABLE TO DO IT ON OUR  
[01:32:41] OWN. AND SO THE FACT THAT THE PORT OF  
[01:32:43] SEATTLE IS WORKING IN CONJUNCTION WITH  
[01:32:44] THE CITY OF SEATTLE THROUGH PNNL TO DO  
[01:32:47] THIS RESEARCH FOR OUR REGIONAL INTEREST  
[01:32:49] IN THIS IS REALLY ENCOURAGING AND HAD AN  
[01:32:51] OPPORTUNITY LAST WEEK TO MEET WITH THE  
[01:32:53] CEO, DEBORAH SMITH OF SEATTLE CITY  
[01:32:55] LIGHT. AND I WANT TO, FIRST OFF, SAY SHE  
[01:33:00] AND HER STAFF CALLED OUT MY NAME, DAVID  
[01:33:01] FUJIMOTO, FOR EXCELLENT WORK AT THE  
[01:33:05] PORT. THANK YOU, DAVID, FOR BEING A  
[01:33:07] GREAT PARTNER TO OUR AGENCIES THAT WE'RE  
[01:33:10] WORKING WITH. BUT THEN ALSO, IT WAS JUST  
[01:33:12] A REALLY EXCITING CONVERSATION TO THINK  
[01:33:14] ABOUT WHERE WE'RE MOVING. I ALSO AM  
[01:33:18] REALLY GRATEFUL THAT WE'RE DOING THIS  
[01:33:19] RESEARCH BECAUSE I WENT  
[01:33:23] DOWN A RABBIT HOLE THIS MORNING ABOUT AN  
[01:33:28] ENERGY PROJECT FOR MID CENTURY, LAST  
[01:33:30] CENTURY IN WASHINGTON THAT IS NOW  
[01:33:34] SOMEWHAT AFFECTIONATELY REFERRED TO AS  
[01:33:35] THE WHOOPS PROJECT, WHICH WAS THE INTENT  
[01:33:39] TO DEVELOP VERY LARGE SCALE NUCLEAR  
[01:33:43] INSTALLATIONS AROUND THE STATE OF  
[01:33:44] WASHINGTON THAT EVENTUALLY GOT  
[01:33:45] JETTISONED BECAUSE OF A WHOLE HOST OF  
[01:33:49] ESSENTIALLY THINGS THAT WE DIDN'T THINK  
[01:33:51] THROUGH FAR ENOUGH OUT AHEAD TO MAKE  
[01:33:55] SURE THAT IT WOULD PENCIL OUT  
[01:33:57] ECONOMICALLY. AND SO THIS KIND OF  
[01:34:01] DETAILED ANALYSIS AHEAD OF TIME TO  
[01:34:03] REALLY THINK THROUGH WHAT WE NEED IN

[01:34:05] TERMS OF INFRASTRUCTURE AND BUY IN AND  
[01:34:08] FINANCING AND ALL THAT KIND OF STUFF TO  
[01:34:10] MAKE THIS WORK, PARTICULARLY AROUND  
[01:34:12] SOMETHING LIKE HYDROGEN, THAT IS QUITE  
[01:34:13] CHALLENGING TO WORK WITH. AND IT'S GOING  
[01:34:17] TO REQUIRE ALL THE AGENCIES WORKING  
[01:34:19] TOGETHER AND OUR INDUSTRY PARTNERS IN  
[01:34:21] AVIATION AND MARITIME AND ELSEWHERE TO  
[01:34:23] PULL THIS OFF. SO I'M REALLY EXCITED TO  
[01:34:26] HELP SUPPORT THIS, AND I LOOK FORWARD TO  
[01:34:28] THE RESULTS AS THEY COME BACK. THANKS SO  
[01:34:31] MUCH. GREAT. THANK YOU. COMMISSIONER  
[01:34:33] CALKINS. BEFORE WE GO ON TO THE VOTE,  
[01:34:35] I JUST WANT TO NOTE THAT WHILE \$35,000  
[01:34:38] MIGHT SEEM MODEST, THERE'S ANOTHER  
[01:34:40] ELEMENT OF THIS WHERE WE. AYE. MAKING IN  
[01:34:42] KIND CONTRIBUTION OF \$110,000. SO THE  
[01:34:45] VALUE OF THE PORTION OF THIS  
[01:34:46] CONTRIBUTION IS REALLY \$145,000, WHICH  
[01:34:48] IS SUBSTANTIAL. SO THANK YOU.  
[01:34:51] YEAH. I THINK COMMISSIONER FELLEMAN WANTS  
[01:34:53] TO MAKE A COMMENT. GO AHEAD.  
[01:34:57] TWO THINGS. ONE IS COMMISSIONER CALKINS  
[01:35:00] COMMENT. IT REMINDS ME OF THE SAYING  
[01:35:02] THAT WE CAN GET OUT OF THE STONE AGE  
[01:35:03] BECAUSE WE RAN OUT OF STONES AND THAT WE  
[01:35:07] HAVE TO LOOK FORWARD TO THIS QUESTION OF  
[01:35:11] WHEN'S PEAK OIL IS ALWAYS A COMICAL  
[01:35:14] QUESTION THAT ALWAYS SEEMS TO CHANGE.  
[01:35:15] BUT ALSO I WAS JUST WONDERING, IS THIS  
[01:35:19] THE SOURCE OF THE LAST SOURCE OF FUNDING  
[01:35:20] FROM THE ENS COMMITTEE? WAS THIS  
[01:35:25] THE LAST PROJECT THAT WE EMPTIED THE  
[01:35:26] MILLION DOLLAR ACCOUNT WITH? ANYBODY  
[01:35:29] RECALL THAT. THAT WAS IT. SO IT'S A  
[01:35:31] GREAT NOTE TO END ON. I JUST THOUGHT  
[01:35:32] THAT AT SOME POINT WE'RE GOING TO HAVE  
[01:35:34] TO REFILL THAT ENS COMMITTEE BUDGET,  
[01:35:36] BUT IT'S VERY EXCITING TO SEE IT GOING  
[01:35:39] FORWARD. AND HERE'S TO  
[01:35:42] GOOD WINDS IN YOUR SAILS.  
[01:35:45] EXCELLENT. HEARING NO FURTHER QUESTIONS  
[01:35:47] FOR THIS ITEM. IS THERE A MOTION AND A  
[01:35:49] SECOND. SO MOVED.  
[01:35:53] SECOND AND MOTION. THE MOTION WAS MADE.  
[01:35:55] AND SECONDED. IS THERE ANY FURTHER  
[01:35:57] DISCUSSION ON THE MOTION?  
[01:36:00] GREAT. CLERK HART. PLEASE CALL THE ROLL  
[01:36:02] FOR THE VOTE. COMMISSIONER, SAY AYE OR  
[01:36:04] NAY WHEN YOUR NAME IS CALLED. FOR THE  
[01:36:07] VOTE, BEGINNING WITH COMMISSIONER  
[01:36:08] FELLEMAN. AYE. THANK YOU. COMMISSIONER  
[01:36:11] HASAGAWA. AYE. THANK YOU.  
[01:36:13] COMMISSIONER MOHAMED AYE. THANK YOU.  
[01:36:15] COMMISSIONER CALKINS. AYE. THANK YOU.  
[01:36:19] AND COMMISSIONER TOW. AYE. THANK YOU.  
[01:36:21] THERE ARE FIVE AYES AND ZERO NAYS FOR  
[01:36:23] THIS ITEM. EXCELLENT. THE MOTION PASSES,  
[01:36:27] CLERK HART. PLEASE READ THE NEXT ITEM  
[01:36:28] INTO THE RECORD. WE'LL THEN HEAR FROM  
[01:36:30] EXECUTIVE DIRECTOR METRUCK TO INTRODUCE  
[01:36:32] THE ITEM. THANK YOU. THIS IS AGENDA ITEM  
[01:36:35] TEN C, AUTHORIZATION FOR THE EXECUTIVE

[01:36:37] DIRECTOR TO EXECUTE AN AGREEMENT WITH  
[01:36:39] THE SEATTLE AQUARIUM FOR A PROJECT  
[01:36:41] INVESTIGATING URBAN KELP FOREST AND  
[01:36:44] AMOUNT NOT TO EXCEED \$120,000, AND THAT  
[01:36:47] THE COMMISSION EXERCISES ITS AUTHORITY  
[01:36:49] UNDER RCW 50. 319. 0205 TO  
[01:36:54] DETERMINE A COMPETITIVE SOLICITATION  
[01:36:56] PROCESS IS NOT APPROPRIATE OR COST  
[01:36:58] EFFECTIVE FOR THIS ACTION.  
[01:37:03] DISAGREEMENT BEFORE YOU HELP FACILITATE  
[01:37:05] THE COMMISSION PRIORITY OF ENHANCING OUR  
[01:37:07] SCIENTIFIC UNDERSTANDING OF URBAN  
[01:37:09] CELPANTS, WHICH WAS FUNDED IN MY BUDGET  
[01:37:11] FOR 2022, THE GOAL OF THE WORK IS  
[01:37:15] TO BETTER UNDERSTAND THE CONDITIONS IN  
[01:37:16] WHICH BULK HELP THRIVES IN URBAN  
[01:37:18] ENVIRONMENTS TO ENABLE EFFECTIVE  
[01:37:20] RESTORATION EFFORTS. A PRESENTATION OF  
[01:37:23] FINDINGS IS DUE IN THE FIRST QUARTER OF  
[01:37:25] 2023. PRESENTERS ARE AGAIN, SARAH OJ,  
[01:37:29] DIRECTOR OF MARITIME ENVIRONMENTAL  
[01:37:31] SUSTAINABILITY, AND KATHLEEN HURLEY,  
[01:37:33] SENIOR ENVIRONMENTAL PROGRAM MANAGER.  
[01:37:35] SIR, THANK YOU VERY MUCH.  
[01:37:39] I'M VERY PLEASED TO BE PRESENTING AND  
[01:37:41] TALKING ABOUT THIS PARTNERSHIP WITH  
[01:37:43] SEATTLE AQUARIUM, OUR NEIGHBOR HERE ON  
[01:37:45] THE WATERFRONT. THAT'S A GREAT COMPONENT  
[01:37:47] OF THIS PROJECT, THE URBAN HEALTH  
[01:37:49] RESEARCH PROJECT. ONE OF THE THINGS I'M  
[01:37:52] MOST EXCITED ABOUT IS HOW WE'RE  
[01:37:54] CONTRIBUTING TO THIS EMERGING AREA OF  
[01:37:56] RESEARCH. THERE'S A LOT TO BE LEARNED  
[01:37:58] HERE. IT'S GOING TO HELP US BETTER  
[01:38:00] UNDERSTAND THE CONDITIONS IN WHICH KELP  
[01:38:01] BEDS THRIVE IN URBAN AREAS. AND THIS  
[01:38:04] WORK HAS EVOLVED UP FROM THE PORT'S  
[01:38:06] PASSPORT AT SMITH COVE TO ENHANCE KELP  
[01:38:09] AND EAGLE GRASS AND OYSTERS. AND IT ALSO  
[01:38:12] RELATES TO THE PREVIOUS KELP SURVEY THAT  
[01:38:14] THE PORT PARTICIPATED IN LAST SUMMER.  
[01:38:17] THE PROJECT IS AN OPPORTUNITY FOR US TO  
[01:38:19] ALIGN THE PORT HABITAT RESTORATION WORK  
[01:38:21] WITH LOCAL AND REGIONAL PRIORITIES  
[01:38:23] AROUND KELP CONSERVATION AND PROTECTION.  
[01:38:25] LASTLY, THIS PROJECT IS GOING TO  
[01:38:27] HIGHLIGHT THE AQUARIUM'S RESEARCH AND  
[01:38:29] PUBLIC ENGAGEMENT EXPERTISE, AS WELL AS  
[01:38:31] OUR SUPPORTS ONGOING EFFORTS TO IMPROVE  
[01:38:34] THE NEAR SHORE ENVIRONMENT. GREAT WORK  
[01:38:37] AHEAD OF US, I THINK. AND I'D LIKE TO  
[01:38:39] ASK KATHLEEN TO TELL YOU MORE ABOUT IT.  
[01:38:45] THANK YOU SO MUCH. GOOD AFTERNOON,  
[01:38:47] COMMISSIONER AND EXECUTIVE METRUCK. I'LL  
[01:38:49] WAIT FOR THE SLIDES TO BE SHOWN ON THE  
[01:38:53] SCREEN HERE.  
[01:39:08] THEY'RE UP. OKAY. I'M NOT SEEING THEM ON  
[01:39:10] MY SCREEN HERE. THEY ARE SHOWING THROUGH  
[01:39:14] THE TEAM'S MEETING.  
[01:39:24] I'M GOING TO GO AHEAD AND RESHARE.  
[01:39:27] OKAY. THANK YOU.  
[01:39:38] GIVE ME JUST ONE MOMENT HERE TO PULL IT  
[01:39:40] BACK UP.

[01:39:57] KATHLEEN, ARE YOU ABLE TO SEE IT NOW?  
[01:40:01] I DO NOT SEE THEM, BUT I CAN PROCEED. I  
[01:40:04] GENERALLY KNOW WHAT THE SLIDES LOOK  
[01:40:07] LIKE, AND THERE AYE, ONLY A FEW OF THEM.  
[01:40:08] SO WOULD THAT WORK?  
[01:40:12] YES. WE'LL TRY OUR BEST TO FOLLOW YOU  
[01:40:14] HERE ON THIS END. OKAY, SO THE FIRST  
[01:40:17] SLIDE IS OBVIOUSLY OUR TITLE SLIDE, AND  
[01:40:19] THIS IS HOW I PULLED UP.  
[01:40:24] DOESN'T MATTER ANYMORE. JUST GETTING THE  
[01:40:26] SLIDES UP. JUST A SECOND, KATHY. THANK  
[01:40:28] YOU. APOLOGIZE.  
[01:40:31] I GRABBED THE WRONG ONE AND  
[01:40:40] THERE WE GO.  
[01:40:44] OKAY. THANK YOU. I'M STILL NOT SEEING  
[01:40:46] THEM, BUT I'LL PROCEED AS BEST I CAN  
[01:40:49] HERE. AND SO AGAIN TODAY  
[01:40:54] I'M REQUESTING PERMISSION,  
[01:40:56] AUTHORIZATION TO EXECUTE AN AGREEMENT  
[01:40:58] WITH THE SEATTLE AQUARIUM TO INVESTIGATE  
[01:41:01] URBAN KELP BEDS ALONG THE PORT  
[01:41:05] WATERFRONT, ALONG OUR ELLIOTT BAY AND  
[01:41:07] EAST AND WEST WATERWAY. SLIDE TWO,  
[01:41:10] PLEASE. AND AGAIN, THIS IS  
[01:41:13] REITERATING OUR REQUEST FOR COMMISSION  
[01:41:16] AUTHORIZATION TO EXECUTE THIS AGREEMENT  
[01:41:18] WITH THE SEATTLE AQUARIUM TO INVESTIGATE  
[01:41:20] URBAN HEALTH FORCE AND THAT THE  
[01:41:21] COMMISSION EXERCISES ITS AUTHORITY UNDER  
[01:41:24] RCW 50. 319. 0205 TO  
[01:41:28] PROVE A COMPETITIVE EXEMPTION FOR THIS  
[01:41:29] ACTION. SLIDE THREE, PLEASE.  
[01:41:33] THE NEXT SLIDE. AS ENTITIES ALONG THOSE  
[01:41:36] SHORELINE OF ELLIOTT BAY, THE PORT OF  
[01:41:38] SEATTLE AND THE SEATTLE AQUARIUM SHARE  
[01:41:40] COMMON INTEREST IN PROMOTING HEALTHY  
[01:41:42] COASTAL ECOSYSTEMS, RESILIENCE, HABITAT  
[01:41:45] RESTORATION, CARBON SEQUESTRATION, AND  
[01:41:47] HABITAT IMPROVEMENT, THIS PROJECT  
[01:41:52] INVESTIGATING URBAN KELP FOREST IS  
[01:41:54] ALIGNED WITH THE PORT CENTURY AGENDA  
[01:41:56] GOAL, BECOMING THE CLEANEST AND  
[01:41:57] GREENEST, MOST ENERGYEFFICIENT PORT IN  
[01:42:00] NORTH AMERICA, AS WELL AS A NUMBER OF  
[01:42:02] STATEWIDE INITIATIVES THAT SARAH HAD  
[01:42:04] MENTIONED, INCLUDING THE PUGET SOUND  
[01:42:05] KELP CONSERVATION AND RECOVERY PLAN,  
[01:42:07] INCLUDING A NUMBER OF INITIATIVES AND  
[01:42:09] PRIORITIES. THERE RECENT STATE  
[01:42:11] LEGISLATION SENATE BILL 5619, ALSO KNOWN  
[01:42:15] AS THE KELP FOREST AND EAGLE GRASS  
[01:42:17] MEADOW CONSERVATION INITIATIVES, AS WELL  
[01:42:20] AS THE PROPOSED NEW PUGET SOUND  
[01:42:22] PARTNERSHIP VITAL SIGN INDICATOR FOR  
[01:42:24] PUGET SOUND RELATED TO FLOATING KELP  
[01:42:26] CANOPIES, AND. ADDITIONALLY, THIS WORK  
[01:42:29] IS ALIGNED WITH RECOMMENDATIONS THAT ARE  
[01:42:31] INCLUDED IN THE PORT'S OCEAN  
[01:42:33] ACIDIFICATION ACTION PLAN.  
[01:42:35] ADDITIONALLY, THIS PROJECT OCCURS IN  
[01:42:39] A LARGER CONTEXT PORT WORK TO IMPROVE  
[01:42:43] THE NEARSHORE HABITAT AREA ALONG THE  
[01:42:45] WATERFRONT, INCLUDING THE SMITH COVE



[01:42:48] HABITAT ENHANCEMENT BLUE CARBON PROJECT,  
[01:42:50] WHICH INCLUDED HABITAT ENHANCEMENT OF  
[01:42:53] KELP, EAGLE GRASS BEDS AND OYSTER BEDS,  
[01:42:55] AS WELL AS OUR SUSTAINABLE SHORELINE  
[01:42:57] PROGRAM THAT INVESTIGATES AREAS ALONG  
[01:43:00] OUR SHORELINE WHERE WE HAVE  
[01:43:02] OPPORTUNITIES TO POTENTIALLY SOFTEN  
[01:43:04] THOSE SHORELINES AND REPLACE THEM WITH  
[01:43:06] LIVING VEGETATION AND LARGE WOOD,  
[01:43:10] AS WELL AS A FUTURE PARTNERSHIP WITH THE  
[01:43:12] AQUARIUM ON THEIR OCEAN PAVILION  
[01:43:14] EXHIBIT. BOTH THE PORT AND THE AQUARIUM  
[01:43:17] ARE INTERESTED IN INCREASING  
[01:43:19] UNDERSTANDING OF THE CONDITIONS UNDER  
[01:43:20] WHICH BULK HEALTH THRIVES AND URBAN  
[01:43:22] AREAS TO BETTER INFORM EFFECTIVE  
[01:43:25] CONSERVATION AND RESTORATION EFFORTS IN  
[01:43:26] PUGET SOUND. ADDITIONALLY,  
[01:43:30] THE WORK THAT WILL BE UNDERTAKEN AS PART  
[01:43:32] OF THIS PROJECT AND THAT THE RESULTS OF  
[01:43:35] THIS PROJECT OVER THE NEXT YEAR AND  
[01:43:38] BEYOND WILL INFORM NOT ONLY EFFECTIVE  
[01:43:41] CONSERVATION, BUT ALSO HELP INFORM THE  
[01:43:44] PUBLIC IN THE AQUARIUM'S FORTHCOMING  
[01:43:46] OCEAN PAVILION ABOUT ACTIVITIES TO  
[01:43:47] PROTECT AND RESTORE A MARINE HABITAT,  
[01:43:49] UNDERSTAND AQUATIC LIFE, AND PROMOTE  
[01:43:52] RESPONSIBLE AND EQUITABLE MARINE CAREERS  
[01:43:55] ALONG THE WATERFRONT. ADDITIONALLY,  
[01:43:57] THIS DATA WILL BE SHARED PUBLICLY AS  
[01:44:01] PART OF THE AND THIS IS ALSO ALIGNED  
[01:44:03] WITH THE PUGET SOUND KELP CONSERVATION  
[01:44:05] AND RECOVERY PLAN, WHICH HAS AN EMPHASIS  
[01:44:07] AS WELL ON ENGAGEMENT AND INCREASING  
[01:44:09] AWARENESS OF THE PUBLIC. AND THERE'S A  
[01:44:12] COMPONENT WITHIN THIS WORK THAT IS  
[01:44:13] FOCUSED ON THAT AS WELL, AND WE'RE ABLE  
[01:44:15] TO LEVERAGE THE SEATTLE AQUARIUMS  
[01:44:17] EXPERTISE IN PUBLIC EDUCATION  
[01:44:20] AND PUBLIC ENGAGEMENT. NEXT SLIDE,  
[01:44:23] PLEASE.  
[01:44:26] AS WE KNOW, KELP FORESTS ARE  
[01:44:28] ECOLOGICALLY IMPORTANT, AND THEY PROVIDE  
[01:44:30] CRITICAL HABITAT AND NURSERY GROUND FOR  
[01:44:32] SEVERAL SPECIES OF FISH AND THE PORT  
[01:44:35] HEALTHY BIRD AND MARINE MAMMAL  
[01:44:37] POPULATIONS, IN ADDITION TO THEIR  
[01:44:40] VERY IMPORTANT HABITAT FOR SALMON,  
[01:44:42] WHICH, AS WE KNOW, ARE CRITICAL FOR THE  
[01:44:44] SURVIVAL OF OUR SOUTHERN RESIDENT KILLER  
[01:44:47] WHALES. ADDITIONALLY, THESE KELP FORESTS  
[01:44:50] ENHANCE COASTAL RESILIENCE TO OCEAN  
[01:44:52] ACIDIFICATION. THEY HELP PROTECT OUR  
[01:44:55] COASTLINES FROM STORM SURGE. THEY  
[01:44:58] PROVIDE A NUMBER OF BENEFITS. THEY ALSO  
[01:45:00] PROVIDE RECREATIONAL BENEFITS. AND SO  
[01:45:03] FOR THESE MANY REASONS, WE'RE INTERESTED  
[01:45:06] IN UNDERSTANDING WHY URBAN KELP BEDS ARE  
[01:45:09] THRIVING WHERE THEY ARE. AND AS WE HEARD  
[01:45:11] IN THE PUBLIC COMMENTS EARLIER, WE HAVE  
[01:45:13] KELP BEDS THAT HAVE DISAPPEARED IN OTHER  
[01:45:15] AREAS OF THE SOUND. BUT WE HAVE A NUMBER  
[01:45:18] OF ROBUST KELP BEDS HERE ALONG OUR

[01:45:20] WATERFRONT. THEY WILL BE STUDIED USING A  
[01:45:23] NOVEL COMBINATION OF AN UNDERWATER DRONE  
[01:45:25] AND MACHINE LEARNING, ALONG WITH SCUBA  
[01:45:28] TO CHARACTERIZE HOW THESE CRITICALLY  
[01:45:31] IMPORTANT KELP BEDS OR FORESTS,  
[01:45:35] WHAT THE CONDITIONS ARE IN WHICH THEY  
[01:45:36] ARE THRIVING. AND THIS WILL HELP US  
[01:45:38] INFORM FUTURE RESTORATION AND OR  
[01:45:40] ENHANCEMENT EFFORTS. THE WORK WILL  
[01:45:43] DOCUMENT URBAN KELP ABUNDANCE AND  
[01:45:45] DISTRIBUTION WHILE DEEPENING OUR  
[01:45:47] UNDERSTANDING OF THE ENVIRONMENTAL  
[01:45:48] DRIVERS OF THESE KELP FORESTS. NEXT  
[01:45:52] SLIDE, PLEASE. AND SO WHAT  
[01:45:55] ARE OUR NEXT STEPS? OUR NEXT STEPS ARE  
[01:45:57] TO FINALIZE OUR CONTRACT WITH THE  
[01:46:00] SEATTLE AQUARIUM. THE FIELDWORK WILL  
[01:46:02] BEGIN THIS SUMMER, AND THAT WILL BE THE  
[01:46:06] INITIAL KIND OF SET OF THE FIELDWORK,  
[01:46:10] USING SCUBA AND UNDERWATER ROV AND  
[01:46:12] MAPPING THESE KELP BEDS AND THE  
[01:46:13] DISTRIBUTION IN ABUNDANCE. THE INITIAL  
[01:46:17] RESULTS WILL BE COMPILED THIS FALL, AND  
[01:46:20] WE WILL BE ABLE TO SHARE SOME OF THOSE  
[01:46:22] RESULTS, AND WE EXPECT TOWARDS THE END  
[01:46:25] OF THE YEAR, EARLY PART OF NEXT YEAR. I  
[01:46:28] SHOULD ALSO NOTE THAT THE BUDGET  
[01:46:31] REFLECTS A COST SHARE WITH THE SEATTLE  
[01:46:34] AQUARIUM. THEY'RE PROVIDING ADDITIONAL  
[01:46:37] FINANCIAL SUPPORT FOR THE RESEARCH  
[01:46:38] SCIENTISTS AND FOR THIS PROJECT. AND SO  
[01:46:41] IN THAT REGARD, IT IS TRULY A  
[01:46:43] PARTNERSHIP BETWEEN THE SEATTLE AQUARIUM  
[01:46:46] AND THE PORT IN TERMS OF OUR SHARED  
[01:46:49] INTERESTS AS WELL AS SHARING RESOURCES  
[01:46:52] TO IMPLEMENT THE PROJECT. I THANK YOU  
[01:46:54] ALL FOR YOUR TIME, AND I'M HAPPY TO  
[01:46:58] ENTERTAIN ANY QUESTIONS OR COMMENTS.  
[01:47:00] EXCELLENT. THANK YOU BOTH, SARAH AND  
[01:47:02] KATHLEEN, FOR TAKING THE TIME TO PRESENT  
[01:47:04] THIS TO US TODAY. I'LL GO AHEAD AND OPEN  
[01:47:06] UP COMMENTS FROM OUR COMMISSIONER AT  
[01:47:08] THIS TIME. AND FOR QUESTIONS OF STAFF,  
[01:47:10] PLEASE INDICATE IF YOU WOULD LIKE TO BE  
[01:47:12] RECOGNIZED TO SPEAK. COMMISSIONER  
[01:47:15] FELLEMAN.  
[01:47:18] THANK YOU. SARAH AND KATHLEEN, I HAD  
[01:47:22] ONE QUESTION. IN TERMS OF THE MEMO, THE  
[01:47:25] TERM DRONE IS USED AS WELL AS ROV.  
[01:47:29] I NEVER HEAR OF DRONES BEING USED FOR AN  
[01:47:32] UNDERWATER VEHICLE FOR AUVS, BUT ARE YOU  
[01:47:35] REALLY DISTINGUISHING A DRONE FROM AN  
[01:47:37] ROV? NO, THEY'RE ONE AND THE SAME.  
[01:47:40] IT WAS MORE TO PROVIDE A CONCEPTUAL  
[01:47:43] CONNECTION. I THINK FOLKS HAVE MORE  
[01:47:45] FAMILIARITY WITH WHAT DRONES LOOK LIKE,  
[01:47:47] BUT IT WILL BE REALLY AN UNDERWATER ROV  
[01:47:51] THAT'S UTILIZED. SO I WOULD  
[01:47:54] HAVE THOUGHT BUT IT'S JUST BOTH TERMS  
[01:47:56] WERE USED IN THE BRIEFING, SO I JUST  
[01:47:58] THOUGHT IT WAS PERHAPS SOMETHING  
[01:48:01] DIFFERENT. I ALSO DID WANT TO NOTE THAT  
[01:48:04] THIS WAS A COMMISSION PRIORITY AND THAT

[01:48:06] IT ACTUALLY TOOK US TWO YEARS TO GET  
[01:48:09] THIS OFF THE GROUND BECAUSE OF CAPACITY  
[01:48:11] CONSTRAINTS. AND SO I THINK STAFF WERE  
[01:48:14] VERY CREATIVE IN BEING ABLE TO FORM THIS  
[01:48:16] PARTNERSHIP WITH THE AQUARIUM. BUT THIS  
[01:48:19] CERTAINLY WAS SOMETHING THAT THE  
[01:48:20] PREVIOUS COMMISSION WAS VERY COMMITTED  
[01:48:22] TO SEEING DONE TWO YEARS AGO. AND SO I'M  
[01:48:24] HAPPY TO SEE THIS GETTING OFF THE GROUND  
[01:48:28] AND TO INFORM OUR OWN WORK.  
[01:48:31] CLEARLY, IT'S REALLY INTERESTING TO SEE  
[01:48:33] KELP GROWING RIGHT UP ALONGSIDE PORT  
[01:48:35] HEADQUARTERS. BUT FOR ALL OUR EFFORTS TO  
[01:48:37] TRY TO PLANT KELP AT SMITH COVE, THAT'S  
[01:48:40] NOT BEEN SUCCESSFUL. SO WHY IT GROWS  
[01:48:42] SOMEPLACE AND NOT OTHERS IS REALLY ONE  
[01:48:44] OF THE GREAT VALUES OF THE STUDY  
[01:48:48] AND TO BE ABLE TO ENHANCE THE  
[01:48:52] RESTORATION EFFORTS WE PLAN ELSEWHERE,  
[01:48:54] LIKE 25 SOUTH. SO I REALLY SEE THERE'S  
[01:48:57] ALSO BEEN SOME WORK WITH SEAGRANT AS  
[01:49:00] WELL, LOOKING AT KELP AQUACULTURE. I  
[01:49:02] THINK WE CAN LEARN A LOT FROM THOSE  
[01:49:04] FOLKS THAT AYE TRYING TO PLANT KELP IN  
[01:49:06] OUR RESTORATION EFFORTS. SO I DO SEE  
[01:49:08] THAT I WANT TO KEEP I KNOW THEY HAVE  
[01:49:10] LIKE A SEAWEED COLLABORATIVE THAT I WANT  
[01:49:12] TO KEEP IN TOUCH WITH AND VERY MUCH DO  
[01:49:15] APPRECIATE THE BROADER CONTEXT IN WHICH  
[01:49:17] THIS OCCURS WITH THE PSRF AND OTHERS WHO  
[01:49:20] ARE LOOKING AT THIS AS A REGIONAL BASIS.  
[01:49:22] AND WE ARE CONTRIBUTING THE SMALL PIECE  
[01:49:25] OF ELLIOTT BAY IN WHAT'S BEEN SEEN AS A  
[01:49:27] REALLY KIND OF A CATASTROPHIC LOSS OF  
[01:49:30] KELP AND THIS ESSENTIAL FISH HABITAT,  
[01:49:32] NOT JUST IN MOST OF PUGET SOUND, BUT  
[01:49:35] EVEN ALONG THE OUTER COAST. SO THIS IS  
[01:49:37] NOT JUST LIKE A NICE LITTLE SCIENCE  
[01:49:39] EXPERIMENT. THIS IS A CRITICAL PART OF  
[01:49:42] THE HEALTH OF THE FOUNDATIONAL, PART OF  
[01:49:44] THE PJ SOUND ECOSYSTEM, WHICH OUR  
[01:49:46] FISHERMEN, OUR WHALES, OUR CULTURE  
[01:49:49] DEPENDS. I JUST WANTED TO APPRECIATE  
[01:49:53] JODY PROVIDING SOME OF THAT CONTEXT OF  
[01:49:55] THE WEIGHT OF THE SIGNIFICANCE OF THIS.  
[01:49:57] AND ALSO I THINK IT WAS GREAT THAT WE  
[01:49:59] WERE ABLE TO WORK WITH DNR ON THIS PAST  
[01:50:01] LEGISLATION TO INCLUDE THIS LANGUAGE IN  
[01:50:05] THERE THAT TALKS ABOUT THE EDUCATIONAL  
[01:50:07] IMPORTANCE OF HELPING PEOPLE UNDERSTAND  
[01:50:09] WHY KELP WHAT IS THIS VEGETATIVE MATTER  
[01:50:13] SO IMPORTANT? AND THEN TO  
[01:50:16] BE ABLE TO HAVE THAT INCORPORATED INTO  
[01:50:18] THIS STUDY, WHICH THEN ALSO LEADS INTO  
[01:50:21] ANOTHER MAJOR COMMISSION IN EXECUTIVE OF  
[01:50:22] LAST YEAR WAS TO FORM THIS PARTNERSHIP  
[01:50:26] WITH THE AQUARIUM TO ACTUALLY HAVE  
[01:50:28] EXHIBITRY IN THE OCEAN PAVILION, WHICH  
[01:50:31] I'M DELIGHTED TO BE WORKING WITH  
[01:50:32] COMMISSIONER HASEGAWA TO HAVE  
[01:50:34] IMPLEMENTED. SO I GUESS I WAS A LITTLE  
[01:50:37] DISAPPOINTED TO SEE IN THE BRIEFING  
[01:50:39] MEMO, SORT OF LIKE THE LACK OF THAT

[01:50:41] HISTORY OF THE COMMISSION INITIATIVE  
[01:50:44] THAT THIS IS REALLY A REFLECTION OF. I  
[01:50:46] APPRECIATE EXECUTIVE METRUCKS ALLUDING TO  
[01:50:48] THIS IN THE BEGINNING OF THIS, BUT I DO  
[01:50:51] BELIEVE THAT IT'S IMPORTANT THAT THIS IS  
[01:50:52] SOMETHING THAT THE COMMISSIONER HAS BEEN  
[01:50:54] VERY MUCH APPRECIATIVE OF AND SUPPORTIVE  
[01:50:56] OF AND WOULD LIKE TO JUST SEE THAT  
[01:50:58] THAT'S ACKNOWLEDGED AS WELL. SO THANK  
[01:51:01] YOU. THANK YOU, COMMISSIONER.  
[01:51:03] COMMISSIONER MOHAMED,  
[01:51:06] THANK YOU. WELL, FIRST, I WANT TO SAY  
[01:51:09] TO COMMISSIONER FELLEMAN, I SUPPORT YOU  
[01:51:12] IN YOUR PASSION FOR PUSHING KELP  
[01:51:16] RESEARCH FORWARD AND UNDERSTAND THE  
[01:51:17] IMPORTANCE OF THAT FOR OUR ENVIRONMENT  
[01:51:19] AND WANT TO CONTINUE TO SEE PROJECTS  
[01:51:22] LIKE THIS CONTINUE AT THE PORT OF  
[01:51:24] SEATTLE. AND WE'RE LUCKY TO HAVE YOU  
[01:51:26] HERE TO SHARE THAT HISTORY,  
[01:51:29] EVEN THE PARTS THAT ARE LEFT OUT OF THE  
[01:51:30] MEMOS. MY QUESTION IS  
[01:51:34] AROUND THE FUNDING FOR THIS PROJECT. DO  
[01:51:37] THESE DOLLARS COME FROM THE PORT OF  
[01:51:39] SEATTLE'S PORTION? DOES THAT COME FROM  
[01:51:41] THE TAX LOBBY DOLLARS OR WHERE'S THOSE  
[01:51:45] FUNDS COMING FROM? I ALSO  
[01:51:48] DON'T KNOW WHAT CAMERA TO LOOK AT.  
[01:51:52] CAN STEVE OR SOMEONE ANSWER THAT  
[01:51:54] QUESTION? I DON'T KNOW IF WE CAN SAY  
[01:51:58] SPECIFICALLY IF THESE ARE HOW THE  
[01:52:01] FUNDING COMES FROM. I'M MEAN, IT'S  
[01:52:03] FUNDED WITHIN THE BUDGET AND THE BUDGET  
[01:52:05] IS FUNDED OVERALL. THERE AYE. CERTAIN  
[01:52:07] THINGS THAT OBVIOUSLY THE TAX LEVY GOES  
[01:52:10] FOR DIRECTLY. AND I DON'T KNOW, I HAVE  
[01:52:13] TO GET BACK TO YOU ON THAT OR WHETHER  
[01:52:16] THAT PORTION OF THE FUNDING IS  
[01:52:17] SPECIFICALLY FROM THE TAX LEVY OR NOT.  
[01:52:20] AND THAT FUNDING WAS REQUESTED AND  
[01:52:22] APPROVED IN THE 2022 BUDGET, THE \$80,000  
[01:52:26] FOR THAT. AND THEN WE WILL BE SUBMITTING  
[01:52:28] A REQUEST FOR THE 2023 BUDGET FOR THE  
[01:52:31] BALANCE OF THE \$40,000 FOR THE  
[01:52:35] 2023 WORK. IT WAS A REQUEST OF THE  
[01:52:38] COMMISSION TO HAVE THIS EARMARKED FOR  
[01:52:41] THIS PURPOSE. GOT IT. OKAY. THANK YOU.  
[01:52:42] THAT'S HELPFUL. AND THEN THE OTHER THING  
[01:52:44] IS I'M KIND OF THINKING ABOUT HOW DO WE  
[01:52:47] HAVE A NUMBER OF YOUTH PROGRAMS THAT  
[01:52:49] FOCUS ON GREEN JOBS AND HOW DO WE GET  
[01:52:53] SOME OF OUR PROGRAMS TO BREAK OUT OF  
[01:52:56] THEIR OWN SILOS? AND SO ARE THERE  
[01:52:58] OPPORTUNITIES FOR THE YOUNG FOLKS WHO  
[01:53:01] ARE GOING THROUGH SOME OF OUR GREEN JOBS  
[01:53:05] PROGRAM, OUR CAREER LAUNCH PROGRAM, TO  
[01:53:08] SPECIFICALLY ENGAGE WITH THIS KELP  
[01:53:11] RESEARCH PROJECT? THANK YOU FOR  
[01:53:15] THAT QUESTION. I THINK THAT THERE ARE A  
[01:53:18] NUMBER OF OPPORTUNITIES HERE THAT WE  
[01:53:20] HAVE EXPLORED WITH THE SEATTLE AQUARIUM  
[01:53:23] RIGHT NOW FOR THIS YEAR. THE FOCUS IS  
[01:53:26] REALLY ON REFINING THIS TECHNIQUE AND

[01:53:28] TRYING TO UNDERSTAND HOW THIS TECHNIQUE  
[01:53:30] WORKS. BUT WE THINK THAT THERE ARE SOME  
[01:53:33] OPPORTUNITIES AS THAT GETS REFINED. WE  
[01:53:35] COULD HAVE YOUTH COME OUT AND OBSERVE  
[01:53:38] HOW IT'S WORKED ALONG THE WATERFRONT.  
[01:53:40] AND SO I THINK THAT'S DEFINITELY A  
[01:53:42] POSSIBILITY. AND THAT'S SOMETHING THAT  
[01:53:44] WE'RE GOING TO CONTINUE TO LOOK FOR,  
[01:53:46] OPPORTUNITIES TO ENGAGE THOSE DIFFERENT  
[01:53:49] GROUPS TO EXPOSE THEM TO THIS REALLY  
[01:53:51] COOL NEW TECHNOLOGY THAT'S BEING USED AS  
[01:53:55] A WAY TO SURVEY THE  
[01:53:59] KELP FORESTS. SO THANK YOU FOR THAT.  
[01:54:04] THAT CONCLUDES MY QUESTIONS. THANK YOU.  
[01:54:07] SO PERHAPS, CATHERINE, YOU CAN SPEAK TO  
[01:54:09] THE WORK AT THE SMITH COVE, WHICH WAS  
[01:54:11] ACTUALLY AN INITIATIVE OF AN INTERN AT  
[01:54:13] THE COMMISSION OFFICE. BUT WHAT YOU  
[01:54:15] BUILT IN A STUDENT ENGAGEMENT PROCESS  
[01:54:19] WITH THAT, DID YOU BRING US UP TO SPEED  
[01:54:21] ON WHERE THAT'S GOING? YEAH, I THINK  
[01:54:24] THAT. THANK YOU FOR THAT COMMENT.  
[01:54:28] THIS WORK ACTUALLY REALLY GREW OUT OF  
[01:54:30] QUESTIONS THAT CAME UP. AND COMMISSIONER  
[01:54:32] FELLEMAN ALLUDED TO THOSE EARLIER IN AYE.  
[01:54:35] COMMENTS AT THE SMITHCO BLUE CARBON  
[01:54:37] PROJECT. AND THAT PROJECT SOUGHT TO  
[01:54:40] ENHANCE OYSTER, KELP AND EELGRASS AT THE  
[01:54:44] SMITH COVID SITE, WHICH IS NORTH NEAR  
[01:54:46] MAGNOLIA TERMINAL 91. AND WE DIDN'T HAVE  
[01:54:49] GREAT SUCCESS WITH THE KELP THERE. AND  
[01:54:50] SO, OBVIOUSLY, LIKE ANY GOOD SCIENCE WE  
[01:54:54] THOUGHT, WELL, WHY ISN'T IT SUCCEEDING  
[01:54:56] HERE? BUT WE'RE SEEING IT IN GREAT  
[01:54:57] ABUNDANCE AND NEARBY AREAS. SO THERE  
[01:55:01] IS THAT THIS IS WHERE SOME OF THIS  
[01:55:05] PROJECT GREW FROM. THERE IS ALSO  
[01:55:07] COMMUNITY SCIENCE COMPONENT TO THE SMITH  
[01:55:10] COVID PROJECT, AND OUR PARTNERS WITH  
[01:55:13] WASHINGTON DEPARTMENT OF NATURAL  
[01:55:14] RESOURCES AS WELL AS DEPARTMENT OF  
[01:55:16] ECOLOGY HAVE BEEN ENGAGED WITH THAT,  
[01:55:19] AND WE ANTICIPATE THAT THIS SUMMER THEY  
[01:55:24] WILL BE EXTENDING AND DEEPENING THEIR  
[01:55:27] COMMUNITY ENGAGEMENT WORK. LAST SUMMER  
[01:55:29] BECAUSE OF COVID, THEY WERE A LITTLE BIT  
[01:55:31] LIMITED AND BEING ABLE TO UNDERTAKE  
[01:55:35] SOME OF THAT COMMUNITY ENGAGEMENT  
[01:55:39] WORK. HOWEVER, THERE'S A STEWARDSHIP  
[01:55:41] COMPONENT AT SMITH COVE, AND THEN OTHER  
[01:55:44] INTERNS AND VOLUNTEERS HAVE PARTICIPATED  
[01:55:45] IN THE KELP WORK AT  
[01:55:49] SMITH COVE. ADDITIONALLY,  
[01:55:52] WE'VE HAD A NUMBER OF STEWARDSHIP EVENTS  
[01:55:55] AT ANOTHER SITE OF OURS, THE DWARFS  
[01:55:57] RIVER PEOPLE'S PARK AND SHORELINE  
[01:55:59] HABITAT THROUGHOUT THE CONSTRUCTION  
[01:56:02] PERIOD OVER THE LAST YEAR AND A HALF.  
[01:56:04] SO WE CONTINUE TO FIND WAYS AND LOOK FOR  
[01:56:07] WAYS IN WHICH WE CAN ENGAGE  
[01:56:11] OUR COMMUNITY AS WELL AS YOUTH  
[01:56:15] WHO ARE INTERESTED IN SCIENCE AND IN  
[01:56:19] CONSERVATION AND IN STEWARDSHIP.

[01:56:23] EXCELLENT. THANK YOU, KATHLEEN.  
[01:56:26] WE'RE ALSO LOOKING TO HAVE OUR WORK WITH  
[01:56:29] THE TRIBAL COMMUNITY IN OUR INTERN  
[01:56:32] PROGRAMS. WE'VE HAD A LOT OF INTEREST  
[01:56:34] EXPRESSED BY COUNCIL LEADERSHIP IN BOTH  
[01:56:37] MUCKLESHOOT AND SUQUAMISH AND HAVING  
[01:56:39] THEIR KIDS ACTUALLY PART OF THAT AND  
[01:56:40] VERY MUCH ENGAGED IN THE RESTORATION OF  
[01:56:42] THE MARINE ENVIRONMENT. SO WE'RE HOPING  
[01:56:44] NOW THAT WE CAN GET KIDS BACK IN THE  
[01:56:45] FIELD THAT THAT WILL BE PART OF OUR  
[01:56:47] INTERNSHIP PROGRAM. EXCELLENT.  
[01:56:50] GREAT. IF I COULD ALSO NOTE, TOO, WE  
[01:56:54] WILL BE HOSTING A KEYSTONE FELLOW NEXT  
[01:56:56] YEAR AT THE PORT, AND WE ANTICIPATE THAT  
[01:57:00] THEY WILL CONTINUE TO BE INVOLVED IN  
[01:57:02] THIS TYPE OF WORK AS WELL. GREAT. THANK  
[01:57:05] YOU, JEFFREY. HERE WE GO FOR THE  
[01:57:07] QUESTIONS FOR THIS ITEM. IS THERE A  
[01:57:08] MOTION IN A SECOND, SO MOVED.  
[01:57:11] SECOND. GREAT. THE MOTION WAS MADE. AND  
[01:57:14] SECONDED, IS THERE ANY FURTHER  
[01:57:16] DISCUSSION ON THE MAIN MOTION?  
[01:57:20] IF NOT, CLERK HART, PLEASE CALL THE ROLL  
[01:57:22] FOR THE VOTE. COMMISSIONER, SAY AYE OR  
[01:57:23] NAY WHEN YOUR NAME IS CALLED. THANK YOU.  
[01:57:25] BEGINNING WITH COMMISSIONER FELLEMAN  
[01:57:27] AYE. THANK YOU. COMMISSIONER HASEGAWA  
[01:57:29] AYE. THANK YOU. COMMISSIONER MOHAMED  
[01:57:32] AYE. THANK YOU. COMMISSIONER CALKINS  
[01:57:36] AYE. THANK YOU. AND COMMISSIONER CHO  
[01:57:38] AYE. THANK YOU. THERE ARE FIVE AYES AND  
[01:57:41] ZERO NAYS FOR THIS ITEM. EXCELLENT. THE  
[01:57:43] MOTION PASSES. WE ARE NOW MOVING ON TO  
[01:57:46] ITEM ELEVEN PRESENTATIONS AND STAFF  
[01:57:50] REPORTS. CLARK, PLEASE READ THE NEXT  
[01:57:52] ITEM INTO THE RECORD. EXECUTIVE DIRECTOR  
[01:57:53] METRUCK. WE'LL THEN INTRODUCE THE ITEM.  
[01:57:55] THANK YOU. THIS IS AGENDA ITEM ELEVEN,  
[01:57:57] A BAGGAGE OPTIMIZATION PROGRAM UPDATE  
[01:58:00] SECOND QUARTER 2022.  
[01:58:07] THIS IS OUR 2022 SECOND QUARTER PROJECT  
[01:58:10] REPORT. YOU WILL RECALL THAT THIS IS A  
[01:58:12] PROJECT TO BUILD A CENTRALIZED BAGGAGE  
[01:58:14] PROCESSING SYSTEM WHICH WILL IMPROVE  
[01:58:16] PERFORMANCE, SECURITY, AND CUSTOMER  
[01:58:17] SERVICE. OUR BAGGAGE PROCESSING SYSTEM  
[01:58:20] IS A HIGHLY COMPLEX AND SPECIALIZED  
[01:58:22] PROJECT. THIS LONG TERM THREE PHASE  
[01:58:24] PROGRAM IS ANTICIPATED TO BE COMPLETED  
[01:58:27] IN 2026. THE PRESENTERS ARE  
[01:58:30] ED WHITES, CAPITAL PROGRAM LEADER  
[01:58:32] AVIATION PROJECT MANAGEMENT GROUP AND  
[01:58:34] JAMIE OTTOMOSARA, CAPITAL PROJECT  
[01:58:38] MANAGER. HEY,  
[01:58:41] GOOD AFTERNOON, COMMISSIONERS AND  
[01:58:43] EXECUTIVE DIRECTOR METRUCK. I'M AT  
[01:58:45] WHITE'S PROGRAM LEADER. I'M HERE TO GIVE  
[01:58:47] YOU GUYS AN UPDATE FOR THE BAGGAGE  
[01:58:49] OPTIMIZATION PROGRAM AND I GUESS ONCE  
[01:58:51] THE SLIDES GET LOADED UP, I'M NOT SEEING  
[01:58:53] THEM UP RIGHT NOW. JUST GIVE ME ONE  
[01:58:55] MOMENT HERE.



[01:58:59] ALL RIGHT? YOU CAN START WITH THE NEXT  
[01:59:01] SLIDE, PLEASE.  
[01:59:11] OKAY. SO OUR OBJECTIVES ARE REPLACED OUR  
[01:59:13] EXISTING SCREENING EQUIPMENT THAT HAS  
[01:59:15] REACHED THE END OF ITS USEFUL LIFE WITH  
[01:59:18] NEW UPDATED TECHNOLOGY. MEET TSA FEDERAL  
[01:59:21] MANDATES, LEVERAGE FEDERAL FUNDING TO  
[01:59:25] IMPROVE CAPACITY AND MEET LONG TERM  
[01:59:28] AIRPORT GROWTH NEEDS. INCORPORATE  
[01:59:30] SUSTAINABILITY INCLUDING ENERGY  
[01:59:32] EFFICIENCY, WHILE IMPROVING AND  
[01:59:35] MINIMIZING IMPACTS TO AIRLINES  
[01:59:38] THROUGHOUT CONSTRUCTION. THE BENEFITS OF  
[01:59:42] OPTIMIZED BAGGAGE SYSTEM WILL BETTER  
[01:59:44] SERVE THE REGION'S TRANSPORTATION NEEDS  
[01:59:47] AT SEATAC AIRPORT AS THE AIRPORT CONTINUES  
[01:59:49] TO GROW. NEXT SLIDE, PLEASE.  
[01:59:53] SO THIS GRAPHIC SHOWS A LAYOUT OF THE  
[01:59:57] SIX SEPARATE SYSTEMS THAT WERE CURRENTLY  
[01:59:59] INSTALLED IN THE SEATAC BAGGAGE SYSTEMS.  
[02:00:04] THEY'RE AGING WITH LIMITED ABILITY TO  
[02:00:06] EXPAND. THEY COULDN'T EXPAND TO MEET  
[02:00:09] CURRENT DEMANDS, SO THEY ALSO CURRENTLY  
[02:00:12] LACK INTERCONNECTIVITY BETWEEN OUR  
[02:00:14] TICKET COUNTERS AND ALL AIRCRAFT GATES.  
[02:00:18] THIS IS A MAJOR AND LONG NEAR TERM AND  
[02:00:21] LONG TERM CHALLENGE DUE TO THE  
[02:00:23] COMPLEXITY OF KEEPING OPERATIONS ONGOING  
[02:00:26] DURING CONSTRUCTION. THE MAJOR SPACE  
[02:00:28] CONSTRAINTS THAT WE HAVE ON EXPANDING  
[02:00:30] THE SYSTEM TO MEET THE DEMAND.  
[02:00:34] CURRENTLY, THE SYSTEM AS IT'S SHOWN HERE  
[02:00:37] HAS 10 MILES OF CONVEYOR, 3000 MOTORS,  
[02:00:40] AND 28 SCREENING MACHINES.  
[02:00:45] NEXT SLIDE.  
[02:00:50] SO THIS SLIDE SHOWS THIS NEW CENTRALIZED  
[02:00:54] SCREENING SYSTEM ANY BAG ANYWHERE,  
[02:00:57] WHICH ALLOWS FOR FLEXIBILITY IN AIRLINE  
[02:00:59] TICKET COUNTERS AND RELATED GATE  
[02:01:01] ASSIGNMENTS WITH INCREASED CAPACITY,  
[02:01:04] RELIABILITY, REDUNDANCY AND SECURITY,  
[02:01:07] LONG TERM ENERGY NEEDS AND SAVINGS.  
[02:01:12] WE HAVE THE CAPACITY TO HAVE WHEN WE'RE  
[02:01:14] COMPLETED WITH THE THIRD PHASE HAVE  
[02:01:16] TWELVE SCREENING MACHINES IN THE SYSTEM  
[02:01:18] WITH THE CAPABILITY TO ADD FOUR MORE IN  
[02:01:20] THE FUTURE. AND THEN I'D LIKE TO TURN  
[02:01:22] THAT THE NEXT SLIDE SLIDES OVER TO JAMIE  
[02:01:25] AND LET HER GO THROUGH THE NEXT PART OF  
[02:01:27] THE SLIDES. THANKS.  
[02:01:30] GOOD AFTERNOON. I'D LIKE TO NOW GO OVER  
[02:01:33] THE THREE PHASES. WE'LL START WITH PHASE  
[02:01:35] ONE HERE SHOWING GREEN THAT WAS  
[02:01:37] COMPLETED UNDER BUDGET BY \$37 MILLION IN  
[02:01:40] QUARTER ONE OF 2020. IN THIS PHASE, WE  
[02:01:43] BUILT A NEW CENTRALIZED SCREENING AREA  
[02:01:45] WHERE TSA WORKERS INSPECT BAGS.  
[02:01:48] WE ALSO INSTALLED EIGHT NEW SCREENING  
[02:01:50] MACHINES THAT MEET CURRENT SECURITY  
[02:01:52] MANDATES. NEXT SLIDE, PLEASE.  
[02:02:00] AT THE TIME OF PHASE ONE WAS  
[02:02:01] CONSTRUCTED, WE HAD A DIFFERENT PROGRAM  
[02:02:03] IN PLACE, SMALL BUSINESS ENTERPRISES

[02:02:05] UTILIZATION. THIS BENEFITS THE COMMUNITY  
[02:02:08] BY HIRING SMALL BUSINESSES IN THE AREA  
[02:02:10] TO WORK ON OUR PROJECTS. AS YOU CAN SEE  
[02:02:13] HERE, THE PROJECT EXCEEDED THE 15%  
[02:02:15] SPE GOALS AND MOST OF THE APPRENTICESHIP  
[02:02:17] GOALS. NEXT SLIDE,  
[02:02:25] PLEASE. TWO HERE SHOWING BLUE AND GREEN  
[02:02:28] IS OUR MOST COMPLEX OF ALL THE PHASES  
[02:02:31] WHERE WE INSTALL FOUR ADDITIONAL  
[02:02:33] SCREENING MACHINES TO BE ABLE TO PROCESS  
[02:02:35] MORE BAGS AND ACCOMMODATE FOR AIRPORT  
[02:02:37] DEMANDS. AIRPORT BAGGAGE CAPACITY  
[02:02:40] IS ALSO BEING CONSTRUCTED IN SOUTH  
[02:02:42] SATELLITE. THE FINAL BAGGAGE AVIATION  
[02:02:45] MATRIX THAT ALLOWS FOR ANY BAG FROM ANY  
[02:02:48] TICKET COUNTER TO BE SCREENED AND SORTED  
[02:02:51] TO ANY AIRPLANE WILL BE COMPLETED AT THE  
[02:02:53] END OF THIS PHASE. NEXT SLIDE I  
[02:02:59] LIKE TO NOW TAKE THE TIME TO GO OVER  
[02:03:02] SOME OF PHASE TWO ACCOMPLISHMENTS. THE  
[02:03:05] BAGGAGE TEAM IS A SMALL, EFFECTIVE AND  
[02:03:07] INTEGRATED TEAM THAT HAS MANAGED TO  
[02:03:08] CONTROL SCOPE. WE HAVE LESS THAN A 1%  
[02:03:11] CHANGE ORDER RATE AND AS I MENTIONED IN  
[02:03:12] THE PREVIOUS SLIDE, THIS PHASE IS THE  
[02:03:14] MOST COMPLEX. TO GIVE YOU AN IDEA OF  
[02:03:18] JUST HOW COMPLEX, IMAGINE HAVING ONLY A  
[02:03:20] THREE TO FOUR HOUR WORK WINDOW TO  
[02:03:22] CONSTRUCT MULTIPLE LAYERS OF CONVEYORS  
[02:03:24] WITHIN A 24 7365 DAYS OPERATING  
[02:03:28] SPACE WITHIN THE EXISTING SYSTEM. THAT  
[02:03:31] IS JUST AS CONVOLUTED. OUR TEAM  
[02:03:34] DEVELOPED DETAILED CONSTRUCTION  
[02:03:36] SEQUENCING DOCUMENTS FOR THE CONTRACTOR  
[02:03:37] TO PERFORM THEIR WORK IN THIS  
[02:03:39] ENVIRONMENT. TO DATE, WE HAVE COMPLETED  
[02:03:42] OVER 375 MAJOR SHUTDOWNS THAT REQUIRE  
[02:03:45] INTRICATE PLANNING, COORDINATION AND  
[02:03:47] LOSS OF TRIAL TESTING WITH AIRLINES AND  
[02:03:49] STAKEHOLDERS TO MINIMIZE RISK TO  
[02:03:51] OPERATIONS. MEMBERS OF OUR TEAM HAVE  
[02:03:54] ALSO BEEN TRAVELING BACK AND FORTH TO  
[02:03:56] MICHIGAN TO REVIEW THE CONTROL SYSTEM IN  
[02:03:59] A CONTROLLED LAB ENVIRONMENT PRIOR TO  
[02:04:01] SHIPPING THEM ON SITE AND CAUSING  
[02:04:03] DELAYS. WE HAVE ALSO BEEN EXCEEDING  
[02:04:05] MINORITY BUSINESS ENTERPRISE GOALS WHICH  
[02:04:07] I WILL DISCUSS IN THE NEXT SLIDE. NEXT  
[02:04:10] SLIDE PLEASE HAVE  
[02:04:14] A PRODUCT LABOR AGREEMENT. THIS PHASE OF  
[02:04:16] WORK IS VERY LIMITED IN BUILDING WORK  
[02:04:18] AND HAS OVER BAGGAGE CONVEYOR WORK WHICH  
[02:04:21] IS HIGHLY SPECIALIZED. BUT AS YOU CAN  
[02:04:24] SEE, PHASE TWO CONSTRUCTION IS ABOUT 45%  
[02:04:26] COMPLETE AND WE ARE ON TRACK TO MEET OUR  
[02:04:29] WOMEN AND MINORITY BUSINESS ENTERPRISE  
[02:04:31] GOALS. SINCE CONSTRUCTION STARTED WE  
[02:04:34] HAVE HAD 98 APPRENTICES ON THE JOB AND  
[02:04:37] BECAUSE OF THE LONG DURATION THEY WILL  
[02:04:39] HAVE THE ABILITY TO BECOME JOURNEYMEN  
[02:04:41] AND WOMEN. NEXT SLIDE PHASE  
[02:04:47] THREE IS THE LAST OF OUR PHASES HERE IN  
[02:04:49] GREEN. IT HAS AN EXPECTED CONSTRUCTION

[02:04:53] DURATION OF TWO YEARS. THE DECISION WAS  
[02:04:56] RECENTLY MADE BY EXECUTIVES AND  
[02:04:57] SUPPORTED BY THE PHASE TWO AUDIT AND  
[02:04:59] AIRLINES TO CHANGE THE PROJECT DELIVERY  
[02:05:02] TO GENERAL CONTRACTOR CONSTRUCTION  
[02:05:04] MANAGEMENT. ED WILL DISCUSS THIS A  
[02:05:07] LITTLE LATER IN THE SLIDES. THIS PHASE  
[02:05:09] WILL INCLUDE TYING INTO THE NEW  
[02:05:13] INTERNATIONAL RIVALS FACILITY BAGGAGE  
[02:05:15] SYSTEM. I WILL NOW TURN THIS BACK  
[02:05:18] OVER TO ED. NEXT SLIDE PLEASE.  
[02:05:23] THIS GRAPHICS BASICALLY SHOWS OUR  
[02:05:26] OVERALL PROGRAM SCHEDULE AND SO KIND OF  
[02:05:28] WHAT I'D LIKE TO START OFF WITH IS JUST  
[02:05:30] A LONG DURATION OF HOW LONG IT TAKES US  
[02:05:31] TO BUILD THIS PROJECT. SO WE ACTUALLY  
[02:05:34] STARTED THIS PROGRAM IN LATE 2012 AND  
[02:05:36] WE'RE CURRENTLY PROJECTED TO BE  
[02:05:38] COMPLETE. THIS RATIO IS DRIVEN BY THE  
[02:05:41] COMPLEXITY, THE OPERATIONAL NEEDS OF THE  
[02:05:44] AIRLINES BUILDING THE SYSTEM, TEARING  
[02:05:47] OUT THE OLD SYSTEMS WHILE MAINTAINING  
[02:05:51] THE NEW SYSTEM AND CONSTRUCTION AND NOT  
[02:05:53] IMPACT THE OPERATION. THE SYSTEM IS  
[02:05:56] VERY HIGHLY SPECIALIZED AND PROBABLY THE  
[02:05:59] MOST COMPLEX SYSTEMS WE WORK ON AT THE  
[02:06:01] AIRPORT. SO THE OTHER POINT I'D LIKE TO  
[02:06:04] TALK ABOUT IS IF START OF PHASE TWO. WE  
[02:06:06] HAD A SIX MONTH DELAY DUE TO THE AIRLINE  
[02:06:09] BOAT BUT THEN DUE TO COVID. AFTER WE  
[02:06:12] EXECUTED THE CONTRACT, WE WERE ABLE TO  
[02:06:14] RESEQUENCE A BUNCH OF THE WORK DUE TO  
[02:06:16] THE LOWER PASSES OR VOLUMES AND REGAIN  
[02:06:20] BACK SIX MONTHS IN THE SCHEDULE. BUT  
[02:06:23] OVERALL, THERE'S BEEN SOME OTHER  
[02:06:24] CHALLENGES THAT WE FACE. SO WITH THE  
[02:06:26] DELAY OF THE IAF OPENING, OF COURSE, WE  
[02:06:29] WEREN'T ABLE TO TAKE HER WITH A SOUTH  
[02:06:30] SATELLITE BAG ROOM AND START THE  
[02:06:32] CONSTRUCTION IN THERE. SO WE'RE  
[02:06:33] CURRENTLY IMPACTED BY ABOUT 100 DAYS ON  
[02:06:36] THAT. SO WE WILL BE SEEING SOME OVERALL  
[02:06:39] DELAYS WHERE WE'LL PROBABLY BE RIGHT AT  
[02:06:41] SIX MONTHS AND DUE TO SOME OTHER ISSUES  
[02:06:45] WHICH I'LL TALK THROUGH ON THE NEXT FEW  
[02:06:47] SLIDES. SO NEXT SLIDE PLEASE. SO THIS IS  
[02:06:50] OUR CURRENT BUDGET SLIDE. SO CURRENTLY  
[02:06:53] TO DATE, TSA HAS REIMBURSED US ABOUT \$65  
[02:06:55] MILLION OF THE 94 MILLION OF THEIR  
[02:06:57] CONTRIBUTION. WE'VE ROUGHLY SPENT ABOUT  
[02:07:00] \$300 MILLION ON THIS PROGRAM TO DATE.  
[02:07:04] WE'RE PROJECTING A LARGER RANGE FOR OUR  
[02:07:07] PHASE THREE CURRENTLY, AND THAT'S DUE TO  
[02:07:09] MANY FACTORS WHICH I'LL THEN DISCUSS IN  
[02:07:11] THE NEXT SLIDE. SO WE'RE PREDICTING FOUR  
[02:07:14] TO \$500 MILLION RANGE FOR OUR PHASE  
[02:07:16] THREE ESTIMATE. SO PRIOR  
[02:07:20] TO US GOING OUT, WE'RE GOING TO DO SOME  
[02:07:23] UPDATED ESTIMATES IN THE FUTURE, WE'RE  
[02:07:26] GOING TO CHANGE THE CONTRACT METHODOLOGY  
[02:07:28] AND THEN GET OUR GENERAL CONTRACTOR ON  
[02:07:29] BOARD. WE PLAN ON HAVING ANOTHER UPDATED  
[02:07:33] ESTIMATE QUARTER ONE OF NEXT YEAR AND

[02:07:35] THEN PRIOR TO ISSUING A  
[02:07:39] MAXIMUM ALLOWABLE CONTRACT, AND THEN  
[02:07:41] WE'LL ALSO GO OUT FOR A SECONDARY  
[02:07:44] INDEPENDENT ESTIMATE. AS OUR PROCEDURE  
[02:07:45] CHANGE TO ANY PROJECT OVER 50 MILLION,  
[02:07:48] WE GO GET AN INDEPENDENT ESTIMATE. SO  
[02:07:51] WE'RE STILL TO BE DETERMINED ON WHEN  
[02:07:53] WE'RE ACTUALLY GOING TO GO GET THAT  
[02:07:55] INDEPENDENT ESTIMATE, BUT THAT WILL BE  
[02:07:56] IN THE FUTURE. NEXT SLIDE.  
[02:08:01] SO UNDER THE SUPPLY CHAIN DUE  
[02:08:05] TO COVID, WE'RE EXPERIENCING SUPPLY  
[02:08:07] CHAIN IMPACTS ON ESSENTIAL EQUIPMENT  
[02:08:10] MATERIALS. ONE THING I LIKE TO POINT OUT  
[02:08:12] ABOUT THAT IS OUR BAGGAGE EQUIPMENT  
[02:08:14] SPECIALIZED ENOUGH THAT WE ALSO COMPETE  
[02:08:17] WITH ECOMMERCE, SO, AMAZON, UPS, FEDEX.  
[02:08:21] SO WE'VE SEEN LEAD TIMES ON SOME OF OUR  
[02:08:22] EQUIPMENT GO FROM SIX TO EIGHT WEEKS OUT  
[02:08:25] TO 24 WEEKS. SO RECENTLY,  
[02:08:29] BEGINNING OF THIS YEAR, WE'VE ALSO HAD  
[02:08:30] OUR COMPUTER CONTROLS CONTRACTOR WAS  
[02:08:34] CYBER ATTACK WITH RANSOMWARE AND THEN OF  
[02:08:37] COURSE, THEY LOST ALL THEIR WORK. NONE  
[02:08:39] OF OUR SYSTEMS WERE IMPACTED, BUT THEY  
[02:08:41] HAVE TO REGENERATE ALL THE WORK THEY HAD  
[02:08:43] DONE PRIOR THIS YEAR. SO WE'RE SEEING A  
[02:08:45] LITTLE BIT DELAY DUE TO THAT.  
[02:08:48] THE AIRPORT OPERATING ENVIRONMENT OF  
[02:08:50] COURSE IS 24/7 AND IT HAS LIMITED HOURS  
[02:08:53] TO GET THE WORK DONE. OUR TEAM CONTINUES  
[02:08:56] TO WORK WITH AIRLINES, STAKEHOLDERS,  
[02:08:59] AND OUR AIRLINE TECHNICAL REPS TO  
[02:09:02] MINIMIZE RISKS AND IMPACTS WHILE WE  
[02:09:04] COMPLETE CONSTRUCTION. SO THERE IS TIMES  
[02:09:08] DURING CONSTRUCTION THAT THERE ARE SOME  
[02:09:10] TEMPORARY CONDITIONS FOR AIRLINES WHICH  
[02:09:12] MAY REQUIRE THEM TO MANUALLY MOVE BAGS  
[02:09:15] AROUND. AND WE AS A TEAM WILL CONTINUE  
[02:09:18] TO COMMUNICATE AND PLAN WITH OUR AIRLINE  
[02:09:20] TECHNICAL REP AND AIRLINES TO NOTIFY  
[02:09:22] THEM OF WHEN THOSE NEEDS ARISE. THERE  
[02:09:26] ARE MULTIPLE PROJECTS THAT REQUIRE  
[02:09:28] SIGNIFICANT COORDINATION THAT  
[02:09:30] POTENTIALLY IMPACT OUR SCHEDULE AND  
[02:09:33] BUDGET. AND SO ALL INFRASTRUCTURE  
[02:09:36] PROJECTS AND TENANT TERMINAL PROJECTS  
[02:09:38] THAT RUN THROUGH THE BAGWELL COULD  
[02:09:41] POTENTIALLY IMPACT THE WORK WE DO. SO WE  
[02:09:44] HAVE A LARGE VOLUME OF PROJECTS THAT OUR  
[02:09:46] TEAM ACTUALLY COORDINATES WITH TO  
[02:09:49] MINIMIZE THOSE IMPACTS. SO NEXT SLIDE,  
[02:09:52] PLEASE.  
[02:09:55] SO WE'LL BE COMING BACK FOR A COMMISSION  
[02:09:57] AUTHORIZATION FOR SEVERAL ITEMS. I'M  
[02:09:59] JUST GOING TO TALK REALLY ABOUT THE  
[02:10:01] CHANGE IN CONTRACT METHODOLOGY TO  
[02:10:03] GENERAL CONTRACTOR CONSTRUCTION MANAGER  
[02:10:06] MANAGEMENT. WE'D LIKE TO GET  
[02:10:10] THEM ON BOARD. WE'RE GOING TO HAVE THE  
[02:10:13] CONTRACTOR HELP US WITH INPUT ON THE  
[02:10:15] DESIGN AND THE SEQUENCING CONSISTENT  
[02:10:18] WITH AUTO RECOMMENDATION AND AIRLINE

[02:10:20] RECOMMENDATION. THIS IS THE SAME  
[02:10:22] METHODOLOGY THAT WAS USED TO DELIVER  
[02:10:24] COMPLEX PROJECTS LIKE THE NORTH  
[02:10:26] SATELLITE. THE LAST POINT I'D LIKE TO  
[02:10:29] TOUCH ON. OF COURSE, WE'RE WORKING WITH  
[02:10:30] OUR AIRLINE TECHNICAL REP TO THE BEST  
[02:10:33] TIME TO GO FOR THE BOAT FOR MAJORITY AND  
[02:10:36] INTEREST BOAT WITH THE AIRLINES. NEXT  
[02:10:39] SLIDE.  
[02:10:42] SO THESE SLIDES ARE REPRESENTING THE  
[02:10:46] SLIDE ON THE LEFT REPRESENTS NEW  
[02:10:50] CONVEYOR INSTALLATION IN THE MAIN  
[02:10:51] TERMINAL OVER BY D CONCOURSE. THE SLIDE  
[02:10:54] ON THE RIGHT REPRESENTS MULTIPLE LEVELS  
[02:10:57] OF CONVEYOR THAT WE'VE INSTALLED IN THE  
[02:10:59] SHOPS TERMINAL BASEMENT. AND WITH THAT,  
[02:11:02] WE DEFINITELY LIKE TO GIVE ANY  
[02:11:04] COMMISSIONERS THAT WOULD LIKE TO HAVE A  
[02:11:05] TOUR AND SHOW THE UPDATED SYSTEM AND  
[02:11:09] THE COMPLEXITY OF THAT. SO THIS PROJECT  
[02:11:13] IS VERY IMPORTANT FOR SECURITY FOR  
[02:11:15] PASSENGERS, AIRCRAFT, AND THE AIRPORT  
[02:11:18] AND IS HIGHLY REGULATED BY TSA. AND WITH  
[02:11:20] THAT, WE'RE MORE THAN HAPPY TO TAKE ANY  
[02:11:23] QUESTIONS.  
[02:11:33] ALL RIGHT. THANK YOU, ED AND JAMIE, FOR  
[02:11:36] THAT PRESENTATION. I'LL GO AHEAD AND  
[02:11:38] OPEN UP FOR COMMENTS AND QUESTIONS FROM  
[02:11:40] COMMISSIONER AT THIS TIME. PLEASE  
[02:11:42] INDICATE IF YOU WOULD LIKE TO BE  
[02:11:43] RECOGNIZED TO SPEAK.  
[02:11:51] WELL, FIRST OF ALL, I JUST LIKE TO SAY  
[02:11:54] THIS IS SUCH AN IMPRESSIVE PROJECT, AND  
[02:11:57] I SERVE ON THE AVIATION COMMITTEE AND  
[02:12:00] HAVE BEEN BRIEFED ON IT AND JUST HAVE  
[02:12:02] BEEN REALLY IMPRESSED BY ALL THE WORK  
[02:12:04] THAT HAS GONE INTO IT AND THE WORK THAT  
[02:12:06] YOU GUYS PLAN TO MOVE FORWARD.  
[02:12:10] I HAD A COUPLE OF QUESTIONS. ONE  
[02:12:13] REGARDING THE CYBER SURETY ATTACK,  
[02:12:16] AND YOU CAN CHOOSE TO SHARE HOW MUCH YOU  
[02:12:18] WANT TO AROUND THAT. I'M WONDERING, THE  
[02:12:20] MOA WITH TSA, DO WE IMAGINE THAT THAT IS  
[02:12:24] GOING TO SUPPORT ANY OF THAT? IS THERE  
[02:12:28] ANY INFORMATION THAT YOU CAN SHARE TO  
[02:12:30] WHAT'S GOING TO BE DONE DIFFERENTLY TO  
[02:12:32] PREVENT THAT FROM HAPPENING IN THE  
[02:12:34] FUTURE?  
[02:12:38] SO I GUESS THE INFORMATION I HAVE ON  
[02:12:40] THAT IS WE HIRE THROUGH OUR GENERAL  
[02:12:43] CONTRACTOR CURRENTLY, WHO HIRES A BUNCH  
[02:12:45] OF SUBCONTRACTORS WHO ONE OF THOSE  
[02:12:47] SUBCONTRACTORS DOES OUR COMPUTER CONTROL  
[02:12:49] SYSTEM. THEY ACTUALLY BUILD THAT CONTROL  
[02:12:52] SYSTEM IN KENTUCKY, IN LOUISVILLE.  
[02:12:56] AND THE ATTACK FOR THE CYBER ATTACK  
[02:13:00] ACTUALLY HAPPENED ON THEIR FACILITY IN  
[02:13:02] KENTUCKY. AND, OF COURSE, WHAT WE DO IS  
[02:13:06] THEN SEND PEOPLE TO MICHIGAN. SO THAT'S  
[02:13:09] PART OF THE TEAM. BUT WE HAVE A LAB  
[02:13:11] WHERE THEY ACTUALLY VERIFY THAT ALL OF  
[02:13:14] THAT CONTROL SYSTEM WORKS. ONCE WE  
[02:13:16] VERIFY THAT IT ALL WORKS, THEN IT WOULD

[02:13:17] BE SHIPPED OUT TO THE SITE. SO,  
[02:13:21] OF COURSE, WE NOTIFIED OUR IT DEPARTMENT  
[02:13:23] AND WE WENT THROUGH ALL THE PROTOCOLS TO  
[02:13:24] FIGURE OUT IF THERE WAS ANY WAY THAT  
[02:13:26] THAT AFFECTED OUR ACTUAL SYSTEMS HERE.  
[02:13:28] AND OF COURSE, THEY DON'T HAVE ACCESS TO  
[02:13:31] OUR SYSTEM. SO IT WAS JUST THEIR  
[02:13:34] FACILITY GOT CYBER ATTACK. SO AS FAR AS  
[02:13:37] THE MOA, WITH TSA, WE HAVE  
[02:13:41] AN AGREEMENT CURRENTLY WITH TSA FOR THE  
[02:13:43] FUNDING. THE ONE THAT WE'RE GOING TO ADD  
[02:13:45] IS SOME BEARING SITE CONDITIONS WHERE  
[02:13:47] WE'LL BE RESPONSIBLE, WHERE WE'RE TRYING  
[02:13:50] TO CRAM EVERYTHING INTO THE FACILITY.  
[02:13:51] WE DON'T HAVE QUITE ENOUGH CLEARANCE TO  
[02:13:53] REMOVE EQUIPMENT POTENTIALLY IN THE  
[02:13:55] FUTURE. AND THAT'S WHAT THAT COMPONENT  
[02:13:57] IS. SO HOPEFULLY THAT ANSWERS YOUR  
[02:13:59] QUESTION. THAT DOES. THANK YOU. THAT'S  
[02:14:01] HELPFUL. AND THEN MY LAST QUESTION IS  
[02:14:04] AROUND JUST COMMUNICATION TO CUSTOMERS  
[02:14:06] AND OUR COMMUNITY WHO WORK IN  
[02:14:10] THE AIRPORT OR COME THROUGH OUR AIRPORT  
[02:14:12] WHEN CONSTRUCTIONS ARE HAPPENING. CAN  
[02:14:14] YOU MAYBE SHARE JUST A LITTLE BIT AROUND  
[02:14:16] WHAT STRATEGIES WILL BE PUT IN PLACE TO  
[02:14:18] COMMUNICATE THE CONSTRUCTION THAT'S  
[02:14:20] HAPPENING? I KNOW YOU'VE SHARED IN THE  
[02:14:22] PAST THAT THERE'LL BE VIDEOS AND PHOTOS  
[02:14:25] PUT UP TO COMMUNICATE WHAT THAT OUTCOME  
[02:14:29] WOULD LOOK LIKE, BUT COULD YOU SPEAK TO  
[02:14:31] THAT IN SPECIFIC TO THIS PROJECT? YES.  
[02:14:34] SO WE'VE BEEN TALKING WITH PUBLIC  
[02:14:36] AFFAIRS ACTUALLY, JUST YESTERDAY ASKED  
[02:14:39] IF WE COULD ACTUALLY DO WE ACTUALLY POST  
[02:14:41] ON OUR PROJECT PAGE. I DID A VIDEO WITH  
[02:14:44] PUBLIC AFFAIRS SHOWING HOW THE SYSTEM  
[02:14:46] WORKS BEHIND THE SCENES. AND SO WE'RE  
[02:14:49] GOING TO HOPEFULLY HERE IN THE NEXT  
[02:14:50] MONTH OR SO, GO DOWN AND DO ANOTHER  
[02:14:52] UPDATED VIDEO SO THAT WE CAN SHOW THE  
[02:14:56] PUBLIC KIND OF WHAT THAT LOOKS LIKE FROM  
[02:14:57] BEHIND THE SCENES. TECHNICALLY, MOST OF  
[02:15:00] THE WORK WE DO IS NOTHING YOU'RE GOING  
[02:15:02] TO SEE FROM THE PUBLIC FACING SIDE. SO  
[02:15:05] UNLESS WE DO SOME TICKET COUNTER  
[02:15:06] MODIFICATIONS WHERE WE'LL PUT UP A  
[02:15:08] BARRIER AND THEN PUT A NOTIFICATION ON  
[02:15:10] WHAT WE'RE DOING WITH THAT. BUT MOST OF  
[02:15:12] THE WORK WE DO IS ALL BEHIND THE SCENES,  
[02:15:14] BUT WE TRY TO ACTUALLY DO VIDEOS THAT WE  
[02:15:16] CAN POST AND SHOW THE PUBLIC HOW THAT  
[02:15:19] SYSTEM WORKS. THANK YOU. AND THEN  
[02:15:22] LASTLY, I'LL JUST SAY I'LL TAKE YOU UP  
[02:15:25] ON YOUR OFFER TO TOUR THE SPACE AND  
[02:15:27] WOULD LOVE TO HAVE FOLKS WHO WOULD WORK  
[02:15:30] IN THAT SPACE JOIN US ON THAT TOUR.  
[02:15:32] THAT WOULD BE PRETTY COOL. THAT  
[02:15:34] CONCLUDES DEFINITELY. PUGET READY TO GET  
[02:15:36] THAT SET UP WITH YOU. AWESOME. MR.  
[02:15:39] FELLEMAN,  
[02:15:43] I JUST WANT TO EXPRESS MY THANKS. THIS  
[02:15:45] IS LIKE, PROBABLY ONE OF THOSE THINGS



[02:15:46] WHERE PEOPLE DON'T KNOW HOW COMPLICATED  
[02:15:49] IT IS UNTIL IT GOES WRONG AND THAT YOU  
[02:15:52] PUT IN ALL THIS THE LEVEL OF COMPLEXITY.  
[02:15:54] I'VE TOURED THIS ON SEVERAL OCCASIONS.  
[02:15:56] IT IS A REMARKABLE FEAT OF AN  
[02:15:58] ACCOMPLISHMENT. AND I JUST WANT TO LET  
[02:16:00] YOU KNOW THAT IT DOESN'T GO WITHOUT  
[02:16:02] ACKNOWLEDGMENT OF THE CHALLENGES YOU  
[02:16:03] FACE AND HOW MUCH IT IS APPRECIATED.  
[02:16:06] THE WORK THAT YOU'VE BEEN DOING FOR ALL  
[02:16:07] THESE YEARS AND THE FACT THAT IT'S SO  
[02:16:09] EXPENSIVE IS HARD TO IMAGINE FOR THE  
[02:16:11] GENERAL PUBLIC. BUT THE FACT THAT IT'S  
[02:16:13] WORKING AND TRYING TO DO IT WHILE WE'RE  
[02:16:16] OPERATING YOUR EFFORTS DON'T GO WITHOUT  
[02:16:20] ACKNOWLEDGMENT. SO THANK YOU,  
[02:16:24] COMMISSIONER. HOW'S IT GOING?  
[02:16:27] WELL, NOTHING RUINS A TRIP FASTER THAN  
[02:16:29] SHOWING UP AT BAGGAGE CLAIM, AND YOUR  
[02:16:31] BAG DOESN'T GREET YOU THERE. AND I JUST  
[02:16:34] WANT TO ACKNOWLEDGE THE WORK OF STAFF  
[02:16:37] WHO HAVE BEEN AT THIS FOR A REALLY LONG  
[02:16:39] TIME TO UNIFY THE SYSTEM BECAUSE OF THE  
[02:16:41] CARE AND THE ATTENTION THAT YOU PUT IN  
[02:16:44] MAXIMIZING THE CUSTOMER EXPERIENCE. AND  
[02:16:46] AS A NEW COMMISSIONER, YOU BROUGHT ME IN  
[02:16:47] RIGHT AWAY TO UNDERSTAND THE IMPORTANCE  
[02:16:50] OF UNIFYING THE BAGGAGE SYSTEM. AND SO  
[02:16:54] I JUST WANT TO COMMEND YOU FOR THIS BODY  
[02:16:56] OF WORK AND YOUR STEWARDSHIP OVER THIS  
[02:16:58] PROJECT OVER THE COURSE OF SO MUCH TIME,  
[02:17:01] I AM WONDERING, HOW MANY MILES TOTAL  
[02:17:06] DOES THIS CONVEYOR BELT REPRESENT?  
[02:17:10] CURRENTLY, I'LL BREAK IT DOWN INTO TWO  
[02:17:12] DIFFERENT ASPECTS. SO THE SCREENING  
[02:17:14] SYSTEM IS 10 MILES OF BRAND NEW CONVEYOR  
[02:17:18] WHEN WE'RE DONE. AND THEN WHEN YOU  
[02:17:21] ACTUALLY FLY IN AND PICK UP YOUR BAG ON  
[02:17:23] THAT CLAIM DEVICE, THERE'S ACTUALLY 2  
[02:17:24] MILES OF CONVEYOR THAT FEED THOSE  
[02:17:27] DIFFERENT DEVICES THAT YOU ACTUALLY PICK  
[02:17:29] UP YOUR BAG IN THE PUBLIC SIDE. SO WE  
[02:17:31] HAVE ROUGHLY 12 MILES OF CONVEYOR SYSTEM  
[02:17:33] THROUGH THE AIRPORT. OKAY. CALL THE  
[02:17:35] ROLL, TAKE YOU UP ON YOUR OFFER FOR A  
[02:17:37] TOUR, AS LONG AS I DON'T HAVE TO TOUR  
[02:17:38] THE WHOLE THING. NO.  
[02:17:41] WE'LL GIVE YOU ALL THE COMPLEX  
[02:17:45] PIECE DOWN IN THE BASEMENT, AND THEN WE  
[02:17:46] HAVE A BIG CONTROL ROOM THAT YOU CAN SEE  
[02:17:48] ON A BIG GRAPHIC THAT OUR MAINTENANCE  
[02:17:52] FOLKS OPERATE OUT OF THERE. AND SO I CAN  
[02:17:55] CONDENSE THAT DOWN FOR YOU. THANK YOU.  
[02:17:57] AND THEN AND THE OTHER THING THAT I  
[02:17:58] WANTED TO SAY WAS THANK YOU FOR THE  
[02:18:00] PRESENTATION. IN THE PAST, WE'VE ASKED  
[02:18:02] TO MAKE SURE THAT STAFF WAS REPRESENTING  
[02:18:04] THE MINORITY BUSINESS CONTRACTS, THE  
[02:18:07] PERCENTAGE OF THE WORK HOURS THAT WERE  
[02:18:10] GOING TO APPRENTICES, PEOPLE OF COLOR,  
[02:18:13] PEOPLE WHO IDENTIFY AS WOMEN. AND SO I  
[02:18:15] JUST WANT TO THANK YOU FOR PREEMPTING  
[02:18:18] OUR PRIORITIES AND PROVIDING THAT

[02:18:21] INFORMATION UPFRONT, AND I HAVE NO  
[02:18:23] FURTHER QUESTIONS. THANK YOU. AWESOME.  
[02:18:24] THANK YOU, COMMISSIONER HASEGAWA. I'M  
[02:18:26] JUST GOING TO PILE ON HERE AND THANK YOU  
[02:18:28] ALL FOR THE TERRIFIC WORK. AND I DID  
[02:18:31] WANT TO TAKE A SECOND TO POINT OUT I  
[02:18:34] FEEL LIKE THE PORT ALWAYS GETS CALLED  
[02:18:36] OUT WHENEVER WE GO OVER BUDGET ON ITEMS.  
[02:18:38] AND SO I THINK TO BE EQUITABLE, WE  
[02:18:40] SHOULD CALL OUT WHEN WE GO UNDER BUDGET  
[02:18:41] ON ITEMS. AND THE REALITY IS THAT PHASE  
[02:18:43] ONE WAS UNDER BUDGET. AND IF I'M READING  
[02:18:45] THIS COST PROJECTION RIGHT AND I'M GOING  
[02:18:48] TO KNOCK ON ROUTE RIGHT NOW, WE'RE GOING  
[02:18:49] TO BE ABOUT \$10 MILLION UNDER BUDGET ON  
[02:18:51] PHASE TWO AS WELL. AND I WANT TO  
[02:18:54] RECOGNIZE THAT HOW CHALLENGING THAT IS  
[02:18:56] GIVEN THE HIGH INFLATIONARY ENVIRONMENT  
[02:18:57] WE'RE IN RIGHT NOW WITH SUPPLY CHAIN  
[02:18:59] PROBLEMS. AND SO THAT IN ITSELF, I THINK  
[02:19:01] IS A TREMENDOUS FEAT FOR OUR TEAM, AND I  
[02:19:03] WANT TO COMMEND YOU ALL FOR THAT. AND  
[02:19:05] I'M GOING TO HOPE THAT FOR PHASE THREE,  
[02:19:07] WE CAN WEATHER THAT STORM AS EFFECTIVELY  
[02:19:09] AS WE HAVE IN PHASE ONE AND TWO. I DID  
[02:19:12] HAVE A QUESTION QUICKLY FOR YOU. ONE  
[02:19:14] THING THAT STOOD OUT IN YOUR  
[02:19:15] PRESENTATION TO ME ON PHASE TWO WAS THAT  
[02:19:17] THE CHANGE ORDER RATE WAS ACTUALLY 1%,  
[02:19:19] WHICH ACTUALLY SEEMS VERY LOW TO ME.  
[02:19:21] AND SO I GUESS THE QUESTION THAT I HAVE  
[02:19:23] IS HOW MUCH OF THE GCCM PROCUREMENT  
[02:19:25] MODEL DO YOU ATTRIBUTE THAT TO, OR WHAT  
[02:19:28] DO YOU THINK IS CONTRIBUTING TO SUCH A  
[02:19:31] LOW RATE OF CHANGE ORDERS COMPARED TO  
[02:19:32] MAYBE SOME OTHER COMPLICATED PROJECTS  
[02:19:34] WE'VE HAD? I'M GOING TO CONTRIBUTE THAT  
[02:19:38] TO OUR OVERALL PROJECT TEAM, INCLUDING  
[02:19:40] OUR DESIGN TEAM, OUR AIRLINE TECHNICAL  
[02:19:42] REPS, OUR CONSTRUCTION MANAGEMENT TEAM,  
[02:19:44] OUR MAINTENANCE TEAM, HOW WE KIND OF  
[02:19:47] PACKAGE THIS PHASE TOGETHER. WE ALSO  
[02:19:49] HAVE A VERY GOOD GENERAL CONTRACTOR,  
[02:19:51] COUNCIL PHELPS, THAT WORKS WITH US. SO  
[02:19:52] WE HAVE A VERY SOLID TEAM. WE'RE VERY  
[02:19:56] COLLABORATIVE WHEN WE FACE ISSUES AND  
[02:19:58] HOW DO WE DEAL WITH THEM, AND WE WORK  
[02:19:59] THROUGH SOLUTIONS. SO I THINK THAT'S  
[02:20:02] KIND OF HOW WE'VE APPROACHED DOING THE  
[02:20:04] OVERALL PROGRAM. SO I THINK WE JUST HAVE  
[02:20:06] A VERY GOOD, SHARP TEAM THAT IS WILLING  
[02:20:09] TO COLLABORATE AND GET IN THERE AND GET  
[02:20:11] THIS DONE AND FIND THE MOST EFFICIENT  
[02:20:13] WAY WHEN WE DO FACE CHALLENGES. GREAT.  
[02:20:16] I WAS HOPING. BUT TO BE CLEAR, PHASE TWO  
[02:20:19] IS A DESIGN BID BUILD PROJECT. IT IS NOT  
[02:20:23] GCP ON PUGET THREE WILL BE THE GCCM.  
[02:20:25] OKAY, GREAT. ACTUALLY, THAT WOULD BE  
[02:20:28] SERVED AS A GOOD COMPARISON. SO WE'LL  
[02:20:30] SEE HOW PHASE THREE GOES AGAIN,  
[02:20:31] KNOCKING ON WOOD HERE. GREAT. ANY OTHER  
[02:20:34] COMMENTS OR QUESTIONS? EXCELLENT.  
[02:20:37] SO THEN I WILL MOVE ON. CLARK, PLEASE

[02:20:39] READ THE NEXT ITEM INTO THE RECORD.  
[02:20:41] WE'LL THEN HEAR FROM EXECUTIVE DIRECTOR  
[02:20:43] METRUCK TO INTRODUCE ITEM.  
[02:20:47] THANK YOU. THIS IS AGENDA ITEM ELEVEN.  
[02:20:49] B, SUSTAINABLE CENTURY AND FLY QUIET  
[02:20:51] AWARDS COMMISSIONER,  
[02:20:56] IN HONOR OF EARTH DAY, THIS PRESENTATION  
[02:21:00] WILL ANNOUNCE THE RECIPIENTS OF THE  
[02:21:02] PORTFOLIO'S 2021 SUSTAINABLE CENTURY  
[02:21:05] AWARDS FOR AVIATION MARITIME DIVISIONS.  
[02:21:08] THESE AWARDS RECOGNIZE OUR CUSTOMERS,  
[02:21:10] TENANTS AND NONPROFITS AND PARTNERS  
[02:21:13] FOR OUTSTANDING ACCOMPLISHMENTS IN THE  
[02:21:15] AREAS AND THE ENVIRONMENT AND  
[02:21:16] SUSTAINABILITY. AWARD WINNERS SERVE AS  
[02:21:18] ROLE MODELS AND DEMONSTRATE EXCEPTIONAL  
[02:21:20] LEADERSHIP IN THEIR OPERATIONS OR  
[02:21:22] INVOLVEMENT WITH PORT MARITIME  
[02:21:23] FACILITIES IN SEATTLE TACOMA  
[02:21:25] INTERNATIONAL AIRPORT. THESE BUSINESSES  
[02:21:27] ARE KEY PARTNERS IN HELPING THE PORT  
[02:21:30] ACHIEVE OUR SUSTAINABLE GOALS SET FORTH  
[02:21:32] IN THE CENTURY AGENDA. THE PORT WILL  
[02:21:35] HOST OUR AWARDS LAUNCH IN ON MAY 26,  
[02:21:39] HONORING THE AWARDEES AND CELEBRATING  
[02:21:41] THEIR ACCOMPLISHMENTS. WE HAVE A NUMBER  
[02:21:43] OF PRESENTERS, AND I'LL FIRST TURN IT  
[02:21:45] OVER TO SANDRA KILROYCE, SENIOR  
[02:21:48] DIRECTOR, ENVIRONMENTAL SUSTAINABILITY  
[02:21:49] AND ENGINEERING, JANE DUEL, SENIOR  
[02:21:51] MANAGER, ENVIRONMENTAL PROGRAMS  
[02:21:53] STORMWATER UTILITY, JEREMY WEBB,  
[02:21:55] ENVIRONMENTAL PROGRAM MANAGER, AVIATION  
[02:21:58] ENVIRONMENTAL SUSTAINABILITY, AND THOMAS  
[02:22:01] FAGGERSTONE, AIRPORT NOISE PROGRAMS  
[02:22:03] COORDINATOR. SO WITH THAT, I'LL TURN  
[02:22:05] OVER TO SANDY.  
[02:22:11] THANK YOU, EXECUTIVE DIRECTOR. GOOD  
[02:22:14] AFTERNOON, COMMISSIONER. I HAVE TO SAY,  
[02:22:17] TO BEGIN, YOU HEARD TWO PRESENTATIONS  
[02:22:19] EARLIER THAT REALLY SHOW HOW THE PORT IS  
[02:22:22] DOING INNOVATIVE AND LEADING EDGE  
[02:22:25] ENVIRONMENTAL PROGRAMS. AND I WANT TO  
[02:22:28] EXTEND A THANK YOU FOR YOUR CONTINUED  
[02:22:30] SUPPORT AND LEADERSHIP IN MOVING US IN  
[02:22:33] THE RIGHT DIRECTION. SO IT IS WITH THAT  
[02:22:36] THAT I'M PLEASED TO CLOSE THE  
[02:22:39] COMMISSIONER MEETING WITH THE  
[02:22:40] ANNOUNCEMENT OF OUR PORT OF SEATTLE  
[02:22:42] SUSTAINABLE CENTURY AWARD WINNERS.  
[02:22:45] AWARDS ARE AN EFFECTIVE WAY TO RECOGNIZE  
[02:22:48] BUSINESSES AND ORGANIZATIONS WHO COMMIT  
[02:22:50] TO OUR VALUES AND THE DIRECTION WE WANT  
[02:22:52] TO GO. THE PORT OF SEATTLE HAS BEEN  
[02:22:55] HOSTING ENVIRONMENTAL AWARDS SINCE 2010,  
[02:22:58] AND LAST YEAR WE DID TAKE A PAUSE DUE TO  
[02:23:01] THE COVID PANDEMIC, BUT WE UTILIZE THAT  
[02:23:03] TIME TO ASSESS AND MAKE IMPROVEMENTS TO  
[02:23:06] THE AWARDS PROGRAM. SO THE NEW NAME IS  
[02:23:09] THE SUSTAINABLE CENTURY AWARDS, AND THAT  
[02:23:12] IS CHANGED TO REFLECT DEEPER ALIGNMENT  
[02:23:14] WITH THE PORT CENTURY AGENDA GOALS. WE  
[02:23:17] ALSO ADDED TWO NEW AWARD CATEGORIES,

[02:23:20] ONE FOCUSING ON EQUITY, DIVERSITY AND  
[02:23:23] INCLUSION, AND THE OTHER ONE FOCUSING  
[02:23:26] ON SUPPORT FOR AN EQUITABLE RECOVERY  
[02:23:28] FROM THE PANDEMIC. IN ADDITION, WE ADDED  
[02:23:32] AVIATION AWARDS TO HIGHLIGHT AIRLINES  
[02:23:35] EFFORTS TO REDUCE EMISSIONS USING  
[02:23:36] AIRPORT GROUND POWER SYSTEMS AND MORE  
[02:23:39] FUEL EFFICIENT AIRCRAFT. AND SO I'M  
[02:23:42] REALLY PLEASED THAT THE IMPROVEMENTS TO  
[02:23:43] OUR PROGRAM IN THE LAST COUPLE OF YEARS  
[02:23:45] AND OUR ABILITY TO ADAPT THE AWARDS BOTH  
[02:23:48] TO THE CRITICAL CURRENT EVENTS AND THE  
[02:23:50] EVOLUTION OF OUR ENVIRONMENTAL PROGRAM  
[02:23:52] OVER TIME. SO IN ADDITION TO THE ANNUAL  
[02:23:56] SUSTAINABLE CENTURY AWARDS, WE MANAGE  
[02:23:58] OUR ANNUAL FLY QUIET AWARDS PROGRAM,  
[02:24:00] AND THEN THROUGH THIS PROGRAM, THE PORT  
[02:24:03] RECOGNIZES AIRLINES FOR THEIR NOISE  
[02:24:05] REDUCTION EFFORTS AT THE AIRPORT. THIS  
[02:24:08] FLY QUIET AWARDS WAS DEVELOPED BACK IN  
[02:24:11] 2005 JOINTLY STAFF AND CITIZEN  
[02:24:15] ADVISORY COMMITTEE, AND IT'S BEEN VERY  
[02:24:16] SUCCESSFUL IN INCREASING AIRLINE AND  
[02:24:19] PILOT AWARENESS OF AIRCRAFT NOISE  
[02:24:21] IMPACTS TO OUR LOCAL COMMUNITIES.  
[02:24:24] SO RECOGNITION PROGRAMS LIKE THESE ARE  
[02:24:27] AN IMPORTANT TOOL THAT WE USE TO  
[02:24:29] RECOGNIZE BOTH LARGE AND SMALL  
[02:24:32] BUSINESSES. AND I JUST REALIZED THAT THE  
[02:24:34] PRESENTATION WASN'T ENOUGH,  
[02:24:38] BUT THAT'S FINE LARGE AND SMALL  
[02:24:42] BUSINESSES FOR THEIR ENVIRONMENTAL  
[02:24:43] LEADERSHIP AND DEMONSTRATE HOW  
[02:24:45] ORGANIZATIONS CAN INTEGRATE  
[02:24:47] SUSTAINABILITY INTO EVERYDAY BUSINESS  
[02:24:49] AND OPERATIONS. SO NOW I WILL WAIT AT  
[02:24:52] THE NEXT SLIDE.  
[02:25:00] THERE WE GO. SO WITHOUT FURTHER DELAY,  
[02:25:03] OUR SUSTAINABILITY CENTURY AWARD WINNERS  
[02:25:06] FOR 2022 ARE FISHERMEN'S  
[02:25:09] FINEST SSA MARINE WHOOSH  
[02:25:14] INNOVATIONS, BELLAIRE CHARTERS AND  
[02:25:17] AIRPORTERS SHUTTLE, DELTA AIRLINES AND  
[02:25:21] SOUTHWEST AIRLINES. AND I WANT TO  
[02:25:23] CONGRATULATE EACH OF THESE ORGANIZATIONS  
[02:25:25] FOR THEIR EFFORTS TO PROTECT OUR  
[02:25:27] REGION'S NATURAL ENVIRONMENT AS WELL AS  
[02:25:29] MAINTAIN HEALTHY COMMUNITIES.  
[02:25:33] AS THE EXECUTIVE DIRECTOR SAID, WE'RE  
[02:25:35] GOING TO PROVIDE A LITTLE MORE DETAIL ON  
[02:25:38] WHAT THESE BUSINESSES HAVE DONE, AND  
[02:25:40] WE'RE GOING TO START WITH THE MARITIME  
[02:25:42] BUSINESSES. AND I WILL PASS IT TO JANE  
[02:25:45] DUEL, OUR PROGRAM MANAGER FOR THE  
[02:25:48] MARITIME STORMWATER UTILITY NEXT  
[02:25:52] SLIDE.  
[02:25:58] GOOD AFTERNOON. I HAVE TO USE MY PHONE  
[02:26:01] FOR SALE. GOOD AFTERNOON, COMMISSIONER  
[02:26:04] AND EXECUTIVE DIRECTOR METRUCK FOR THE  
[02:26:07] MARITIME SUSTAINABLE CENTURY AWARDS. WE  
[02:26:09] HAVE THREE RECOGNITION TO SHARE TODAY  
[02:26:13] OFFICIAL SCIENCE WITH AWARD FOR  
[02:26:15] ENVIRONMENTAL INNOVATION. THEY SHOWED

[02:26:17] AMBITIOUS AND COMMITTED LEADERSHIP IN  
[02:26:20] ENERGY CONSERVATION AND SUSTAINABILITY  
[02:26:22] FOR FISHING SLEEP. THIS WAS INSPIRED BY  
[02:26:26] THEIR FIRSTHAND OBSERVATION OF THE  
[02:26:28] CONDITIONS IN THE BEARING SEA AND  
[02:26:30] CHANGES IN SEA ICE. THEIR 240 FOOT  
[02:26:34] FISHING TRAWLER, AMERICA'S FINEST,  
[02:26:35] WHICH IS THE PICTURE UP ON THE SLIDE,  
[02:26:38] WAS COMMISSIONED IN 2019 AND BUILT IN  
[02:26:40] PORT ANGELES, WASHINGTON. THE VESSEL  
[02:26:44] REDUCES FUEL CONSUMPTION BY 66% AND THIS  
[02:26:47] REPRESENTS THE VESSEL AND ATTRIBUTABLE  
[02:26:51] PIECES REPRESENT THE LOWEST CARBON  
[02:26:53] FOOTPRINT OF THE BERING SEA TALL FLEET  
[02:26:57] IN AVIATION. FISHERMAN'S FINEST WAS THE  
[02:27:00] FIRST COMMERCIAL FISHING FLEET TO  
[02:27:01] ACHIEVE GREEN MARINE CERTIFICATION,  
[02:27:04] WHICH IS A RIGOROUS THIRD PARTY  
[02:27:06] ENVIRONMENTAL SUSTAINABILITY  
[02:27:07] CERTIFICATION. AND ON TOP OF THAT,  
[02:27:10] THEY WERE THE FIRST BUSINESS TO PURCHASE  
[02:27:12] CARBON CREDITS FROM KING COUNTY'S FOREST  
[02:27:15] CARBON PROGRAM, A PROGRAM THAT HELPS TO  
[02:27:17] PROTECT AND SUSTAIN OUR URBAN FOREST.  
[02:27:20] PLEASE. NEXT SLIDE.  
[02:27:29] THE NEXT AWARD WENT TO SSA MARINE IT'S  
[02:27:34] FOR EQUITABLE COVID PANDEMIC RECOVERY.  
[02:27:36] THIS WAS A NEW AWARD THAT WE IDENTIFIED  
[02:27:39] TO RECOGNIZE THE CHALLENGES OF THE KOBE  
[02:27:41] PANDEMIC. THIS AWARD TO  
[02:27:45] SSA MARINE CARE FOR THEIR EFFORT TO  
[02:27:47] BALANCE HEALTH AND ECONOMIC CHALLENGES  
[02:27:49] DURING THIS EPIDEMIC. AND THE  
[02:27:51] RECOGNITION WE'RE GIVING HAS TO DO WITH  
[02:27:53] TWO OF THE PROGRAMS THEY DID THAT  
[02:27:54] INVOLVED DONATIONS. THE FIRST DISTRICT  
[02:27:58] OF TEAMING WITH COLUMBIA HOSPITALITY AND  
[02:28:00] FOOD LIFELINE, A LARGE REGIONAL FOOD  
[02:28:03] BANK. THEY DONATED WAREHOUSE SPACE AND  
[02:28:06] EQUIPMENT SUCH AS FORKLIFT TO INCREASE  
[02:28:08] FOOD BANK CAPACITY. THIS INCREASED THE  
[02:28:11] CAPACITY BY 41% OR AN ADDITIONAL £20  
[02:28:14] MILLION OF FOOD DISTRIBUTOR OVER A ONE  
[02:28:16] YEAR PERIOD. THE SECOND DONATION  
[02:28:20] AND COLLABORATION THAT DID HAD TO DO  
[02:28:22] WITH A VACCINE CLINIC. SEATTLE VISITING  
[02:28:25] NURSES. AVIATION HAD  
[02:28:29] SSA VOLUNTEERS COME AND STOP A NEWLY  
[02:28:31] OPENED VACCINE CLINIC FOR ONE WEEK IN  
[02:28:34] NORTH SEATTLE. THIS EFFORT SUPPORTED  
[02:28:36] 2700 INDIVIDUALS GETTING VACCINATED.  
[02:28:40] NEXT SLIDE, PLEASE.  
[02:28:45] AND THE THIRD IS HONORABLE MENTION. WE  
[02:28:48] WANTED TO RECOGNIZE BUSH INNOVATIONS FOR  
[02:28:51] ENVIRONMENTAL INNOVATION. THEY INVENTED  
[02:28:55] THE PASSAGE PORTAL, WHICH SUPPORTS FAME  
[02:28:57] AND PASSAGE WHERE IMPEDIMENTS SUCH AS  
[02:28:59] LANDSLIDES HAVE CUT OFF MIGRATORY PATHS.  
[02:29:02] THE TECHNOLOGY ALLOWS PASSAGE AROUND  
[02:29:04] BLOCKAGES WITHOUT THE NEED FOR TRAPPING,  
[02:29:07] HUMAN HANDLING AND HELICOPTER TRANSPORT  
[02:29:10] OF SALMON, ALL OF WHICH CONTRIBUTED TO  
[02:29:12] FISH MORTALITY AND INCREASED CARBON

[02:29:15] FOOTPRINT. THEY APPLIED THIS TECHNOLOGY  
[02:29:17] TO ADDRESS A MAJOR LANDSLIDE ALONG THE  
[02:29:19] FRASER RIVER IN BC, CANADA'S LARGEST  
[02:29:22] SALMON WATERSHED, AND THEY COUNTED 1250  
[02:29:25] MATURE AND JUVENILE SALMON PASSING  
[02:29:28] THROUGH THIS IN ONE SEASON. THIS TYPE OF  
[02:29:31] INNOVATION IS IMPORTANT TO THE SALE OF  
[02:29:33] ECOSYSTEM, OUR FISHERIES AND CRITICAL  
[02:29:36] FOOD SUPPLY OF OUR SOUTHERN RESIDENT  
[02:29:39] KILOWATTS. I'D LIKE TO NOW PASS IT  
[02:29:43] TO JEREMY WEBB.  
[02:29:47] GOOD AFTERNOON. COMMISSIONER IS AN  
[02:29:48] EXECUTIVE DIRECTOR METRUCK. JEREMY WEBB,  
[02:29:51] AVIATION ENVIRONMENTAL AND  
[02:29:52] SUSTAINABILITY. GLAD TO BE HERE ONCE  
[02:29:55] AGAIN, GLAD TO BE BACK IN FRONT OF YOU.  
[02:29:56] PRESENTING THE AWARD WINNERS FOR THE  
[02:29:58] SUSTAINABLE SENSE FREE AWARDS. I'LL BE  
[02:30:00] PRESENTING THOSE FOR THE AVIATION SIDE.  
[02:30:03] WE HAVE ONE IN OUR NOMINATIONS BASED  
[02:30:05] CATEGORY AND TWO IN OUR NEW AIRLINES  
[02:30:07] ADMISSIONS FOCUS OPERATIONAL DATABASE  
[02:30:10] CATEGORIES. SO TO BEGIN WITH, WE'LL  
[02:30:12] START WITH THE INITIAL WINNER, BELAIR  
[02:30:14] AIRPORTER AND SHUTTLE. THEY ARE BEING  
[02:30:16] RECOGNIZED IN THE ENVIRONMENTAL  
[02:30:18] INNOVATION CATEGORY. THIS IS A FANTASTIC  
[02:30:20] RECOGNITION, NOT JUST FOR WHAT THEY  
[02:30:22] ACCOMPLISHED DURING THE ACTIVITY PERIOD  
[02:30:24] OF 2000 AND 22,021, BUT FOR THE FACT  
[02:30:27] THAT THEY'VE BEEN SUPPORTING OUR RAPTOR  
[02:30:29] STRIKE AVOIDANCE PROGRAM FOR THE LAST  
[02:30:30] DECADE. THEIR INNOVATIVE PARTNERSHIPS  
[02:30:33] HELP US VOLUNTARILY TRANSPORT 800  
[02:30:35] RAFTERS CAPTURED HERE AT SEATAC AIRPORT  
[02:30:38] OVER THE LAST DECADE USING THEIR OWN  
[02:30:40] AIRPORTER SHUTTLES. OVER 16 SPECIES WERE  
[02:30:43] RELOCATED, TAGGED, AND RELEASED BACK  
[02:30:44] INTO THE WILD IN NORTHWEST WASHINGTON.  
[02:30:47] AND THEY USED THEIR OWN BACKHAUL TRIPS,  
[02:30:49] PREVENTING 119,000 MILES OF PORT TRAVEL,  
[02:30:52] SAVING 3000 HOURS IN LABOR, \$24,000 IN  
[02:30:56] FUEL, AND AVOIDING 70 METRIC TONS OF  
[02:30:58] CARBON EMISSIONS. SO AGAIN, JUST A  
[02:31:00] FANTASTIC OVERALL SUPPORT FOR THINGS  
[02:31:02] THAT PROTECT WILDLIFE, ENSURE SAFETY,  
[02:31:04] AND PROVIDE BENEFITS FROM ALL ASPECTS.  
[02:31:07] NEXT SLIDE, PLEASE.  
[02:31:25] THANK YOU. SO THIS IS THE FIRST OF THE  
[02:31:28] TWO NEW AIRLINE FOCUSED AWARDS BASED ON  
[02:31:32] OPERATIONAL DATA RATHER THAN OUR  
[02:31:34] NOMINATIONS. THIS ONE GOES TO SOUTHWEST  
[02:31:37] AIRLINES FOR THE GREATEST USE OF AIRPORT  
[02:31:39] GROUND POWER SYSTEMS. SOUTHWEST IS BEING  
[02:31:41] RECOGNIZED FOR A COMBINATION OF THE  
[02:31:43] HIGHEST USE OF EMISSION REDUCING GROUND  
[02:31:45] SYSTEMS, INCLUDING 80 90% OF ALL  
[02:31:47] OPERATIONS CONNECTING TO THOSE SYSTEMS  
[02:31:49] AND THE LONGEST CONNECTIVITY WHILE  
[02:31:52] THEY'RE AT THE GATE. THIS INCLUDES 80%  
[02:31:53] OF CONNECTION FROM TURN TIME PARKING AT  
[02:31:56] THE GATE TO WHEN THEY ACTUALLY LEAVE.  
[02:31:58] THIS IS THE FIRST TIME THAT WE'RE



[02:32:01] RECOGNIZING THIS ACKNOWLEDGEMENT. AND  
[02:32:03] ESSENTIALLY, THIS IS A GATEWAY TOWARDS A  
[02:32:04] BROADER VISION WHERE WE WILL BE ABLE TO  
[02:32:06] ACKNOWLEDGE AIRLINE EMISSION REDUCTION  
[02:32:09] EFFORTS ON THE GROUND ON A RANGE OF  
[02:32:10] SCALE, INCLUDING NOT JUST CONNECTING TO  
[02:32:13] GROUND POWER, BUT ALSO EVENTUALLY  
[02:32:16] CONNECTING AND USING OUR PRECONDITIONED  
[02:32:18] AIR SYSTEMS AND THEN EVENTUALLY BEING  
[02:32:20] ABLE TO TURN OFF AUXILIARY POWER UNITS,  
[02:32:22] ULTIMATELY PREVENTING THEM FROM NEEDING  
[02:32:24] TO IDLE AT THE GATE. SO WE'RE SUPER  
[02:32:26] PLEASED WITH THIS. CONGRATULATIONS TO  
[02:32:28] SOUTHWEST AIRLINES. NEXT SLIDE, PLEASE.  
[02:32:34] FANTASTIC. AND ROUNDING OUT OUR FINAL  
[02:32:37] AVIATION AWARD IS A SUSTAINABLE CENTURY  
[02:32:40] AWARD TO DELTA AIRLINES FOR THE HIGHEST  
[02:32:42] PERCENTAGE USE OF FUEL EFFICIENT  
[02:32:43] AIRCRAFT. DELTA OPERATES ROUGHLY 16%  
[02:32:47] OF THEIR OPERATIONS. HERE ARE HIGHLY  
[02:32:49] EFFICIENT AIRCRAFT, INCLUDING AIRBUS A  
[02:32:51] 220S, A 330, NEOS, AND A 350S.  
[02:32:54] THESE ARE ALL VERY MODERN FLEETS THAT  
[02:32:56] ARE HIGHLY EFFICIENT AND WE'RE PLEASED  
[02:32:59] TO SEE THEM USE THOSE OPERATIONS  
[02:33:00] SPECIFICALLY HERE AT SEATAC. THIS ALSO  
[02:33:03] COMPARES VERY FAVORABLY TO OTHER HIGH  
[02:33:05] OPERATING CARRIERS WHO ACHIEVE CLOSER TO  
[02:33:06] AROUND 7%. SO AGAIN, CONGRATULATIONS TO  
[02:33:10] DELTA AIRLINES. AND WITH THAT, I WILL  
[02:33:12] TRANSITION OVER FROM THE SUSTAINABLE  
[02:33:14] CENTURY AWARDS TO MY PARTNER TOM  
[02:33:16] FAGGERSTROM IN OUR NOISE ABATEMENT  
[02:33:18] OFFICE TO INTRODUCE THE FLY QUIET  
[02:33:20] AWARDS.  
[02:33:24] OKAY, THANKS, JEREMY. AND I WILL SAY  
[02:33:27] FUEL EFFICIENT AIRCRAFT ARE ALSO QUIET  
[02:33:29] AIRCRAFT. SO THAT'S ALL TO THE GOOD  
[02:33:30] THERE. SINCE 2005, THE FLY QUIET PROGRAM  
[02:33:34] HAS PROCEEDED WITH THE GOAL OF  
[02:33:36] INCREASING AIRLINE AND PILOT AWARENESS  
[02:33:39] OF THE IMPACTS OF NOISE ON OUR  
[02:33:40] SURROUNDING COMMUNITIES AND INCREASING  
[02:33:43] GENERAL AWARENESS OF THE PORT PORTS  
[02:33:45] EFFORTS AT NOISE MITIGATION. ALL OF OUR  
[02:33:47] PROGRAMS INCREASING AWARENESS.  
[02:33:50] AT THE CENTER OF FLY QUIET ARE THE FOUR  
[02:33:53] SCORING CRITERIA THAT WE USE TO JUDGE  
[02:33:56] THE AIRLINES. THE FOUR WAYS THAT THE  
[02:33:57] AIRLINES ARE JUDGED AND ASSESSED FOR  
[02:33:59] THEIR NOISE IMPACTS QUICKLY. THOSE FOUR  
[02:34:02] CRITERIA ARE THE NOISE LEVELS OF THEIR  
[02:34:04] ACTUAL TAKE OFFS AND LANDINGS USING OUR  
[02:34:07] NOISE MONITORING SYSTEM, ADHERENCE TO  
[02:34:10] SCA'S NOISE ABATEMENT FLIGHT PROCEDURES,  
[02:34:13] USING OUR FLIGHT TRACKING SYSTEM,  
[02:34:14] BASICALLY ENSURING THE AIRCRAFT ARE  
[02:34:16] FLYING WHERE THEY'RE SUPPOSED TO FLY IN  
[02:34:17] THE SKY, NOT MAKING EARLY TURNS, THAT  
[02:34:20] SORT OF THING, AND GETTING A COMPLIANCE  
[02:34:23] RATE FOR CARRIERS ALSO. THIRDLY, AN  
[02:34:26] ADHERENCE TO SK, VERY STRICT NIGHTTIME  
[02:34:30] MAINTENANCE RUN UP REGULATIONS,

[02:34:33] THOSE MAINTENANCE ACTIVITIES THAT HAPPEN  
[02:34:36] WHEN AN AIRCRAFT ENGINE NEEDS TO BE RUN  
[02:34:38] UP. AND WE HAVE VERY STRICT NIGHT TIME  
[02:34:40] RULES ON THAT. SO ADHERENCE TO THOSE  
[02:34:41] RULES AND LIMITING NOISE EXCEEDANCES  
[02:34:44] DURING OUR LATE NIGHT HOURS. AND THIS  
[02:34:46] WAS A CATEGORY THAT WAS ADDED LAST YEAR  
[02:34:48] IN CONJUNCTION WITH OUR LATE NIGHT NOISE  
[02:34:50] LIMITATION PROGRAM. WE MONITOR AIRCRAFT  
[02:34:53] NOISE SPECIFICALLY BETWEEN THE HOURS OF  
[02:34:56] MIDNIGHT AND 05:00, A.M. SO LIMITING  
[02:34:58] THOSE EXCEEDANCES DURING THOSE SENSITIVE  
[02:35:00] LATE NIGHT HOURS IS THE FOURTH CRITERIA.  
[02:35:03] AND TWO OF THE THREE AWARD WINNING  
[02:35:05] AIRLINES GO TO FERRIES THAT EXCEEDED  
[02:35:09] THESE CRITERIA. AND IN THE INTEREST OF  
[02:35:12] MAXIMUM SCREEN TIME, YOU CAN SEE THE  
[02:35:14] WINNERS THERE UP ON THE SCREEN. NEXT  
[02:35:17] SLIDE, PLEASE.  
[02:35:21] OUR FIRST WINNING AIRLINE AND THIS AGAIN  
[02:35:24] JUDGED BY THOSE CRITERIA IS SPIRIT  
[02:35:27] AIRLINES. AND THEY'RE AN AIRLINE THAT  
[02:35:30] DOES WELL IN THIS COMPETITION ANNUALLY.  
[02:35:34] THEY ALWAYS SCORE QUITE HIGH. THEY HAVE  
[02:35:37] VERY LOW NOISE LEVELS OF THEIR TAKEOFFS  
[02:35:38] AND LANDINGS. THEY FLY THE NOISE  
[02:35:40] ABATEMENT PROCEDURES, PARTICULARLY WITH  
[02:35:42] GREAT ACCURACY. AND THEY FLY  
[02:35:46] THE VERY QUIET A 320 NEO, WHICH IS THE  
[02:35:49] LATEST QUIETEST, MOST FUEL EFFICIENT  
[02:35:51] VERSION OF THE A 320 FAMILY OF AIRCRAFT.  
[02:35:55] VERY QUIET. AND THEY HAVE VERY LITTLE TO  
[02:35:58] NO ACTIVITY DURING LATE NIGHT HOURS AND  
[02:36:00] HAVE NO NOISE SEASON DURING THOSE HOURS.  
[02:36:03] SPIRIT IS ALWAYS A WONDERFUL PARTNER FOR  
[02:36:06] US HERE AT THE PORT. SO CONGRATULATIONS  
[02:36:08] TO SPIRIT AIRLINES. NEXT SLIDE, PLEASE.  
[02:36:13] OUR NEXT WINNING AIRLINE IS ALSO A  
[02:36:15] FAMILIAR NAME THROUGH THE YEARS IS  
[02:36:18] FRONTIER AIRLINES. THEY ALSO FLY THE  
[02:36:21] A 320 NEO AIRCRAFT. THESE TWO AIRLINES  
[02:36:24] ARE ACTUALLY QUITE SIMILAR IN HOW THEY  
[02:36:27] OPERATE. THEY HAVE REMARKABLY LOW  
[02:36:30] TAKE OFF NOISE, I SHOULD SAY, WHEN  
[02:36:32] COMPARED TO THEIR FELLOW DOMESTIC  
[02:36:36] CARRIERS, FLYING SIMILAR SIZED AIRCRAFT,  
[02:36:39] VERY LOW TAKEOFF NOISE. THEY ALWAYS DO  
[02:36:42] QUITE WELL IN THIS COMPETITION AND ALSO  
[02:36:45] SIMILAR TO SPIRIT, VERY LITTLE ACTIVITY  
[02:36:47] DURING OUR LATE NIGHT HOURS AND NO NOISE  
[02:36:49] EXCEEDS IS THERE. SO FRONTIER,  
[02:36:52] CONGRATULATIONS TO THEM. GREAT PARTNERS  
[02:36:54] WITH US. NEXT SLIDE.  
[02:36:58] OUR THIRD AWARD EVERY YEAR GOES TO A  
[02:37:02] CARRIER THAT MADE A CHANGE THAT LESSENE  
[02:37:03] THEIR NOISE SIGNIFICANTLY OVER THE  
[02:37:06] PREVIOUS YEAR. THIS IS ACTUALLY THE  
[02:37:08] SECOND YEAR THAT WE'VE DONE THIS. WE  
[02:37:09] STARTED THIS LAST YEAR AND  
[02:37:13] WE HAVE HAD THIS THE SECOND YEAR THIS  
[02:37:16] AWARDS BEEN INCLUDED, PARDON ME, IN  
[02:37:18] FLIGHT WIDE PROGRAM. AND IT GOES TO EVA  
[02:37:21] AIRWAYS. AS YOU CAN SEE, FOR MANY YEARS,

[02:37:23] EVA AIRWAYS HAS OPERATED A NIGHTLY  
[02:37:26] DEPARTURE FROM SVA TO TAIPEI.  
[02:37:31] SHORTLY AFTER BEING CONTACTED BY SVA  
[02:37:34] STAFF IN RELATION TO OUR LATE NIGHT  
[02:37:36] NOISE AVIATION PROGRAM ABOUT THEIR NOISE  
[02:37:39] LEVELS. AND THAT'S AN ASPECT  
[02:37:42] OF THAT PROGRAM. THE FERRIES THAT HAVE  
[02:37:45] THE LOUDEST OPERATIONS ARE CONTACTED BY  
[02:37:47] PORT STAFF AND THEN IDEAS ARE EXCHANGED.  
[02:37:51] EVA STAFF SHOWED A GREAT DESIRE TO  
[02:37:53] LESSEN THEIR NOISE IMPACT AND BE GOOD  
[02:37:55] NEIGHBORS. THEY'RE VERY PROUD OF THEIR  
[02:37:57] SERVICE, THEIR LONGTIME SERVICE HERE.  
[02:37:59] THEIR STAFF WAS VERY GENEROUS AND OPEN  
[02:38:01] TO WHATEVER CHANGE THEY CAN MAKE. AND AS  
[02:38:04] A RESULT OF THIS GREAT DIALOGUE, EVA  
[02:38:06] DECIDED TO MAKE THE CHANGE TO THE MUCH  
[02:38:08] QUIETER BOEING 787 IN EARLY 2021.  
[02:38:14] AND THIS SIGNIFICANTLY LESSENS THEIR  
[02:38:16] NOISE EVERY NIGHT HERE AT SEATAC AIRPORT  
[02:38:19] FROM THEIR DEPARTURES. SO AS  
[02:38:23] NOISE STAFF, WE REALLY COULDN'T ASK FOR  
[02:38:27] ANY BETTER ENGAGEMENT AND RESPONSE FROM  
[02:38:28] A CARRIER REGARDING NOISE THAN EBAY  
[02:38:30] ALWAYS SO VERY DESERVING. AND  
[02:38:33] CONGRATULATIONS TO THEM.  
[02:38:36] AND I BELIEVE I'LL BE TURNING IT BACK  
[02:38:38] OVER TO JEREMY WITH NEXT STEPS.  
[02:38:42] SURE. SO THANK YOU VERY MUCH. ALL  
[02:38:45] PRESENTERS, THANKS AGAIN FOR THE  
[02:38:46] OPPORTUNITY TO ANNOUNCE ALL THE WINNERS  
[02:38:48] TODAY. AND JUST A FINAL PLUG THAT WE  
[02:38:51] WILL BE BACK HERE IN ONE MONTH, MAY 26,  
[02:38:53] TO HAVE OUR AWARDS LUNCH IN. WE TOOK A  
[02:38:55] PAUSE LAST YEAR. WE'RE EXCITED TO COME  
[02:38:57] BACK. WE'RE HOPING THAT COMMISSIONER CAN  
[02:38:59] ATTEND, LEADERSHIP CAN ATTEND AND  
[02:39:01] CELEBRATE WITH US AS WE HAND OUT THE  
[02:39:03] AWARDS TO THE WINNERS AND ENJOY SOME  
[02:39:05] TIME TOGETHER NOW THAT WE FINALLY CAN.  
[02:39:07] SO THANK YOU VERY MUCH.  
[02:39:11] EXCELLENT. WELL, FIRST, THANKS,  
[02:39:14] SANDY, JANE, JEREMY AND THOMAS FOR BEING  
[02:39:16] HERE AND PRESENTING TODAY. I'LL GO AHEAD  
[02:39:19] AND OPEN UP COMMENTS AND QUESTIONS FROM  
[02:39:20] COMMISSIONERS AT THIS TIME. PLEASE  
[02:39:22] INDICATE IF YOU WOULD LIKE TO BE  
[02:39:24] RECOGNIZED TO SPEAK. I HAVE PLENTY TO  
[02:39:27] SAY.  
[02:39:30] COMMISSIONER FELLEMAN, GO AHEAD.  
[02:39:36] NO, I'M JUST KIDDING. SO THERE'S A  
[02:39:39] COUPLE OF THINGS HERE THAT I THINK  
[02:39:40] REALLY EXCITING. ONE IS AND I KEEP ON  
[02:39:42] BRINGING THIS UP IS THAT I DON'T KNOW  
[02:39:44] HOW MUCH SPIRIT AIRLINES AND FRONTIERS  
[02:39:47] HAVE BEEN THE BRUNT OF SO MANY JOKES ON  
[02:39:50] TELEVISION ABOUT LOW PUGET AIRLINES.  
[02:39:52] AND IN FACT, THEY DO THIS CONSISTENTLY  
[02:39:55] BY FLYING THE AIRCRAFT THAT THEY FLY.  
[02:39:59] THIS IS ONE OF THE REASONS I JUST KEEP  
[02:40:01] ON THINKING THAT WE SHOULD REALLY BE  
[02:40:04] GIVING THEM PRESS, GIVING THEM THE  
[02:40:06] ATTENTION, ESPECIALLY FOR THOSE GUYS

[02:40:08] THAT ARE GETTING BEATEN UP. I JUST  
[02:40:12] THINK MOST PEOPLE WOULDN'T KNOW THAT THE  
[02:40:14] COMMUNITIES AROUND THE AIRPORT WHO ARE  
[02:40:16] MOST SENSITIVE PROBABLY DON'T KNOW THAT.  
[02:40:18] AND SO AT LEAST MAKING SURE THAT AT  
[02:40:20] LEAST THE NEIGHBORHOOD KNOWS, I THINK IS  
[02:40:24] REALLY ONE OF THE GREAT BENEFITS OF  
[02:40:25] HAVING THIS RECOGNITION PROGRAM,  
[02:40:29] AS YOU MENTIONED, THE GROUND SUPPORT  
[02:40:31] EQUIPMENT USE AND THE FACT THAT WE'RE  
[02:40:33] GOING TO GET TO THE ABILITY TO LOOK AT  
[02:40:35] PRECONDITIONED AIR, THAT'S REALLY  
[02:40:37] EXCITING. AND TO THEN BE ABLE TO LOOK AT  
[02:40:40] BREAKING THEM OUT. HOW MUCH FOLKS WHO DO  
[02:40:42] THE ELECTRICITY VERSUS THE  
[02:40:45] PRECONDITIONED AIR. AND I DON'T KNOW. I  
[02:40:47] KNOW WE'VE BEEN WORKING ON THAT. AND HOW  
[02:40:49] FAR AWAY ARE WE FROM BEING ABLE TO  
[02:40:50] DETERMINE WHETHER PEOPLE ARE BREATHING  
[02:40:54] FROM THE MAIN SOURCE OF AIR RATHER THAN  
[02:40:56] FROM THE ADU'S. DO WE HAVE A SENSE OF  
[02:40:59] WHEN WE WOULD HOPE TO HAVE THOSE KINDS  
[02:41:00] OF DATA?  
[02:41:04] I'LL ANSWER FIRST AND THEN IF JEREMY HAS  
[02:41:06] MORE. SO IT IS SOMETHING WE'RE WORKING  
[02:41:09] ON NOW. WE'VE BEEN WORKING CLOSELY WITH  
[02:41:12] COMMISSIONERS, WITH THE AIRLINES ON  
[02:41:15] ASSESSING KIND OF WHAT'S WORKING AND  
[02:41:17] WHAT'S NOT WORKING IN THE SYSTEM, WHY  
[02:41:19] PILOTS SOMETIMES DON'T CONNECT OR ANY  
[02:41:23] PROBLEMS WITH THE CONNECTION. SO THAT'S  
[02:41:24] GOING TO CONTINUE THROUGH THIS YEAR. SO  
[02:41:27] I'M EXPECTING THAT LIKELY NEXT YEAR  
[02:41:30] WE'LL HAVE BETTER CONNECTION AND  
[02:41:33] BETTER INFORMATION. I THINK ONE OF THE  
[02:41:35] THINGS THAT'S EXCITING ABOUT WHERE WE'RE  
[02:41:38] GOING WITH THE AIRPORT AWARDS IS WE DO  
[02:41:41] HAVE QUANTIFIABLE INFORMATION, AND IT  
[02:41:44] REALLY ALLOWS US TO BE VERY OBJECTIVE  
[02:41:49] IN ANNOUNCING THESE AWARDS BECAUSE IT'S  
[02:41:51] TRULY BASED ON THE DATA AND THE  
[02:41:54] PERFORMANCE THAT THE AIRLINES ARE DOING  
[02:41:58] IN THE PORT. I SEE A HAND UP IN THE ZOO  
[02:42:01] TEAMS. IS THAT IN RESPONSE TO  
[02:42:02] COMMISSIONER FELLEMAN'S QUESTION? YES, I  
[02:42:05] BELIEVE THAT WILL BE STEPHANIE MINE,  
[02:42:08] OUR CLIMATE PROGRAM MANAGER HERE AT THE  
[02:42:10] PORT, AND SHE CAN PROVIDE SOME VERY  
[02:42:11] SPECIFIC DETAILS TO SUPPLEMENT WHAT  
[02:42:14] SANDY JUST PROVIDED IN TERMS OF  
[02:42:15] REGARDING WHEN PC AIR AND POTENTIAL APU  
[02:42:17] REDUCTIONS WILL COME ONLINE. SO,  
[02:42:19] STEPHANIE, IF YOU WOULD.  
[02:42:23] SURE. THANK YOU. THIS IS STEPHANIE MINE,  
[02:42:26] CLIMATE PROGRAM MANAGER AT SEATTLE  
[02:42:28] TACOMA INTERNATIONAL AIRPORT. AND JUST  
[02:42:30] TO QUICKLY RESPOND TO THAT, I THINK IT'S  
[02:42:32] BEEN REALLY EXCITING. IN THIS PAST YEAR.  
[02:42:35] WE WERE ABLE TO USE THE SURFACE AREA  
[02:42:38] MANAGEMENT SYSTEM, VISUAL CAMERA  
[02:42:40] DETECTION SYSTEMS, WHICH ARE USED A LOT  
[02:42:43] RELATED TO OUR SCHEDULING AND OTHER  
[02:42:45] METRICS AND SAFETY AND THOSE SORTS OF

[02:42:47] THINGS. WE'VE BEEN ABLE TO USE THOSE TO  
[02:42:49] DETECT VISUALLY WHEN THESE GROUND  
[02:42:51] SYSTEMS ARE BEING PLUGGED IN. AND SO WE  
[02:42:54] HAD ENOUGH DATA IN 2021 TO BE ABLE TO  
[02:42:57] GIVE THIS AWARD CATEGORY FOR THAT FIRST  
[02:43:00] PLUGGING IN. WE NOW HAVE THE  
[02:43:03] MAJORITY OF GATES WITH THE ABILITY TO  
[02:43:05] DETECT PRECONDITIONED AIR HOSE PLUGGING  
[02:43:07] IN AND ACTUALLY WHEN IT INFLATES AND  
[02:43:09] WHEN IT DEFLATES. SO THAT WILL BE  
[02:43:12] INCORPORATED INTO NEXT YEAR'S AWARDS.  
[02:43:14] AND THEN WE ARE CURRENTLY REALLY PRICING  
[02:43:17] OUT AT THIS POINT, THE SOUND BASED  
[02:43:20] DETECTION FOR THE APU ACTUALLY BEING  
[02:43:22] TURNED ON AND OFF AND HOPE TO  
[02:43:24] INCORPORATE THAT A SUBSEQUENT YEAR. SO  
[02:43:27] YOU'LL SEE EVERY YEAR THAT WE WILL BE  
[02:43:30] ADDING MORE AND MORE ELEMENTS TO THE  
[02:43:31] SYSTEM. AND THE HOPE IS TO HAVE THE  
[02:43:34] SOUND DETECTION ALSO DETECT WHEN SINGLE  
[02:43:36] ENGINE TAXIING IS HAPPENING AND WHEN  
[02:43:39] ELECTRIC GROUND SUPPORT EQUIPMENT AND  
[02:43:40] ALL SORTS OF OTHER GROUND BASED  
[02:43:42] EMISSIONS THAT WILL BE INCORPORATED INTO  
[02:43:44] ALL THE AIRLINES. THAT'S BASICALLY WHAT  
[02:43:46] WE'LL BE CONTINUING TO ADD TO IN THIS  
[02:43:48] AWARD CATEGORY. I KNEW THIS IS  
[02:43:51] SORT OF STEPHANIE'S PROGRAM, AND I  
[02:43:55] JUST WANT TO EXPRESS SO MUCH  
[02:43:56] APPRECIATION THE FACT THAT YOU CONTINUE  
[02:43:57] TO RATCHET UP. AND AGAIN, I THINK THE  
[02:44:00] NEIGHBORHOODS SHOULD KNOW THAT WE ARE  
[02:44:03] PURSUING THIS AND THAT WE CONTINUE TO  
[02:44:05] RAISE THE BAR. SO THANK YOU SO MUCH FOR  
[02:44:08] BEING ABLE TO DO THAT. AND AGAIN,  
[02:44:09] HAVING THE QUANTIFIED DATA, IT'S NOT  
[02:44:11] POLITICAL. RIGHT. IT'S JUST LET THE  
[02:44:13] NUMBERS FALL WHERE THEY MAY. I LOVE  
[02:44:15] THAT. JUST A COUPLE MORE THINGS.  
[02:44:19] THE OVERALL FLY QUIET AWARD IS REALLY A  
[02:44:22] COMPOSITE OF THE PLANE, THE FLIGHT  
[02:44:25] PATTERN, AND THEN THE LATE NIGHT  
[02:44:27] OPERATIONS. RIGHT.  
[02:44:31] IT'S A COMPOSITE. BUT I'M JUST  
[02:44:34] WONDERING, SOME AIRLINES MIGHT EXCEEDING  
[02:44:36] ONE MORE SO THAN THE OTHER. ARE THEY  
[02:44:39] WEIGHTED OR ALMOST WOULD BE VALUABLE TO  
[02:44:41] SEE EACH AIRLINE HOW THEY DO ON EACH OF  
[02:44:44] THOSE CATEGORIES. AND YOU HAVE THE TOTAL  
[02:44:47] THAT THEN YOU MUST HAVE THOSE DATA. BUT  
[02:44:49] YOU'RE PRESENTING JUST THE COMPOSITE.  
[02:44:51] WE DO HAVE THAT. AND STARTING LAST YEAR,  
[02:44:54] THAT'S ON OUR WEBSITE, YOU CAN SEE A  
[02:44:58] SORT OF A MODEST SPREADSHEET THAT SHOWS  
[02:45:00] THEIR SCORING IN EACH OF THOSE  
[02:45:02] CATEGORIES, INCLUDING THE NEGATIVE ONES  
[02:45:04] WITH THEIR NOISE EXCEEDANCES OR IF THEY  
[02:45:07] VIOLATED A RUN UP RULE, THAT SORT OF  
[02:45:10] THING. SO, YEAH, WE DO POST THAT. WE  
[02:45:13] SHOULD TRY TO GET THE WORD OUT ON THAT  
[02:45:15] MORE SO PEOPLE KNOW ABOUT IT BECAUSE FOR  
[02:45:17] YEARS, WE KNOW THAT NIGHTTIME  
[02:45:20] VIOLATIONS, BE THEY PATTERNS OR PLANES

[02:45:23] OR WHATEVER, IS REALLY THE MOST  
[02:45:24] DISTURBING. AND SO I THINK TO THE DEGREE  
[02:45:27] THAT WE COULD REALLY UNLIKE VIVA  
[02:45:28] AIRLINES. RIGHT. THAT'S PART OF THAT WHY  
[02:45:30] THAT'S SUCH A SIGNIFICANT  
[02:45:31] ACCOMPLISHMENT. RIGHT. AGAIN,  
[02:45:35] IF WE'RE GOING TO ELEVATE AGAIN,  
[02:45:38] LETTING COMMUNITIES KNOW THAT THESE  
[02:45:39] BENEFITS ARE OCCURRING, I THINK THE  
[02:45:41] NIGHTTIME COMPONENT IS REALLY SOMETHING  
[02:45:43] THAT I THINK WOULD BE MOST APPRECIATED.  
[02:45:46] AND I HAVE ONE LAST THING. OH, NO.  
[02:45:48] FIRST, I THINK BEL AIR SHOULD BE  
[02:45:50] CHARGING PASSENGERS ON THE BACKHAUL FOR  
[02:45:51] THE PRIVILEGE OF RIDING WITH A RAPTOR.  
[02:45:53] I THINK THERE'S A MONEY ADDED  
[02:45:55] OPPORTUNITY THERE. BUT REALLY, I THINK  
[02:45:58] THE THING THAT OUR COMMISSION HASN'T  
[02:46:01] SEEN THIS PICTURE DOESN'T  
[02:46:04] DO IT JUSTICE. IT IS INCREDIBLE TO SEE  
[02:46:08] THESE FISH FLYING THROUGH THE AIR IN  
[02:46:10] THESE TUBES OR THE PORT OF LIKE  
[02:46:13] FABRIC TUBES. IT'S HYSTERICAL. WHAT THEY  
[02:46:16] WERE ABLE TO DO AT THE FRASER RIVER WAS  
[02:46:18] JUST NEAR REMARKABLE. AND SO SOMEDAY WE  
[02:46:21] CAN PROVIDE A QUICK VIDEO OF WHOOSH I'M  
[02:46:24] A BIG FAN. I DON'T HAVE ANY FINANCIAL  
[02:46:26] INTEREST IN IT, BUT IT MAKES FOR GREAT  
[02:46:28] VIDEO ANYWAY. SO THANK YOU SO MUCH FOR  
[02:46:30] DOING ALL THAT STUFF. EXCELLENT. THANK  
[02:46:32] YOU. COMMISSIONER FELLEMAN. ANYONE ELSE?  
[02:46:34] COMMISSIONER MOHAMED? SURE. WELL, FIRST  
[02:46:37] OF ALL, CONGRATULATIONS TO ALL THE  
[02:46:38] AWARDEES. I JUST WANTED TO POINT OUT  
[02:46:41] THAT THE START PROGRAM, WHICH IS OUR  
[02:46:44] COMMUNITY PROGRAM, IS RESPONSIBLE FOR  
[02:46:47] INSTITUTING THE LATE NIGHT NOISE  
[02:46:50] LIMITATION PROGRAM THAT IS USED AS ONE  
[02:46:52] OF THE METRICS. AND SO I JUST WANT TO  
[02:46:53] GIVE THEM A HUGE SHOUT OUT. AND I THINK  
[02:46:55] IT'S REALLY IMPORTANT THAT THEY AYE  
[02:46:58] INCLUDED IN THIS PROCESS, MAYBE IN THE  
[02:46:59] FUTURE, AND THAT THEY'RE GIVEN THIS  
[02:47:02] INFORMATION AS WELL AND ENGAGED AS MUCH  
[02:47:04] AS POSSIBLE IN THIS PROCESS. AND LASTLY,  
[02:47:08] MAYBE WE SHOULD CONSIDER CREATING AN  
[02:47:09] AWARD FOR BAD ACTORS. I'D LOVE TO SEE  
[02:47:11] THAT LIST. THAT CONCLUDES MY STATEMENTS.  
[02:47:15] I LIKE THAT. ANYONE ELSE? COMMISSIONER,  
[02:47:19] HOW'S IT GOING? YEAH, I JUST LIKE TO ADD  
[02:47:21] TO THE COURSE. CONGRATULATIONS TO THE  
[02:47:23] AWARD RECIPIENTS AND SOME OF THE LARGER  
[02:47:27] COMPANIES THAT WE RECOGNIZE. DELTA SSA,  
[02:47:29] YOU ARE REALLY PERFECTLY POSITIONED TO  
[02:47:32] LEAD THE INDUSTRY AND TRANSFORMING YOUR  
[02:47:34] FLEET. AND SO THANK YOU FOR YOUR WORK  
[02:47:35] THUS FAR. AND WE'RE CHEERING FOR YOU AND  
[02:47:38] ALL OF YOUR EFFORTS TO BE AGGRESSIVE AND  
[02:47:40] HELPING US MORE QUICKLY ADVANCE YOUR  
[02:47:41] SUSTAINABILITY GOALS. THANK YOU.  
[02:47:43] CONGRATULATIONS. EXCELLENT.  
[02:47:46] THANK YOU SO MUCH FOR THOSE COMMENTS.  
[02:47:51] STEVE, DO YOU HAVE ANY EXECUTIVE



[02:47:53] DIRECTOR METRUCK, DO YOU HAVE ANY  
[02:47:54] COMMENTS DO YOU WANT TO MAKE WITH  
[02:47:56] REGARDING TO THESE AWARDS? YEAH. THANK  
[02:48:00] YOU. COMMISSIONER, I DO WANT TO SAY THAT  
[02:48:02] THESE HAVE TO SAY IS THAT LISTENING  
[02:48:06] TO THE COMMISSIONER'S FEEDBACK AND OF  
[02:48:09] COURSE, COMMISSIONER PHILIP KNOWS AYE.  
[02:48:14] INVOLVEMENT AS WE'VE EVOLVED THESE AND  
[02:48:15] THESE CONTINUE TO EVOLVE GOING FORWARD  
[02:48:17] AND REALLY APPRECIATE AS WE'RE BECOMING  
[02:48:19] MORE THE METRICS ORIENTED AND GETTING  
[02:48:22] THE RIGHT METRUCK THAT MATTER IS REALLY  
[02:48:25] IMPORTANT TO US GOING FORWARD AS WELL.  
[02:48:26] AND COMMISSIONER MOHAMED, I THINK THAT'S  
[02:48:29] SOMETHING THAT WE'VE TALKED ABOUT BEFORE  
[02:48:30] IS HOW TO RECOGNIZING THE GOOD  
[02:48:33] PERFORMANCE AND THE PORT AS GOOD  
[02:48:36] PERFORMANCE. THAT'S SOMETHING WE'VE HAD  
[02:48:38] DISCUSSIONS ABOUT WITH COMMISSIONER FIRM  
[02:48:41] IN THE PAST AS WELL. SO THESE ARE  
[02:48:44] DEFINITELY EVOLVING AND GETTING BETTER.  
[02:48:46] BUT I THINK IT'S A GREAT RECOGNITION  
[02:48:48] TOOL FOR GREAT WORK THAT'S BEING MOVED  
[02:48:51] AHEAD. SO I APPRECIATE ALL YOUR SUPPORT  
[02:48:54] IN THESE EFFORTS AND ALL THE HARD WORK  
[02:48:56] BY THE STAFF TO DO THIS AS WELL.  
[02:49:00] EXCELLENT. THANK YOU, STEVE. YEAH.  
[02:49:03] I JUST WANT TO ECHO THE SENTIMENT AND  
[02:49:05] CONGRATULATIONS TO OUR PARTNERS WHO HAVE  
[02:49:07] DONE AN EXCELLENT JOB AND CONTINUE TO DO  
[02:49:09] AN EXCELLENT JOB. I THINK IT'S FAIR TO  
[02:49:11] SAY THAT NONE OF THIS IS POSSIBLE  
[02:49:12] WITHOUT THEIR PARTNERSHIP. AND THE  
[02:49:13] REALITY IS THAT OUR GOAL IS TO BECOME  
[02:49:16] THE GREATEST PORT IN THE COUNTRY, AND  
[02:49:18] THAT'S ONLY POSSIBLE IF OUR STAKEHOLDERS  
[02:49:21] ARE INVOLVED AND PARTICIPATING. AND SO  
[02:49:23] REALLY APPRECIATE THAT. WITH THAT,  
[02:49:27] COMMISSIONER, THAT CONCLUDES OUR  
[02:49:28] SCHEDULED BUSINESS AND MY BRIEF REIGN AS  
[02:49:31] PRESIDER. THAT IS ALL THE ITEMS FOR  
[02:49:34] TODAY. ARE THERE ANY MOTIONS RELATING TO  
[02:49:36] COMMITTEE REFERRALS OR ANY ENCLOSING  
[02:49:39] COMMENTS? I HAVE A  
[02:49:42] COMMENT. COMMISSIONER, HOW'S IT GOING?  
[02:49:44] I'D LIKE TO TAKE A MOMENT JUST TO  
[02:49:47] ACKNOWLEDGE THAT BACK IN THE MONTH OF  
[02:49:50] MARCH, WE DID A WOMEN'S HISTORY MONTH  
[02:49:52] PROCLAMATION WHERE WE REFERRED TO  
[02:49:55] MENSTRUAL PRODUCTS AS FEMININE HYGIENE  
[02:49:58] PRODUCTS. AND WE RECEIVED A LOT OF  
[02:50:00] REALLY CONSTRUCTIVE FEEDBACK ABOUT HOW  
[02:50:03] THE TERM FEMININE HYGIENE PRODUCTS IS  
[02:50:06] EXCLUSIVE. AND IT OSTRACIZES PEOPLE WHO  
[02:50:10] DO HAVE WHO DO MENSTRUATE WHO DO NOT  
[02:50:14] IDENTIFY AS FEMALE. I JUST WANT TO TAKE  
[02:50:16] A MOMENT TO OWN THAT AND THANK EVERYBODY  
[02:50:20] FOR TAKING THE TIME TO EDUCATE US AND  
[02:50:23] TO JUST REAFFIRM MY COMMITMENT TO  
[02:50:26] UPDATING THE LANGUAGE IN THE FUTURE AND  
[02:50:29] EXPRESS MY GRATITUDE TO EVERYONE FOR  
[02:50:31] CONTINUING TO ENGAGE WITH THE PROCESS  
[02:50:33] AND HOLDING ALL OF US ACCOUNTABLE. AND

[02:50:36] NO FURTHER COMMENTS. THANK YOU. THANK  
[02:50:38] YOU. CLERK HART, I WAS SUPPOSED TO ASK YOU TO  
[02:50:40] GO THROUGH THE ROLE, SO I'LL LET YOU DO  
[02:50:41] THAT. I'M FLEXIBLE.  
[02:50:45] OKAY, GREAT. COMMISSIONER HAMDI MOHAMED,  
[02:50:49] THANK YOU. I JUST WANT TO LET THE PUBLIC  
[02:50:52] KNOW THAT THIS WEEK IS COMMISSIONER  
[02:50:55] CHO'S BIRTHDAY, AND HE'S AN INCREDIBLE  
[02:50:59] LEADER AND A THOUGHT PARTNER, AND WE  
[02:51:02] APPRECIATE YOUR LEADERSHIP, AND WE'LL BE  
[02:51:04] SPENDING THIS WEEK CELEBRATING YOU. AND  
[02:51:06] THANK YOU FOR YOUR CONTRIBUTIONS AND ALL  
[02:51:07] THAT YOU BRING TO THE PORT OF SEATTLE.  
[02:51:09] SO I JUST WANTED TO TAKE A MOMENT TO SAY  
[02:51:11] THAT WE'RE LAUGHING. BUT IN ALL  
[02:51:13] SERIOUSNESS, THANK YOU FOR YOUR  
[02:51:14] LEADERSHIP. THANK YOU.  
[02:51:17] ANYONE ELSE? I JUST  
[02:51:21] FEEL A LITTLE BIT OBLIGATED TO SAY THAT  
[02:51:24] WE DID GO ON INTERNATIONAL TRAVEL.  
[02:51:28] BOTH COMMISSIONER HASEGAWA AND I HAD  
[02:51:30] THE PLEASURE OF GOING TO SPAIN ON BEHALF  
[02:51:33] OF THE PORT TO LEARN ABOUT OFFSHORE WIND  
[02:51:36] AND ITS POTENTIAL FOR APPLICATION HERE.  
[02:51:39] IT WAS INCREDIBLY EYE OPENING.  
[02:51:42] THE TECHNOLOGY IS VERY MUCH IN  
[02:51:45] DEVELOPMENT. THE DEVELOPMENT IN EUROPE'S  
[02:51:50] LARGEST OFFSHORE WIND CONFERENCE WAS  
[02:51:52] OCCURRING. THAT'S WHY WE ATTENDED IT.  
[02:51:54] AND WE ALSO BECAUSE WE WERE PART OF THIS  
[02:51:56] DELEGATION THAT WE GOT TOURS  
[02:52:00] OF FOLKS WHO ARE ACTUALLY FABRICATING  
[02:52:02] THE MATERIAL. IT'S UNBELIEVABLE, LIKE  
[02:52:05] FOUR INCH THICK STEEL THAT THEY'RE JUST  
[02:52:07] ROLLING LIKE IT'S SILLY PUTTY. IT'S  
[02:52:09] REMARKABLE. AT THE SAME TIME FOR THIS  
[02:52:12] PRETTY DEVELOPED TECHNOLOGY FROM THE  
[02:52:15] ONLAND TECHNOLOGY THAT STICK IT IN THE  
[02:52:17] MUD. IT'S PRETTY STRAIGHTFORWARD.  
[02:52:19] THERE'S OFFSHORE FLOATING WIND IN ORDER  
[02:52:21] TO DO IT ON THE WEST COAST, WHERE THE  
[02:52:23] CONTINENTAL SHELF IS DROPPED OFF MUCH  
[02:52:25] QUICKER THAN ON THE EAST COAST. THIS IS  
[02:52:28] AN EVOLVING TECHNOLOGY, AND THE SCALE  
[02:52:31] AND AMBITION OF IT IS HUGE. BUT IT'S  
[02:52:34] REALLY A WORK IN PROGRESS, THE  
[02:52:35] MAINTENANCE OF IT. YOU CAN JUST IMAGINE  
[02:52:37] THESE HUGE TOWERS, LARGER THAN THE  
[02:52:39] WHEEL, LARGER THAN THE SPACE NEEDLE,  
[02:52:42] AND YOU HAVE TO PUT PEOPLE UP THERE TO  
[02:52:45] MAINTAIN THESE THINGS. THE SMALLER ONES,  
[02:52:47] THEY BRING THEM BACK TO DOCK, AND THEN  
[02:52:49] THEY CAN MESS WITH IT. BUT THE  
[02:52:52] OPPORTUNITIES FOR JOBS ARE HUGE. BUT  
[02:52:54] THESE FOLKS HAVE TO BE NOT FEARFUL OF  
[02:52:56] HEIGHTS, CERTAINLY NOT SUBJECT TO SEA  
[02:52:58] SICKNESS. IT'S GOING TO BE A UNIQUE  
[02:53:00] SKILL POOL. AND THEN SOMETIMES THEY HAVE  
[02:53:02] TO REPEL TO GET TO THE PROPELLER. SO IT  
[02:53:04] IS A REMARKABLE OPPORTUNITY. I THINK  
[02:53:06] THERE'S GOING TO BE SUPPLY CHAIN  
[02:53:08] BENEFITS FOR ALL PORTS, AND NO ONE PORT  
[02:53:10] COULD POSSIBLY ACCOMMODATE THESE SORT OF

[02:53:13] THINGS. BUT I THINK PART OF WHAT'S GOING  
[02:53:15] ON IS THERE'S A GOLD RUSH OF GETTING  
[02:53:18] THESE LEASES AND HOPEFULLY FIGURING OUT  
[02:53:20] HOW TO DO IT ALL BY THE TIME THEY'RE  
[02:53:22] ACQUIRED. IT'S VERY MUCH A  
[02:53:26] NEW WORLD ORDER AND ONE THAT IS GOING TO  
[02:53:29] BE ROLLING OUT IN FRONT OF US JUST  
[02:53:32] BEFORE THAT. THIS CONFERENCE JUST  
[02:53:34] HAPPENED TO OCCUR RIGHT AFTER I WAS PART  
[02:53:36] OF THE DELEGATION THAT WENT TO ENGLAND  
[02:53:38] JUST BEFORE THAT TO HELP TALK UP TOURISM  
[02:53:42] FOR WASHINGTON STATE. ENGLAND IS OUR  
[02:53:44] LARGEST SOURCE OF INTERNATIONAL TOURISM,  
[02:53:46] AND I WAS BRINGING A KIND OF A NEW VOICE  
[02:53:50] TO THAT EXPLANATION, OR RATHER THAN  
[02:53:54] PROMOTING THE SELLING WASHINGTON STATE'S  
[02:53:57] NATURAL ASSETS. AND IN ADDITION TO OUR  
[02:53:59] COFFEE, BEER, AND OTHER HUNDRED GOODIES  
[02:54:03] AND WINE COUNTRY, BUT ALSO TALKING ABOUT  
[02:54:05] COME TO WHERE YOU CAN STILL BREATHE THE  
[02:54:07] AIR AND SEA MOUNTAINS. YOU DON'T HAVE TO  
[02:54:09] JUST GO TO ALASKA TO DO THIS STUFF AT  
[02:54:11] THE SAME TIME. OF COURSE, CRUISE IS PART  
[02:54:13] OF THAT DISCUSSION, TOO. SO ANYWAY, I  
[02:54:15] FELT IMPORTANT TO ACCOUNT TO THE PUBLIC.  
[02:54:17] WE DID LEARN A LOT, AND THERE WILL BE  
[02:54:18] MORE TO KNOW. AND I WOULD THROW IT TO  
[02:54:21] COMMISSIONER HASEGAWA IF SHE HAD ANYTHING  
[02:54:22] TO ADD ABOUT THE TRIP TO SPAIN.  
[02:54:28] IT WAS A WONDERFUL EDUCATIONAL  
[02:54:29] OPPORTUNITY TO LEARN NOT JUST ABOUT WIND  
[02:54:32] POWER AND THESE WONDERFUL NATURAL  
[02:54:34] RESOURCES THAT WE HAVE AT OUR  
[02:54:36] FINGERTIPS, THAT ARE UNLIMITED RESOURCES  
[02:54:38] THAT COULD SUPPORT OUR FUTURE WAY OF  
[02:54:40] LIFE, BUT IMAGINING AGAIN HOW WE  
[02:54:43] REGIONALLY CAN PLUG IN AT DIFFERENT  
[02:54:44] POINTS OF THE SUPPLY CHAIN, WHETHER IT'S  
[02:54:46] NOT BY MANUFACTURING COMPONENTS OR  
[02:54:49] HAVING TURBINES OURSELVES, BUT CAPTURING  
[02:54:52] SOME OF THAT ENERGY, STORING IT  
[02:54:55] ELECTROLYSIS TO CREATE HYDROGEN. IT'S  
[02:54:57] JUST AN EXCITING EXERCISE TO DREAM BIG  
[02:55:00] ABOUT WHAT OUR FUTURE CAN LOOK LIKE AND  
[02:55:02] TO SEE IT IN ACTION IN OTHER PLACES IN  
[02:55:04] THE WORLD. AND REALLY CRITICAL  
[02:55:06] CONVERSATION ABOUT WHAT IT MEANS TO END  
[02:55:08] OUR DEPENDENCE UPON FOSSIL FUELS, WHICH  
[02:55:10] ALSO INTERPLAYS INTO INTERNATIONAL  
[02:55:12] RELATIONS IN PLACES LIKE RUSSIA. SO VERY  
[02:55:16] RIVETING CONVERSATION. I'M SO HONORED TO  
[02:55:19] HAVE BEEN ABLE TO REPRESENT THE PORT OF  
[02:55:20] SEATTLE. THANK YOU. AND ONE LAST THING.  
[02:55:24] SO THERE'S NO FREE LUNCH. IT'S NOT LIKE  
[02:55:27] JUST BECAUSE THIS IS GREEN ENERGY,  
[02:55:28] THERE'S NO IMPACT, AND IT'S ALWAYS ABOUT  
[02:55:32] SIDING. WHERE DO YOU PUT THIS STUFF?  
[02:55:34] WHERE IS THE MINIMIZING THE IMPACT,  
[02:55:36] MAXIMIZING THE BENEFITS? SO YOU NEED THE  
[02:55:38] WIND RESOURCE. THAT'S THE FIRST THING  
[02:55:40] YOU LOOK FOR. BUT YOU DON'T WANT TO SIT  
[02:55:42] IT IN THE MIDDLE OF THE SPAWNING GROUND  
[02:55:45] OF SOMETHING. RIGHT? AND EVERYBODY'S GOT

[02:55:47] A LITTLE THE OCEAN SEEMS VAST, BUT THIS  
[02:55:49] IS WHERE FISHERMEN ARE. THIS IS WHERE  
[02:55:50] WHALES MIGRATE. THIS IS WHERE THE  
[02:55:53] CANYONS ARE. THIS IS WHERE THE NAVY  
[02:55:55] OPERATES. THIS IS WHERE THE SHIPS  
[02:55:57] MIGRATE. RIGHT? WHERE AM I AT? THE FACT  
[02:56:01] IS, THIS SIGHTING CRITERIA IS REALLY  
[02:56:04] WHERE THINGS RUBBER HITS THE ROAD. SO  
[02:56:06] WHILE OFFSHORE WIND HAS A LOT OF GREAT  
[02:56:09] POTENTIAL, NOT EVERYWHERE. AND SO  
[02:56:12] THERE'S A VERY BIG MARINE SPATIAL  
[02:56:15] PLANNING EXERCISE GOING ON AROUND THE  
[02:56:17] COUNTRY, AROUND THE WORLD. AND SO WE'RE  
[02:56:20] EXCITED BY IT, BUT IT'S REALLY RIGHT  
[02:56:22] PLACE, RIGHT TIME, AND WE'LL BE RIGHT  
[02:56:24] BACK. DONE.  
[02:56:27] EXCELLENT. THANK YOU, COMMISSIONER.  
[02:56:28] FELLEMAN. I JUST REALLY QUICKLY WANT TO  
[02:56:31] SAY THANK YOU FOR ALLOWING ME TO PRESIDE  
[02:56:32] TODAY. COMMISSIONER CALKINS WASN'T ABLE  
[02:56:35] TO JOIN US IN PERSON BECAUSE HE WAS  
[02:56:36] FEELING ILL, SO WE WISH AYE. THE BEST.  
[02:56:38] BUT I WILL SAY THAT I LIKE YOUR NEW  
[02:56:40] BARITONE VOICE, SO IF WE CAN TRY AND  
[02:56:42] FIGURE OUT HOW YOU CAN KEEP THAT,  
[02:56:44] THAT'D BE REALLY COOL. BUT I  
[02:56:48] ALSO WANT TO THANK COMMISSIONER MOHAMED  
[02:56:50] AND EVERYONE ELSE WHO HAS WISHED ME A  
[02:56:51] HAPPY BIRTHDAY. IT'S A LITTLE WEIRD TO  
[02:56:54] CELEBRATE HER BIRTHDAY. NOT IN  
[02:56:55] QUARANTINE AFTER TWO YEARS OF THIS  
[02:56:56] PANDEMIC AND SO IT WAS A LITTLE AWKWARD  
[02:56:58] FOR ME. I WAS LIKE DO I DO SOMETHING OR  
[02:57:00] DO I NOT DO SOMETHING? BUT COMMISSIONER  
[02:57:03] MOHAMED HAS BROUGHT A CAKE IN AND I  
[02:57:05] WOULD LOVE TO SHARE IT WITH YOU ALSO  
[02:57:07] PLEASE AFTER THIS MEETING LET'S  
[02:57:09] CONGREGATE HERE IN THIS ROOM AND TRY TO  
[02:57:11] SPLIT THE CAKE BECAUSE I DEFINITELY  
[02:57:13] CAN'T TAKE THAT HOME WITH THAT. I WANT  
[02:57:16] TO QUICKLY GIVE EXECUTIVE DIRECTOR  
[02:57:18] METRUCK AN OPPORTUNITY IF YOU HAVE ANY  
[02:57:20] CLOSING COMMENTS TODAY THANK  
[02:57:25] YOU. I DON'T KNOW IF COMMISSIONER  
[02:57:30] CALKINS HAS SOMETHING NO JUST GREAT  
[02:57:34] JOB TODAY, SAM. THANK YOU AND SAVE ME A  
[02:57:37] PIECE OF THAT CAKE.  
[02:57:40] NOBODY TOLD ME THERE WAS GOING TO BE  
[02:57:41] CAKE TODAY.  
[02:57:47] THANK YOU COMMISSIONERS BUT I DO WANT TO  
[02:57:48] THANK ALL THE STAFF INCLUDING THE  
[02:57:52] COMMISSION STAFF AND ALL THE SUPPORT  
[02:57:55] STAFF AND PUT TOGETHER THE MEETING TODAY  
[02:57:58] AND I KNOW ONCE WE GOT GOING IT SEEMED  
[02:58:00] TO WORK VERY WELL SO I'M FEELING  
[02:58:04] VERY HOPEFUL THAT WE CAN BRING TOGETHER  
[02:58:06] ALL THE BEST ASPECTS OF A HYBRID MEETING  
[02:58:09] AND USE THOSE GOING FORWARD TO GET  
[02:58:11] GREATER PARTICIPATION. SO THANKS  
[02:58:14] EVERYONE AND PARTICIPATING TODAY AND THE  
[02:58:17] WORK THAT WENT INTO IT EXCELLENT. THANK  
[02:58:19] YOU SO MUCH FOR THE COMMENTS. COMMENTS  
[02:58:22] AND HAVING NO FURTHER BUSINESS IF THERE

[02:58:24] IS NO OBJECTION WE ARE ADJOURNED AT 307  
[02:58:28] PM.

END OF TRANSCRIPT